UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the **Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): April 28, 2022

The Carlyle Group Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-35538 (Commission File Number)

45-2832612 (IRS Employer Identification No.)

1001 Pennsylvania Avenue, NW Washington, DC (Address of Principal Executive Offices)

20004-2505 (Zip Code)

(202) 729-5626 ephone Number, Including Area Code)

Not Applicable mer Address, if Changed Since Last Report) (Former Name or Former Addr

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	CG	The Nasdaq Global Select Market
4.625% Subordinated Notes due 2061 of Carlyle Finance L.L.C.	CGABL	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \square

Item 2.02 Results of Operations and Financial Condition.

On April 28, 2022, The Carlyle Group Inc. issued a summary press release and a detailed earnings presentation announcing financial results for its first quarter ended March 31, 2022. The summary press release and the earnings presentation are furnished as Exhibit 99.1 and Exhibit 99.2, respectively, to this Report.

As provided in General Instruction B.2 of Form 8-K, the information in this Item 2.02 and Exhibits 99.1 and 99.2 incorporated in this Form 8-K shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall such information or Exhibits 99.1 and 99.2 be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

99.1

Exhibit No. Description

Summary earnings press release of The Carlyle Group Inc., dated April 28, 2022.

99.2 <u>Earnings presentation of The Carlyle Group Inc., dated April 28, 2022.</u>

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

The Carlyle Group Inc.

Date: April 27, 2022 By: /s/ Curtis L. Buser

By: /s/ Curtis L. Buser
Name: Curtis L. Buser
Title: Chief Financial Officer

CARLYLE

Carlyle Reports First Quarter 2022 Financial Results

New York and Washington, April 28, 2022 – Global investment firm The Carlyle Group Inc. (NASDAQ: CG) today reported its unaudited results for the first quarter ended March 31, 2022. The full detailed presentation of Carlyle's first quarter 2022 results can be viewed here.

Carlyle CEO Kewsong Lee said, "Our relentless focus on investment excellence served us well amidst the current market volatility, as our strong performance drove our accrued carry balance to a record. We are accelerating growth at Carlyle by diversifying our global platform, and that is paying off as underscored by the continued increase in fee related earnings this quarter. As we continue to make progress against our strategic plan, we are confident that our momentum will drive long term value for our shareholders."

U.S. GAAP results for Q1 2022 included income (loss) before provision for income taxes of \$0.7 billion and net income (loss) per common share of \$1.57 on a diluted basis. Total balance sheet assets were \$22 billion as of March 31, 2022.

Dividend

The Board of Directors has declared a quarterly dividend of \$0.325 per common share to holders of record at the close of business on May 10, 2022, payable on May 17, 2022.

Conference Call

Carlyle will host a conference call at 8:30 a.m. EDT on Thursday, April 28, 2022, to announce its first quarter 2022 financial results. The conference call will be available via public webcast from the Events & Presentations section of ir.carlyle.com and a replay will also be available on our website soon after the call's completion.

About Carlyle

Carlyle (NASDAQ: CG) is a global investment firm with deep industry expertise that deploys private capital across three business segments: Global Private Equity, Global Credit and Global Investment Solutions. With \$325 billion of assets under management as of March 31, 2022, Carlyle's purpose is to invest wisely and create value on behalf of its investors, portfolio companies and the communities in which we live and invest. Carlyle employs nearly 1,900 people in 26 offices across five continents. Further information is available at www.carlyle.com. Follow Carlyle on Twitter @OneCarlyle.

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Forward Looking Statements

This press release may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements include, but are not limited to, statements related to our expectations regarding the performance of our business, our financial results, our liquidity and capital resources, contingencies, our dividend policy, our expected future dividend policy, the anticipated benefits from converting to a corporation and other non-historical statements. You can identify these forward-looking statements by the use of words such as "outlook," "believes," "expects," "potential," "continues," "may," "will," "should," "seeks," "approximately," "predicts," "intends," "plans," "estimates," "anticipates" or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks, uncertainties and assumptions. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements including, but not limited to, those described under the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021 filed with the SEC on February 10, 2022, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this release and in our filings with the SEC. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law.

This release does not constitute an offer for any Carlyle fund.

Contacts:

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"Our relentless focus on investment excellence served us well amidst the current market volatility, as our strong performance drove our accrued carry balance to a record. We are accelerating growth at Carlyle by diversifying our global platform, and that is paying off as underscored by the continued increase in fee related earnings this quarter.

As we continue to make progress against our strategic plan, we are confident that our momentum will drive long term value for our shareholders."

KEWSONG LEE

Forward Looking Statement

THIS PRESS RELEASE MAY CONTAIN FORWARD-LOOKING

statements within the meaning of Section 27A of the Securities Act of 1933 and Section 2IE of the Securities Exchange Act of 1934. These statements include, but are not limited to, statements related to our expectations regarding the performance of our business, our financial results, our liquidity and capital resources, contingencies, our dividend policy, our expected future dividend policy, the anticipated benefits from converting to a corporation and other non-historical statements. You can identify these forward-looking statements by the use of words such as "outlook," "believes," "expects," "potential," "continues," "may," "will," "should," "seeks," "approximately," "predicts," "intends," "plans," "estimates," "anticipates" or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks, uncertainties and assumptions. Accordingly, there are or will be important factors that could

cause actual outcomes or results to differ materially from those indicated in these statements including, but not limited to, those described under the section entitled "Risk Factors" in our Annual Report on Form IO-K for the year ended December 3I, 202I filed with the SEC on February IO, 2022, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this release and in our filings with the SEC. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law.

This release does not constitute an offer for any Carlyle fund.

Contacts

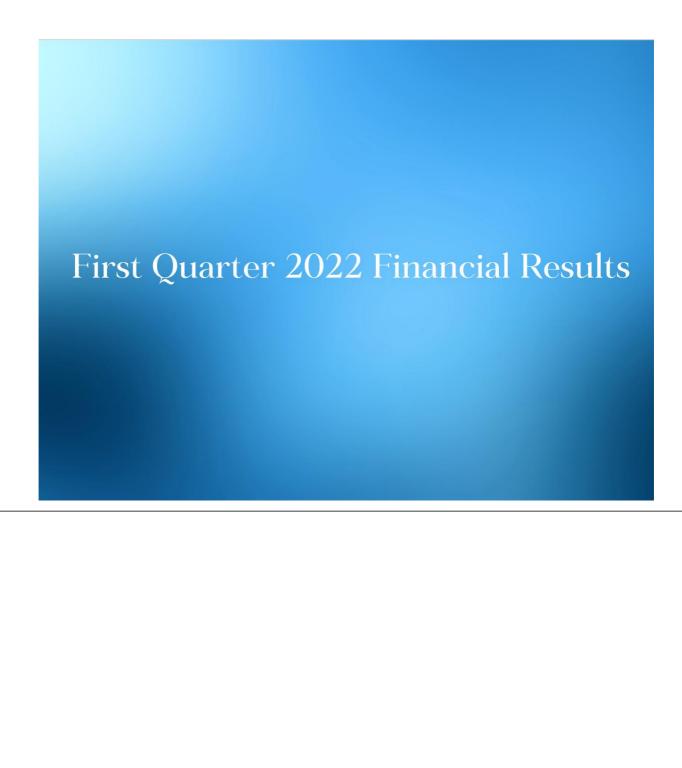
INVESTOR RELATIONS

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Carlyle First Quarter 2022 U.S. GAAP Results

Net income attributable to The Carlyle Group Inc. common stockholders was \$572 million for QI 2022, or \$1.57 per share on a diluted basis

(Dollars in millions, except per share amounts)	1Q'21	1Q'22		
REVENUES				
Fund management fees	\$ 381.0	\$	450.5	
Incentive fees	9.5		14.0	
Investment income (loss), including performance allocations	1,965.2		1,029.8	
Revenue from consolidated entities	61.1		61.7	
All other revenues	20.4		25.8	
Total Revenues	2,437.2		1,581.8	
EXPENSES				
Cash-based compensation and benefits	228.5		254.3	
Equity-based compensation	32.4		39.7	
Performance allocations and incentive fee related compensation	866.6		370.7	
General, administrative and other expenses	91.7		106.3	
Expenses from consolidated entities	42.4		42.8	
Interest and other non-operating expenses (income)	23.6		28.1	
Total Expenses	1,285.2		841.9	
Net investment gains (losses) of consolidated funds	 12.3		2.8	
Income (loss) before provision for income taxes	1,164.3		742.7	
Provision (benefit) for income taxes	273.4		147.9	
Net income (loss)	890.9		594.8	
Net income (loss) attributable to non-controlling interests in consolidated entities	21.6		23.2	
Net income (loss) attributable to The Carlyle Group Inc. Common Stockholders	\$ 869.3	\$	571.6	
Net income (loss) attributable to The Carlyle Group Inc. per common share:				
Basic	\$ 2.45	\$	1.60	
Diluted	\$ 2.41	\$	1.57	
Supplemental information:				
Income (loss) before provision for taxes margin ²	47.8 %		47.0	
Effective tax rate	23.5 %		19.9	
Net performance revenues 3	\$ 919.5	\$	339.5	

^{*} Fund management fees increased 18% from 1Q'21, reflecting the activation of fees on our latest vintage U.S. Buyout and U.S. real estate carry funds, as well as higher management fees across our Global Credit platform, partially affect by the impact of the sale of Metropolitan Real Estate ("MRE") in April 2021 and the impact of realizations in funds on which management fees are based on invested capital.

*Investment income 10ss), including performance allocations, 1Q'22 reflects 5% appreciation in our carry portfolio, compared to 13% in 1Q'21.

*Provision for income taxes was lower in 1Q'22 compared to 1Q'21 due to lower income before provision for taxes and the greater impact of larger tax deductions resulting from the vesting of restricted stock units in 1Q'22.

Carlyle First Quarter 2022 Highlights

Financial Measures

- Distributable Earnings ("DE") of \$303 million for QI 2022 on a pre-tax basis, or \$0.74 per common share on a post-tax basis.
- Fee Related Earnings ("FRE") of \$183 million for QI 2022
- Realized Net Performance Revenues of \$118 million for QI 2022
- $\cdot~$ Total Segment Net Accrued Performance Revenues of \$4.3 billion, up IO% from Q4 202I
- Declared a quarterly dividend of \$0.325 per common share, payable to shareholders of record as of May 10, 2022

Assets Under Management

- · Total Assets Under Management: \$325 billion, up 25% year-over-year
- · Fee-earning Assets Under Management: \$211 billion, up 22% year-over-year
- Pending Fee-earning AUM: \$14 billion, up 13% year-over-year
- · Available Capital for investment: \$85 billion

Key Metrics

- · Fundraising: \$9.2 billion in QI 2022 and \$52.7 billion for the LTM
- · Invested Capital (carry funds): \$10.9 billion in QI 2022 and \$39.2 billion for the LTM
- \cdot Realized Proceeds (carry funds): \$6.4 billion in QI 2022 and \$44.3 billion for the LTM
- · Carry Fund Appreciation: 5% in QI 2022 and 32% for the LTM

Corporate

 On April I, 2022, we entered into a new strategic advisory services agreement with Fortitude Re, which increased our Total AUM and Fee-Earning AUM by an estimated \$50 billion on April I

Carlyle First Quarter 2022 Total Segment Operating Results

(Dollars in millions, except per share amounts)	1	1Q'21		IQ'22
SEGMENT REVENUES			e) t	
Fund management fees	\$	382.8	\$	454.2
Transaction and portfolio advisory fees, net and other		19.7		16.2
Fee related performance revenues ¹		9.4		44.5
Total segment fee revenues		411.9		514.9
Realized performance revenues		168.4		236.3
Realized principal investment income (loss)		30.0		26.3
Interest income		2.2		2.0
Total Segment Revenues	\$	612.5	\$	779.5
SEGMENT EXPENSES				
Compensation and benefits				
Cash-based compensation and benefits	\$	212.2	\$	245.8
Realized performance revenues related compensation		92.4		118.3
Total compensation and benefits ⁴		304.6		364.1
General, administrative and other expenses		61.6		76.3
Depreciation and amortization expense		9.1		9.5
Interest expense		22.3		26.8
Total Segment Expenses	\$	397.6	\$	476.7
Total Segment Revenues	\$	612.5	\$	779.5
Total Segment Expenses		397.6		476.7
(=) Distributable Earnings	\$	214.9	\$	302.8
(-) Realized Net Performance Revenues		76.0		118.0
(-) Realized Principal Investment Income (Loss)		30.0		26.3
(+) Net Interest		20.1		24.8
(=) Fee Related Earnings	\$	129.0	\$	183.3
After-tax Distributable Earnings, per common share ²	\$	0.58	\$	0.74
Dividend per common share 3	s	0.250	\$	0.325

If Fee related performance revenues are the realized portion of performance revenues that are measured and received on a recurring basis, are not dependent on the disposition of investments, and which are not at risk of giveback. The related compensation expense is included in cash-based compensation and benefits. We began disclosing this as a separate line item in 2022. Previously, these amounts were included as a component of fund management fees. During the three months ended March 31, 2022, our Core Plus real estate fund, CPI, began to realize recurring fee related performance revenues. Realized net performance revenues for CPI were immenteral in prior periods.

3. A reconcilitation of Distributable Earnings to After-tax Distributable Earnings per common share is provided on page 28.

3. Our dividend policy as a Corporation is to page vividends in the amount of 50.323 per share of common stock (81.30 annually) beginning with the first quarter 2022 dividend to be paid in May 2022. See Notes at the end of the document for our Dividend Policy.

4. Total Segment compensation and benefits exclude equity-based compensation, detailed below and as shown on page 29. These amounts include equity-based compensation reflected in (i) principal investment income and (ii) general, administration and other expense in our U.S. GAAP statement of operations.

Distributable Earnings

- Distributable Earnings were \$303 million in QI 2022
- Realized Net Performance Revenues were \$118 million in QI 2022, with QI results driven by strong realization activity in Japan Buyout, as well as our U.S. Growth, U.S. Buyout, U.S. Real Estate and Credit Opportunities funds
- · Realized Principal Investment Income was \$26 million in QI 2022





Fee Related Earnings

- Fee Related Earnings were \$183 million in QI 2022, a 42% increase from \$129 million in QI 2021
- Fee revenues were \$515 million in QI 2022, a 25% increase from \$412 million in QI 2021, primarily due to a 19% increase in fund management fees with significant increases across every segment. Fund management fees declined compared to Q4 2021 largely due to step downs in prior vintage U.S. Buyout and U.S. Real Estate strategies
- Fee related performance revenue, which includes recurring realized performance revenues that are not dependent on the disposition of
 investments and which have no risk of giveback, totaled \$45 million in QI 2022, up from \$9 million in QI 2021. The increase in FRE, net of related
 compensation expense, was \$18 million. The increase compared to the prior year was primarily driven by our Core Plus real estate strategy
 beginning to generate recurring fee related performance revenue
- Cash-based compensation & benefits were \$246 million in QI 2022, a 16% increase from \$212 million in QI 2021 driven by an increase in fee
 related performance revenue compensation (which is approximately 45% of the related revenues) and an increase in our number of employees
- · General & administrative expenses were \$76 million in QI 2022, an increase of 24% from QI 2021, primarily driven by higher professional fees
- · FRE margin was 36% in QI 2022, up from 31% in QI 2021





* FY 2020 Fee Related Earnings were \$520 million, or \$490 million excluding the impact of \$30 million in one-time litigation cost recoveries. FRE Margin of 30% in FY 2020 excludes the impact of litigation cost recoveries.

See notes at end of documen

Performance Revenues

- Net Accrued Performance Revenues¹ were a record \$4.3 billion as of QI 2022, up 10% from Q4 202I as portfolio appreciation outpaced
 the impact of realizations. Overall quarterly appreciation of 5% was highlighted by strength in our NGP and international energy
 funds, U.S. real estate, and U.S. and Europe buyout funds. NGP Fund XI and Fund XII, our global infrastructure fund and our Europe
 realty fund moved into accrued carry during QI 2022
- Realized Net Performance Revenues were \$II8 million in QI 2022, and were driven by \$6 billion in realizations across a broad array of fund strategies, with the most significant impacts from our third Japan Buyout fund, second Equity Opportunities fund, sixth U.S. Buyout fund, our seventh and eighth U.S. Real Estate funds and our first Credit Opportunities fund

Net Accrued Performance Revenues (\$mn)



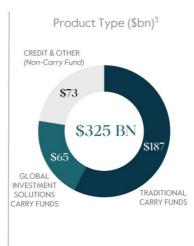
		Net A Perfor Reve	Realized Net Performance Revenues			
(Smn)		4Q'21	1Q'22	1Q'22		
Global Private Equity ³	\$	3,414	\$ 3,794	\$	109	
Corporate Private Equity		2,980	3,037		96	
Real Estate		298	309		13	
Infrastructure & Natural Resources		140	452			
Global Credit		161	135		7	
Global Investment Solutions		319	342		2	
Total	\$	3,894	\$ 4,271	\$	118	

See notes at end of document. Totals may not sum due to roundin

Total Assets Under Management

- Total Assets Under Management^I rose to a record \$325 billion at March 3I, 2022, an increase of 8% from the prior quarter and 25% from one year ago, with the quarterly increase attributable to \$15 billion of AUM acquired in the CBAM transaction, appreciation across our carry fund portfolio, and fundraising activity
- Available Capital² of \$85 billion at March 31, 2022 increased slightly from \$84 billion last quarter with new capital raised offsetting carry fund deployment







See notes at end of document. Totals may not sum due to roundin

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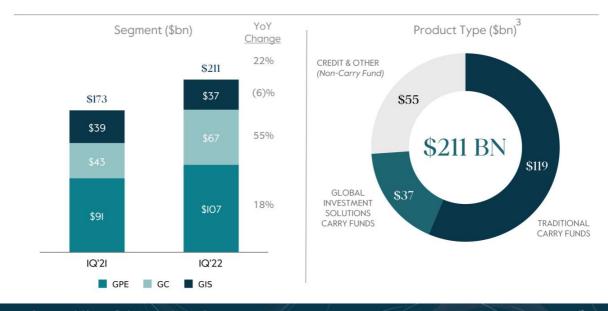
Fair Value of Investments

- Fair Value of Investments⁴ of \$240 billion at March 31, 2022 increased II% from \$217 billion in the prior quarter, and is up 30% from one year ago.
- Fair value in traditional carry funds of \$135 billion increased 9% from Q4 2021 and is up 27% from one year ago. The in-carry ratio of 80% increased from 75% in Q4 2021 due to additional funds moving into a carry position, including NGP Fund XI and Fund XII, our first Europe Realty fund and our first Infrastructure fund
- Fair value of our public portfolio comprised IO% of the traditional carry fund value at March 3I, 2022, down from II% in the prior quarter and I9% from one year ago, generally reflecting ongoing sales and the depreciation in our public portfolio of 8% in the first quarter



Fee-earning Assets Under Management

- Fee-earning Assets Under Management⁷ rose to a record \$2II billion at March 3I, 2022, increasing 9% from the prior quarter and 22% from one year ago. The increase from Q4 202I was driven by Fee-earning AUM acquired as part of the CBAM acquisition and fundraising activity, including the first close on our fifth Europe technology fund
- · Pending Fee-earning AUM⁸ of \$14 billion as of March 31, 2022 increased 13% from a year ago



See notes at end of document. Totals may not sum due to roundi

Key Metrics Activity

- Fundraising was \$9.2 billion in QI 2022, driven by the first closing in our fifth Europe technology fund and broad based Global Credit fundraising, including third party capital raised for our strategic investment in Fortitude and third party capital raised for our real estate credit fund. Fundraising of \$52.7 billion for the LTM increased 90%
- Invested Capital in carry funds was \$10.9 billion in QI 2022, and was led by activity in our eighth U.S. Buyout fund, our fifth Europe Buyout fund, our second Credit Opportunities fund and our second long-dated Global Partners fund. Invested Capital of \$39.2 billion for the LTM increased 88%
- Realized Proceeds from carry funds was \$6.4 billion in QI 2022, driven by realizations in our third Japan Buyout fund, our first Credit Opportunities fund, and our second Equity Opportunities fund. Realized Proceeds of \$44.3 billion for the LTM increased 93%

	FUND	PRAISING		ED CAPITAL ry Funds		D PROCEEDS ry Funds
(\$bn)	1Q'22	LTM 1Q'22	1Q'22	LTM 1Q'22	1Q'22	LTM 1Q'22
Total	\$9.2	\$52.7	\$10.9	\$39.2	\$6.4	\$44.3
Global Private Equity ⁱ	\$3.0	\$28.8	\$6.6	\$24.2	\$2.5	\$28.4
Corporate Private Equity	\$2.6	\$18.3	\$4.7	\$17.6	\$1.6	\$19.8
Real Estate	\$0.2	\$10.0	\$1.3	\$4.2	\$0.4	\$5.0
Infrastructure & Natural Resources	\$0.2	\$0.6	\$0.7	\$2.4	\$0.4	\$3.3
Global Credit	\$4.9	\$18.6	\$1.6	\$6.0	\$1.3	\$3.0
Global Investment Solutions	\$1.3	\$5.2	\$2.6	\$8.9	\$2.6	\$12.9

See notes at end of document. Totals may not sum due to roundin

Segment Highlights

Global Private Equity

- Fee Related Earnings of \$136 million in QI 2022 increased from \$94 million in QI 2021, primarily driven by the
 activation of fees on our latest vintage U.S. buyout and U.S. real estate carry funds as well as our U.S. growth
 fund, partially offset by higher cash-based compensation and benefits, which was primarily driven by an
 increase in compensation associated with fee related performance revenues
- Fee related performance revenues of \$31 million in QI 2022 was driven by our Core Plus real estate strategy which began to realize recurring fee related performance revenue during the first quarter
- Total AUM of \$169 billion increased 4% since the prior quarter, as portfolio appreciation and fundraising for our latest vintage Europe technology fund offset the impact of investment realizations
- Invested Capital of \$6.6 billion in QI 2022 and \$24.2 billion for the LTM. Notable QI 2022 investments included Duravant (CP VIII), Autoform (CEP V/CGP II/CJP IV) and Altadia Group (CEP V/CIEP II)
- Realized Proceeds of \$2.5 billion in QI 2022 and \$28.4 billion for the LTM. Notable QI 2022 realization
 activity included Purposebuilt Brands (CEOF II), SENQCIA (CJP III) and Sunsho Pharmaceuticals (CJP III)
- Realized Net Performance Revenues of \$109 million in QI 2022 were driven by realization activity in our third Japan Buyout fund, second Equity Opportunities fund, sixth U.S. Buyout fund, and our seventh and eighth U.S. Real Estate funds

TOTAL AUM



(Dollars in millions)	1Q'21	1Q'22
Fund management fees	\$ 260.2	\$ 304.2
Transaction and portfolio advisory fees, net and other	10.6	6.1
Fee related performance revenues	_	30.6
Fee Revenues	\$ 270.8	\$ 340.9
Cash-based compensation and benefits	129.1	153.0
General, administration and other indirect expenses	41.4	45.5
Depreciation and amortization expense	6.1	6.3
Operating Expenses	\$ 176.6	\$ 204.8
(=) Fee Related Earnings	\$ 94.2	\$ 136.1
(+) Realized Performance Revenues	134.1	199.9
(-) Realized Performance Revenues Related Compensation	60.2	90.7
Realized Net Performance Revenues	73.9	109.2
(+) Realized Principal Investment Income (Loss)	23.7	14.2
(-) Net Interest	13.6	15.4
(=) Distributable Earnings	\$ 178.2	\$ 244.1

CARRY FUND APPRECIATION

QI 2022 / LTM IQ'22

3% / 27%

CORPORATE PRIVATE

10% / 45%

REAL ESTATE

19% / 47%

INFRASTRUCTURE &

Totals may not sum due to rounding

Global Credit

- Fee Related Earnings of \$25 million in QI 2022 increased 17% compared to QI 2021, with a 33% increase in fund management fees partially offset by a 38% increase in operating expenses as we continue to build out new strategies in this segment. The impact from new strategic transactions had minimal financial impact in QI 2022
- Fee related performance revenues includes fees from our business development companies and credit interval fund (CTAC), and totaled \$14 million in QI 2022 compared to \$9 million in QI 2021
- Realized Net Performance Revenues of \$7 million were driven by realization activity in our first credit
 opportunities fund, partially offset by realized giveback in our third distressed credit fund
- Total AUM of \$9I billion increased 54% year-over-year and 24% from 4Q 202I, with the increase in the quarter driven by the closing of the CBAM transaction, which increased AUM by approximately \$15 billion, and fundraising across the platform
- Fundraising of \$4.9 billion in QI 2022 included \$2 billion in third party capital raised for the Fortitude transaction as well as CLO activity, managed accounts and CTAC
- Invested Capital from traditional carry funds was \$1.6 billion in QI 2022 and \$6.0 billion for the LTM. Notable QI 2022 investments included Caffe Nero (CCOF II/CSP IV) and iStar (CNLI/CCOF II). In addition, we issued \$0.5 billion of new CLOs and originated \$0.6 billion in our Direct Lending strategy in QI 2022
- Non-carry Fund Performance included dividend yields of 9%-10% on our BDCs and 7% on CTAC. In our liquid
 credit strategy, our global CLO portfolio continues to have a default rate less than half that of the industry
 average

	OTHER	
REAL ASSETS CREDIT	\$10	
\$15	\$91BN _{\$47}	LIQUID CREDIT
ILLIQUID CREDIT	19	

TOTAL AUM

(Dollars in millions)	1Q'21		1Q'22
Fund management fees	\$ 70.6	\$	93.7
Transaction and portfolio advisory fees, net and other	8.8		10.1
Fee related performance revenues	9.4		13.9
Fee Revenues	\$ 88.8	\$	117.7
Cash-based compensation and benefits	 53.7		67.2
General, administration and other indirect expenses	11.8		23.5
Depreciation and amortization expense	1.9		2.0
Operating Expenses	\$ 67.4	\$	92.7
(=) Fee Related Earnings	\$ 21.4	\$	25.0
(+) Realized Performance Revenues	 0.1		13.7
(-) Realized Performance Revenues Related Compensation	_		6.7
Realized Net Performance Revenues	 0.1		7.0
(+) Realized Principal Investment Income (Loss)	5.9		10.3
(-) Net Interest	4.3		6.7
(=) Distributable Earnings	\$ 23.1	\$	35.6

CARRY FUNDI APPRECIATION

0%

QI 2022

14% LTM IQ'22

(1) Global Credit Carry Funds represent approximately

Totals may not sum due to rounding

IZ

Global Investment Solutions

- Fee Related Earnings of \$22 million in QI 2022 increased 66% from \$13 million in QI 2021, primarily due to higher management fees from AlpInvest's latest secondaries and coinvestment programs and lower compensation expense
- Total AUM of \$65 billion increased 3% year-over-year due to fundraising of \$5.2 billion as well as investment appreciation of 35%, partially offset by \$12.9 billion of realized proceeds and the sale of Metropolitan Real Estate in April 2021
- Fundraising of \$1.3 billion in QI 2022 was driven by capital raised for various AlpInvest SMAs
- Invested Capital of \$2.6 billion in QI 2022 and \$8.9 billion for the LTM
- · Realized Proceeds of \$2.6 billion in QI 2022 and \$12.9 billion for the LTM
- · Realized Net Performance Revenues of \$1.8 million in QI 2022 were generally flat to QI 2021
- Net Accrued Performance Revenues were \$342 million, a 7% increase from Q4 2021, and a 79% increase from a year ago, as funds in which Carlyle has significant performance revenue ownership continue to mature and perform well

TOTAL AUM



CO-INVESTMENTS

(Dollars in millions)	1	Q'21	Q'22
Fund management fees	\$	52.0	\$ 56.3
Transaction and portfolio advisory fees, net and other		0.3	-
Fee Revenues	\$	52.3	\$ 56.3
Cash-based compensation and benefits		29.4	25.6
General, administration and other indirect expenses		8.4	7.3
Depreciation and amortization expense		1.1	1.2
Operating Expenses	\$	38.9	\$ 34.1
(=) Fee Related Earnings	\$	13.4	\$ 22.2
(+) Realized Performance Revenues		34.2	22.7
(-) Realized Performance Revenues Related Compensation		32.2	20.9
Realized Net Performance Revenues		2.0	1.8
(+) Realized Principal Investment Income (Loss)		0.4	1.8
(-) Net Interest		2.2	2.7
(=) Distributable Earnings	\$	13.6	\$ 23.1

CARRY FUND APPRECIATION

4%

QI 2022

35% LTM IQ'22

See notes at end of document. Totals may not sum due to rounding



Carlyle First Quarter 2022 Total Segment Results

(Dollars in millions, except per share amounts)	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22
SEGMENT REVENUES					
Fund management fees	\$ 382.8	\$ 399.4	\$ 405.7	\$ 466.7	\$ 454.2
Transaction and portfolio advisory fees, net and other	19.7	15.6	23.2	38.5	16.
Fee related performance revenues	9.4	10.4	11.2	12.2	44.
Total segment fee revenues	411.9	425.4	440.1	517.4	514.
Realized performance revenues	168.4	454.0	1,010.9	1,305.3	236.
Realized principal investment income	30.0	37.8	71.3	70.4	26.
Interest income	2.2	1.8	1.5	1.7	2.
Total Segment Revenues	\$ 612.5	\$ 919.0	\$ 1,523.8	\$ 1,894.8	\$ 779.
SEGMENT EXPENSES					
Compensation and benefits					
Cash-based compensation and benefits	\$ 212.2	\$ 217.4	\$ 218.0	\$ 243.9	\$ 245.
Realized performance revenues related compensation	92.4	216.6	477.4	622.6	118.
Total compensation and benefits ¹	304.6	434.0	695.4	866.5	364.
General, administrative and other expenses	61.6	55.6	60.0	90.4	76.
Depreciation and amortization expense	9.1	9.2	10.7	8.6	9.
Interest expense	22.3	24.8	27.1	26.5	26.
Total Segment Expenses	\$ 397.6	\$ 523.6	\$ 793.2	\$ 992.0	\$ 476.
Total Segment Revenues	612.5	919.0	1,523.8	1,894.8	779.
Total Segment Expenses	397.6	523.6	793.2	992.0	476.
(=) Distributable Earnings	\$ 214.9	\$ 395.4	\$ 730.6	\$ 902.8	\$ 302.
(-) Realized Net Performance Revenues	76.0	237.4	533.5	682.7	118.
(-) Realized Principal Investment Income	30.0	37.8	71.3	70.4	26.
(+) Net Interest	20.1	23.0	25.6	24.8	24.
(=) Fee Related Earnings	\$ 129.0	\$ 143.2	\$ 151.4	\$ 174.5	\$ 183.
After-tax Distributable Earnings, per common share	\$ 0.58	\$ 0.88	\$ 1.54	\$ 2.01	\$ 0.7
Dividend per common share	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.32

Note: Historical and quarterly results by segment available in Q1 2022 financial supplement on Carlyle's investor relations website.

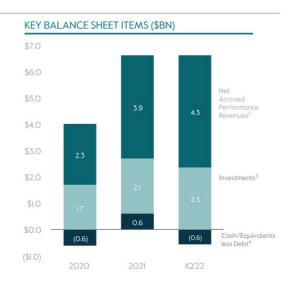
(1) Total Segment compensation and benefits exclude equity-based compensation, detailed below and as shown on page 29. These amounts include equity-based compensation reflected in (i) principal investment income and (ii) general, administration and other expense in our U.S. GAAP statement of operations, and exclude amounts related to shares issued in conjunction with a previous acquisition.

Total Segment Balance Sheet Highlights

- · Balance sheet assets attributable to Carlyle shareholders, including cash and equivalents, net accrued performance revenue and investments, net of debt obligations, totaled \$6.1 billion at March 31, 2022
- Balance sheet cash totaled \$1.3 billion as of March 31, 2022, with no balance drawn on our \$775 million revolving line of credit

KEY BALANCE SHEET ITEMS (\$mn)	3/31/2022
Cash and Cash Equivalents	\$1,290.2
Net accrued performance revenues ²	
(net of related accrued compensation and accrued giveback)	\$4,270.9
Investments attributable to Carlyle shareholders ³	\$2,344.3
Debt obligations ⁴	\$1,852.8
Drawn revolving credit line	\$0.0
(\$775 million remaining capacity)	\$0.0

- consolidated funds.
 (2) Net accrued performance revenues as of March 31, 2022 are net of \$40 million in accrued giveback obligations and \$4.3 million in accrued performance allocations and incentive fee compensation. See page 33 for a reconciliation to U.S. GAAP.
 3) Investments exclude the equity investments by Carlyle in NGP Energy Capital Management and also exclude the portion of CLO investments artirbutable to Carlyle stockholders that were financed with debt. Refer to page 33 for a reconciliation to U.S. GAAP.



AUM and Fee-earning AUM Roll Forward

Total AUM Roll Forward (Unaudited)

	Three Months Ended March 31, 2022									
(Smn)	Glo	bal Private Equity	Glo	bal Credit*		Global Investment Solutions ⁵		Total		
Balance, Beginning of Period	\$	162,117	\$	73,384	\$	65,456	\$	300,957		
Inflows		3,101		19,331		1,317		23,749		
Outflows (including realizations) ²		(2,367)		(1,462)		(2,728)		(6,557)		
Market Activity & Other ³		6,968		(162)		2,534		9,340		
Foreign Exchange⁴		(733)	3	(277)	8	(1,313)	ĝ	(2,323)		
Balance, End of Period	\$	169,086	\$	90,814	\$	65,266	\$	325,166		

Glo	bal Private Equity	Glol	oal Credit*		Global Investment Solutions ⁵ **	Total
\$	137,451	\$	58,837	\$	63,556	\$ 259,844
	28,903		33,066		5,248	67,217
	(25,406)		(4,658)		(16,120)	(46,184)
	29,642		4,149		15,484	49,275
	(1,504)		(580)	ŝ	(2,902)	(4,986)
\$	169,086	\$	90,814	\$	65,266	\$ 325,166

Fee-earning AUM Roll Forward (Unaudited)

	Three Months Ended March 31, 2022												
(Smn)	Gla	bal Private Equity ^{II}	Glo	bal Credit*		Global Investment Solutions		Total					
Balance, Beginning of Period	\$	104,252	\$	51,718	\$	37,449	\$	193,419					
Inflows ⁷		3,516		17,324		1,302		22,142					
Outflows (including realizations) ⁸		(771)		(1,533)		(992)		(3,296)					
Market Activity & Other ⁹		140		4		144		288					
Foreign Exchange ¹⁰		(472)	1	(263)		(758)		(1,493)					
Balance, End of Period***	\$	106,665	\$	67,250	\$	37,145	\$	211,060					

	T	welve	Months End	de	d March 31, 202	22	
Glo	bal Private Equity ^{II}	Glob	al Credit*		Global Investment Solutions**		Total
\$	90,559	\$	43,286	\$	39,287	\$	173,132
	27,468		27,659		5,255		60,382
	(10,713)		(4,526)		(7,844)		(23,083)
	333		1,383		1,924		3,640
	(982)		(552)		(1,477)		(3,011)
\$	106,665	\$	67,250	\$	37,145	\$	211,060

^{*}Inflows for Global Credit include \$15 billion and \$14 billion of Total AUM and Fee-Earning AUM, respectively, which were acquired in the CBAM transaction in March 2022

See notes at end of document. Totals may not sum due to rounding

^{***}Fee-carring AUM balances as of Murch 2, 2022 sectuled Pending Fee-carring AUM of \$2.7 billion at the section of \$2.7 billion at \$2.5 billio

Global Private Equity Fund Performance

(Reported in Local Currency, mn)		TOTAL INVESTMENTS As of March 31, 2022								REALIZED/PARTIALLY REALIZED INVESTMENTS(5) As of March 31, 2022								
Fund (Fee Initiation Date / Stepdown Date)(29)		ommitted pital (30)	1	umulative nvested apital(1)	Percent Invested		Realized Value(2)		emaining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)		t Accrued Carry/ veback)(8)		Total Fair Value(9)	MOIC (4)	Gross IRR (6)(12)
CORPORATE PRIVATE EQUITY																		
CP VIII (Oct 2021 / Oct 2027)	\$	11,452	\$	4,200	37%	\$	_	\$	4,305	1.0x	NM	NM	\$	_		n/a	n/a	n/a
CP VII (May 2018 / Oct 2021)	\$	18,510	\$	16,665	90%	\$	603	\$	21,690	1.3x	20%	12%	\$	425	\$	607	1.7x	30%
CP VI (May 2013 / May 2018)	\$	13,000	\$	13,108	101%	\$	18,645	\$	14,159	2.5x	22%	17%	\$	1,027	\$	21,870	2.9x	28%
CP V (Jun 2007 / May 2013)	\$	13,720	\$	13,238	96%	\$	27,108	\$	1,518	2.2x	18%	14%	\$	134	\$	27,175	2.5x	24%
CEP V (Oct 2018 / Sep 2024)	€	6,416	€	4,204	66%	€	185	€	5,160	1.3x	24%	11%	\$	81		n/a	n/a	n/a
CEP IV (Sep 2014 / Oct 2018)	€	3,670	€	3,758	102%	€	3,521	€	3,564	1.9x	18%	12%	\$	325	€	3,235	2.4x	28%
CEP III (Jul 2007 / Dec 2012)	€	5,295	€	5,177	98%	€	11,708	€	53	2.3x	19%	14%	\$	6	€	11,643	2.3x	19%
CEP II (Sep 2003 / Sep 2007)	€	1,805	€	2,048	113%	€	4,152	€	8	2.0x	36%	20%	\$	1	€	4,124	2.2x	43%
CAP V (Jun 2018 / Jun 2024)	\$	6,554	\$	4,593	70%	\$	1,052	\$	5,177	1.4x	36%	18%	\$	115	\$	937	1.9x	150%
CAP IV (Jul 2013 / Jun 2018)	\$	3,880	\$	4,044	104%	\$	4,612	\$	3,388	2.0x	18%	13%	\$	285	\$	5,020	3.2x	33%
CAP III (Jun 2008 / Jul 2013)	\$	2,552	\$	2,543	100%	\$	4,890	\$	221	2.0x	17%	12%	\$	23	\$	4,890	2.0x	18%
CJP IV (Oct 2020 / Oct 2026)	¥	258,000	¥	93,727	36%	¥	-	¥	121,284	1.3x	NM	NM	\$	11		n/a	n/a	n/a
CJP III (Sep 2013 / Aug 2020)	¥	119,505	¥	91,192	76%	¥	184,200	¥	42,200	2.5x	23%	16%	\$	21	¥	182,265	3.9x	33%
CGFSP III (Dec 2017 / Dec 2023)	\$	1,005	\$	878	87%	\$	338	\$	1,532	2.1x	48%	35%	\$	89	\$	704	5.6x	59%
CGFSP II (Jun 2013 / Dec 2017)	\$	1,000	\$	943	94%	\$	1,602	\$	663	2.4x	26%	19%	\$	52	\$	1,600	2.3x	28%
CP Growth (Oct 2021 / Oct 2027)	\$	1,062	\$	333	31%	\$	_	\$	341	1.0x	NM	NM	\$	S <u>C</u>		n/a	n/a	n/a
CEOF II (Nov 2015 / Mar 2020)	\$	2,400	\$	2,249	94%	\$	2,072	\$	2,049	1.8x	20%	14%	\$	138	\$	2,300	3.7x	54%
CEOF I (Sep 2011 / Nov 2015)	\$	1,119	\$	1,175	105%	\$	1,522	\$	292	1.5x	12%	8%	\$	37	\$	1,382	1.7x	20%
CETP V (Mar 2022 / Jun 2028)	€	1,633	€	_	0%	€	_	€		n/a	n/a	n/a	\$	_	€	_	n/a	n/a
CETP IV (Jul 2019 / Jun 2022)	€	1,350	€	1,162	86%	€	_	€	1,888	1.6x	55%	37%	\$	67		n/a	n/a	n/a
CETP III (Jul 2014 / Jul 2019)	€	657	€	602	92%	€	1,181	€	684	3.1x	44%	31%	\$	51	€	1,181	4.4x	51%
CGP II (Dec 2020 / Jan 2025)	\$	1,840	\$	843	46%	\$	(2)	\$	894	1.1x	NM	NM	\$	8 <u>00</u>		n/a	n/a	n/a
CGP (Jan 2015 / Mar 2021)	\$	3,588	\$	3,050	85%	\$	460	\$	3,786	1.4x	8%	6%	\$	62	\$	535	3.6x	68%
CAGP IV (Aug 2008 / Dec 2014)	\$	1,041	\$	954	92%	\$	1,123	\$	98	1.3x	6%	2%	\$		\$	1,122	1.3x	7%
CSABF (Dec 2009 / Dec 2016)	\$	776	\$	736	95%	\$	485	\$	500	1.3x	5%	2%	\$	_	\$	763	1.6x	3%
All Other Active Funds & Vehicles(10)			\$	18,644	n/a	\$	17,176	\$	13,824	1.7x	13%	1196	\$	78	\$	17,724	2.2x	17%
Fully Realized Funds & Vehicles(11)			\$	24,669	n/a	\$	61,552	\$		2.5x	28%	21%	\$	9	\$	61,552	2.5x	28%
TOTAL CORPORATE PRIVATE EQUITY(13)			s	133,172	n/a	\$	167,748	\$	88,366	1.9x	26%	18%	ş	3,037	\$	172,046	2.5x	27%

See notes at end of document. Totals may not sum due to rounding

Global Private Equity Fund Performance, continued

(Reported in Local Currency, mn)											INVESTMENTS larch 31, 2022				INV	PARTIALLY F ESTMENTS(S March 31, 20	5)
Fund (Fee Initiation Date / Stepdown Date)(29)		mmitted pital(30)	In	mulative evested apital(1)	Percent Invested		Realized /alue(2)		emaining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)	Accrued Carry/ eback)(8)		otal Fair alue(12)	MOIC (4)	Gross IRI (6)(12)
REAL ESTATE																	
CRP IX (Oct 2021 / Oct 2026)	\$	7,987	\$	443	6%	\$	_	\$	486	1.1x	NM	NM	\$ 8 <u>~</u>		n/a	n/a	n/a
CRP VIII (Aug 2017 / Oct 2021)	\$	5,505	\$	4,491	82%	\$	3,027	\$	4,651	1.7x	56%	35%	\$ 201	\$	3,098	1.9x	50%
CRP VII (Jun 2014 / Dec 2017)	\$	4,162	\$	3,755	90%	\$	4,618	\$	1,752	1.7x	19%	12%	\$ 80	\$	4,585	1.8x	23%
CRP VI (Mar 2011 / Jun 2014)	\$	2,340	\$	2,157	92%	\$	3,761	\$	169	1.8x	27%	18%	\$ 6	\$	3,594	2.0x	31%
CRP V (Nov 2006 / Mar 2011)	\$	3,000	\$	3,294	110%	\$	6,110	\$	13	1.9x	13%	9%	\$ 5	\$	6,093	1.9x	13%
CRP IV (Jan 2005 / Nov 2006)	\$	950	\$	1,200	126%	\$	1,964	\$	2	1.6x	7%	4%	\$ -	\$	1,966	1.6x	7%
CPI (May 2016 / n/a)	\$	6,428	\$	5,104	79%	\$	1,449	\$	5,956	1.5x	19%	18%	n/a*	\$	969	1.7×	5%
CEREP III (Jun 2007 / May 2012)	€	2,230	€	2,053	92%	€	2,474	€	22	1.2x	4%	1%	\$ -	€	2,447	1.2x	4%
All Other Active Funds & Vehicles(14)			\$	3,614	n/a	\$	3,100	\$	2,557	1.6x	10%	8%	\$ 17	\$	2,779	1.7×	11%
Fully Realized Funds & Vehicles(15)			\$	5,102	n/a	\$	6,815	\$	2	1.3x	13%	6%	\$ 	\$	6,818	1.3x	13%
TOTAL REAL ESTATE(13)			\$	31,434	n/a	\$	33,586	\$	15,615	1.6x	13%	9%	\$ 309	\$	32,612	1.6x	13%
INFRASTRUCTURE & NATURAL RESOURCES																	
CIEP II (Apr 2019 / Apr 2025)	\$	2,286	\$	1,009	44%	\$	364	\$	1,092	1.4x	NM	NM	\$ 27	\$	572	2.4x	NM
CIEP I (Sep 2013 / Jun 2019)	\$	2,500	\$	2,341	94%	\$	1,290	\$	2,932	1.8x	19%	11%	\$ 148	\$	1,732	2.6x	25%
CPP II (Sep 2014 / Apr 2021)	\$	1,527	\$	1,504	99%	\$	733	\$	1,469	1.5x	13%	8%	\$ 17	\$	365	4.1×	76%
CGIOF (Dec 2018 / Sep 2023)	\$	2,201	\$	1,590	72%	\$	102	\$	1,766	1.2x	24%	6%	\$ 5	\$	42	1.8x	NM
NGP XII (Jul 2017 / Jul 2022)	\$	4,278	\$	2,611	61%	\$	437	\$	3,738	1.6x	19%	12%	\$ 110		n/a	n/a	n/a
NGP XI (Oct 2014 / Jul 2017)	\$	5,325	\$	4,979	93%	\$	2,720	\$	4,919	1.5x	11%	8%	\$ 127	\$	3,868	1.7x	32%
NGP X (Jan 2012 / Dec 2014)	\$	3,586	\$	3,351	93%	\$	3,197	\$	454	1.1x	2%	Neg	\$ -	\$	3,100	1.2x	5%
All Other Active Funds & Vehicles(17)			\$	3,540	n/a	\$	1,877	\$	3,569	1.5x	16%	14%	\$ 18	\$	2,089	2.4x	29%
Fully Realized Funds & Vehicles(18)			\$	1,190	n/a	\$	1,435	\$	1	1.2x	3%	1%	\$ 12	\$	1,436	1.2x	3%
TOTAL INFRASTRUCTURE & NATURAL RESOURC	ES(13)		\$	22,115	n/a	\$	12,155	\$	19,940	1.5x	11%	7%	\$ 452	\$	13,205	1.7x	13%
Legacy Energy Funds(16)			\$	16,741	n/a	\$	23,945	\$	243	1.4x	12%	6%	\$ (4)	\$	23,592	1.5x	14%

*Net accrued fee related performance revenues for CP1 of 865 million are excluded from Net Accrued Performance Revenues. These amounts will be reflected as fee related performance revenues when realized, and included in Fund level fee revenues in our segment results.

See notes at end of document. Totals may not sum due to rounding

Global Credit Fund Performance (Carry Funds Only)

(S mn)								L INVESTMENTS March 31, 2022		
Fund (Fee Initiation Date / Stepdown Date)(29)	nmitted bital(30)	Cumulative Invested Capital(19)	Percent Invested		Realized Value(2)	maining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)	Accrued Giveback)(8)
GLOBAL CREDIT CARRY FUNDS										
CSP IV (Apr 2016 / Dec 2020)	\$ 2,500 \$	2,500	100%	\$	1,085	\$ 2,033	1.2x	17%	8%	\$ 10
CSP III (Dec 2011 / Aug 2015)	\$ 703 \$	703	100%	\$	919	\$ 59	1.4x	19%	9%	\$ -
CSP II (Dec 2007 / Jun 2011)	\$ 1,352 \$	1,352	100%	\$	2,431	\$ 64	1.8x	17%	11%	\$ 7
CCOF II (Nov 2020 / Oct 2025)	\$ 4,425 \$	2,507	57%	\$	87	\$ 2,583	1.1x	24%	14%	\$ 11
CCOF1 (Nov 2017 / Sep 2022)	\$ 2,373 \$	3,396	143%	\$	1,908	\$ 2,343	1.3x	19%	14%	\$ 56
CEMOF II (Dec 2015 / Jun 2019)	\$ 2,819 \$	1,708	61%	\$	1,010	\$ 1,100	1.2x	8%	3%	\$ -
CEMOF I (Dec 2010 / Dec 2015)	\$ 1,383 \$	1,606	116%	\$	936	\$ 170	0.7x	Neg	Neg	\$ -
CSC (Mar 2017/ n/a)	\$ 838 \$	1,303	155%	\$	1,423	\$ 241	1.3x	17%	13%	\$ 34
SASOF III (Nov 2014 / n/a)	\$ 833 \$	991	119%	\$	1,189	\$ 95	1.3x	19%	11%	\$ 11
All Other Active Funds & Vehicles(20)	\$	3,584	n/a	\$	1,109	\$ 2,178	0.9x	NM	NM	\$ 6
Fully Realized Funds & Vehicles(21)	\$	1,944	n/a	\$	2,783	\$ 1	1.4x	13%	8%	\$ _
TOTAL GLOBAL CREDIT CARRY FUNDS		21,594	n/a	5	14,880	\$ 10,867	1.2x	10%	5%	\$ 135

Global Investment Solutions Fund Performance

(Reported in Local Currency, mn)										TOTAL INVES As of March 3				
GLOBAL INVESTMENT SOLUTIONS(22)(23)(27)	Vintage Year	Fu	ınd Size	Cumulative Invested Capital (1)(24)	R	Realized Value (24)		Remaining air Value(24)	,	Total Fair /alue(9)(24)	MOIC(4)	Gross IRR (12)(25)	Net IRR (12)(28)	ccrued Carry/ reback)(8)*
Main Fund VI - Fund Investments	2015	€	1,106	€ 1,078	8 €	961	€	1,383	€	2,344	2.2x	28%	27%	\$ 4
Main Fund V - Fund Investments	2012	€	5,080	€ 5,732	€	6,680	€	6,140	€	12,820	2.2x	21%	20%	\$ 23
Main Fund IV - Fund Investments	2009	€	4,877	€ 5,685	. €	9,215	€	3,254	€	12,468	2.2x	19%	18%	\$ 2
Main Fund III - Fund Investments	2005	€	11,500	€ 13,381	€	21,141	€	2,307	€	23,448	1.8x	10%	10%	\$ -
Main Fund II - Fund Investments	2003	€	4,545	€ 4,983	8 €	7,808	€	257	€	8,064	1.6x	10%	9%	\$ -
Main Fund I - Fund Investments	2000	€	5,175	€ 4,382	€	7,203	€	65	€	7,268	1.7x	12%	11%	\$ _
Main Fund VII - Secondary Investments	2020	\$	8,513	\$ 3,610	\$	646	\$	3,812	\$	4,458	1.2x	NM	NM	\$ 33
AlpInvest Secondaries Fund VII	2020	\$	6,769	\$ 2,661	\$	463	\$	2,808	\$	3,271	1.2x	NM	NM	\$ 23
Main Fund VI - Secondary Investments	2017	\$	6,017	\$ 5,184	\$	2,760	5	5,144	\$	7,904	1.5x	18%	16%	\$ 75
AlpInvest Secondaries Fund VI	2017	\$	3,333	\$ 2,899	\$	1,477	\$	2,905	\$	4,382	1.5x	18%	15%	\$ 49
Main Fund V - Secondary Investments	2011	€	4,273	€ 4,382	€	6,734	€	1,270	€	8,004	1.8x	21%	20%	\$ 30
AlpInvest Secondaries Fund V	2012	\$	756	\$ 650	\$	863	\$	248	\$	1,112	1.7x	18%	1496	\$ 16
Main Fund IV - Secondary Investments	2010	€	1,859	€ 2,003	8 €	3,355	€	114	€	3,469	1.7x	19%	18%	\$ -
Main Fund III - Secondary Investments	2006	€	2,250	€ 2,438	€	3,713	€	39	€	3,752	1.5x	11%	10%	\$ -
Main Fund VIII - Co-Investments	2021	\$	3,980	\$ 1,415	5 \$	_	\$	1,502	\$	1,502	1.1x	NM	NM	\$ 1
AlpInvest Co-Investment Fund VIII	2021	\$	3,614	\$ 1,331	\$	-	\$	1,414	\$	1,415	1.1x	NM	NM	\$ 1
Main Fund VII - Co-Investments	2017	\$	2,842	\$ 2,673	\$	913	\$	3,738	\$	4,651	1.7x	23%	20%	\$ 70
Alpinvest Co-Investment Fund VII	2017	\$	1,688	\$ 1,621	\$	581	\$	2,291	\$	2,873	1.8x	24%	20%	\$ 46
Main Fund VI - Co-Investments	2014	€	1,115	€ 986	5 €	1,774	€	794	€	2,568	2.6x	27%	25%	\$ 7
Main Fund V - Co-Investments	2012	€	1,124	€ 1,075	5 €	2,603	€	560	€	3,163	2.9x	29%	27%	\$ 5
Main Fund IV - Co-Investments	2010	€	1,475	€ 1,390	€	3,404	€	952	€	4,356	3.1x	24%	23%	\$ -
Main Fund III - Co-Investments	2006	€	2,760	€ 2,891	€	4,102	€	211	€	4,313	1.5x	6%	5%	\$ _
Main Fund III - Mezzanine Investments	2006	€	2,000	€ 2,054	€	2,685	€	126	€	2,810	1.4x	10%	9%	\$ -
Main Fund II - Mezzanine Investments	2004	€	700	€ 781	€	1,084	€	8	€	1,092	1.4x	8%	7%	\$ -
All Other Active Funds & Vehicles (26)	Various			\$ 8,901	\$	3,799	\$	9,093	\$	12,892	1.4x	13%	12%	\$ 88
Fully Realized Funds & Vehicles	Various			€ 3,259	€	6,933	€	11	€	6,943	2.1x	33%	31%	\$ -
TOTAL GLOBAL INVESTMENT SOLUTIONS (USD)(13)				\$ 84,400	\$	107,190	\$	42,674	\$	149,864	1.8x	14%	13%	\$ 338

See notes at end of document. Totals may not sum due to rounding

^{*}Net accrued carry excludes \$4 million of net accrued carry as of March \$1, 2022, which was retained as part of the sale of Metropolitan Real Estate on April 1, 2021.

Entries for Alphorest Secondaries Fund VI. Alphorest Secondaries Fund VI. Alphorest Co-Investment Fund VII reflect the commingled fund vehicle as a breakout of the Man Fund line above, which also includes related \$MA\$ whicles. Figures and performance for these commingled fund breakouts are included in, and are not incremental to the Main Fund figures. Commingled fund are shown to the extent they meet the significant size thresholds for disclosing individual carry funds across our platform.

Reconciliations & Disclosures

Reconciliation for Distributable Earnings Per Share (Unaudited)

Our estimated DE effective tax rate decreased to II.6% in IQ 2022 from 20.2% in 4Q 2021, reflecting the impact of tax deductions resulting from the vesting of restricted stock units in the first quarter

(Dollars in millions, except per share data and where noted)	1Q'21		2Q'21		3Q'21		4Q'21		1Q'22	QoQ	YoY
FEE RELATED EARNINGS	\$ 129.0	\$	143.2	\$	151.4	\$	174.5	\$	183.3	5%	42%
DISTRIBUTABLE EARNINGS	\$ 214.9	\$	395.4	\$	730.6	\$	902.8	\$	302.8	(66)%	41%
DISTRIBUTABLE EARNINGS, TAX AND PER SHARE INFORMATION											
Distributable Earnings	\$ 214.9	\$	395.4	\$	730.6	\$	902.8	\$	302.8		
Less: Estimated current corporate, foreign, state and local taxes $^{\rm I}$	9.8		82.2		183.1		182.4		35.2		
DISTRIBUTABLE EARNINGS, NET attributable to common stockholders	\$ 205.1	\$	313.2	\$	547.5	\$	720.4	\$	267.6		
Estimated DE effective tax rate ²	4.6	%	20.8 9	6	25.1 9	16	20.2 9	6	11.6 %		
DISTRIBUTABLE EARNINGS, NET per common share outstanding	\$ 0.58	\$	0.88	\$	1.54	\$	2.01	\$	0.74		
Dividend per common share*	\$ 0.250	\$	0.250	\$	0.250	\$	0.250	\$	0.325		
OTAL OUTSTANDING SHARES (in millions)**	354.5		354.5		356.5		355.4		361.7		
Shares eligible for dividend (in millions)***	354.7		357.4		356.6		358.0		361.8		

Our dividend policy as a Corporation is to pay quarterly dividends of \$0.325 per share of common stock, or \$1.30 annually (prior to the IQ'22 dividend to be paid in May 2022, our policy was to pay quarterly dividends of \$0.25 per share of common stock, or \$1.00 annually). See Notes at the end of the document for our Dividend Policy.

** Shares outstanding as of March 31, 2022 reflect the issuance of 4.2 million shares during IQ'22 in connection with the CBAM acquisition.

*** Shares eligible for dividend include 0.1 million net common shares that will be issued in May 2022 in connection with the vesting of restricted stock units, including shares we expect to be issued pursuant to a program under which, a tour discretion, up to 20% of realized performance allocation related compensation over a threshold amount may be distributed in fully vested, newly issued shares. For purposes of this calculation, these common shares have been added to the common shares outstanding as of March 31, 2022 because they will participate in the dividend paid on common shares in May 2022.

Reconciliation of GAAP to Total Segment Information

(Dollars in millions)	1Q'21	2Q'21		3Q'21	4Q'21	1Q'22	FY'20	FY'21
INCOME (LOSS) BEFORE PROVISION FOR INCOME TAXES	\$ 1,164.3	\$ 1,252.7	\$	701.3	\$ 909.2	\$ 742.7	\$ 580.0	\$ 4,027.5
Adjustments:								
Net unrealized performance revenues	(846.4)	(844.0)	Ö	44.8	39.4	(466.6)	(598.7)	(1,606.2
Unrealized principal investment (income) loss ¹	(131.3)	(78.8)	Ü	(70.4)	(71.3)	(23.7)	556.2	(351.8
Adjusted unrealized principal investment (income) loss from Fortitude $$	_	_		_	7 <u></u>	_	104.4	_
Equity-based compensation ²	34.9	50.3		44.3	43.4	40.7	116.6	172.9
Acquisition related charges, including amortization of intangibles and impairment	19.0	11.3		24.4	(17.0)	29.1	38.1	37.7
Tax (expense) benefit associated with certain foreign performance revenues	(6.0)	(3.4)		(2.4)	(5.3)	(8.0)	(7.9)	(17.1
Net (income) loss attributable to non-controlling interests in consolidated entities	(21.6)	(21.5)		(14.6)	(12.8)	(23.2)	(34.6)	(70.5
Debt extinguishment costs	-	_		1	10.2	-	_	10.2
Right-of-use asset impairment	-	26.8		_	_	1-1	_	26.8
Other adjustments, including severance and Conversion costs in 2020	2.0	2.0		3.2	7.0	4.6	8.0	14.2
DISTRIBUTABLE EARNINGS	\$ 214.9	\$ 395.4	\$	730.6	\$ 902.8	\$ 302.8	\$ 762.1	\$ 2,243.7
Realized net performance revenues	76.0	237.4		533.5	682.7	118.0	246.3	1,529.6
Realized principal investment income	30.0	37.8		71.3	70.4	26.3	73.0	209.5
Net interest	20.1	23.0		25.6	24.8	24.8	76.9	93.5
FEE RELATED EARNINGS	\$ 129.0	\$ 143.2	\$	151.4	\$ 174.5	\$ 183.3	\$ 519.7	\$ 598.1

⁽¹⁾ The U.S. GAAP results for FY'20 include a loss in principal investment income (loss) of \$(621) million related to the closing of the transaction in which a Carlyle-affiliated investment fund purchased additional interests in Fortitude from AIG. The loss was driven by the contribution of our existing 19.9% investment in Fortitude into the fund, and the subsequent accounting for our investment which is based on the net asset value of our limited partnership interest in the fund rather than a direct investment in Fortitude.

(2) Equiti-based compensation includes amounts reflected in principal investment income and general, administrative and other expense in our U.S. GAAP statement of operations, as well as amounts related to shares issued in conjunction with a previous acquisition.

Reconciliation of GAAP to Total Segment Information, continued

(Dollars in millions)	Reportable egments		solidated Funds	R	econciling Items	Co	Carlyle nsolidated ⁱ
		Three I	Months Ende	d Ma	rch 31, 2021		
Revenues	\$ 612.5	\$	61.1	\$	1,763.6	\$	2,437.2
Expenses	\$ 397.6	\$	56.5	\$	831.1	\$	1,285.2
Other income (loss)	\$ _	\$	12.3	\$	_	\$	12.3
Distributable Earnings	\$ 214.9	\$	16.9	\$	932.5	\$	1,164.3
		Three	Months End	ed Ju	ne 30, 2021		
Revenues	\$ 919.0	\$	62.1	\$	1,725.2	\$	2,706.3
Expenses	\$ 523.6	\$	54.2	\$	873.2	\$	1,451.0
Other income (loss)	\$ · -	\$	(2.6)	\$	-	\$	(2.6)
Distributable Earnings	\$ 395.4	\$	5.3	\$	852.0	\$	1,252.7
	Th	ee Mo	nths Ended	Septe	ember 30, 202	21	
Revenues	\$ 1,523.8	\$	62.1	\$	53.6	\$	1,639.5
Expenses	\$ 793.2	\$	51.9	\$	93.0	\$	938.1
Other income (loss)	\$ _	\$	(0.1)	\$	_	\$	(0.1)
Distributable Earnings	\$ 730.6	\$	10.1	\$	(39.4)	\$	701.3
	Th	ree Mo	nths Ended	Dece	mber 31, 202	1	
Revenues	\$ 1,894.8	\$	67.9	\$	36.4	\$	1,999.1
Expenses	\$ 992.0	\$	55.2	\$	35.6	\$	1,082.8
Other income (loss)	\$ _	\$	(7.1)	\$	-	\$	(7.1)
Distributable Earnings	\$ 902.8	\$	5.6	\$	0.8	\$	909.2
	19	Three I	Months Ende	d Ma	rch 31, 2022		
Revenues	\$ 779.5	\$	61.7	\$	740.6	\$	1,581.8
Expenses	\$ 476.7	\$	52.9	\$	312.3	\$	841.9
Other income (loss)	\$ _	\$	2.8	\$	_	\$	2.8
Distributable Earnings	\$ 302.8	\$	11.6	\$	428.3	\$	742.7

Total Reportable Segments			solidated unds		Reconciling Items	Carlyle isolidated ⁱ
		Year	Ended Dec	em	ber 31, 2020	
\$	2,289.5	\$	226.8	\$	418.3	\$ 2,934.6
\$	1,527.4	\$	206.2	\$	599.7	\$ 2,333.3
\$	-	\$	(21.3)	\$	_	\$ (21.3
\$	762.1	\$	(0.7)	\$	(181.4)	\$ 580.0
		Year	Ended Dec	em	ber 31, 2021	
\$	4,950.1	\$	253.2	\$	3,578.8	\$ 8,782.1
\$	2,706.4	\$	217.8	\$	1,832.9	\$ 4,757.1
\$		\$	2.5	\$		\$ 2.5
\$	2,243.7	\$	37.9	\$	1,745.9	\$ 4,027.5

- The Distributable Earnings in the Carlyle Consolidated column is income before provision for income taxes, which is the GAAP measure that is most directly comparable to Distributable Earnings.
- (2) See detailed breakdown of revenue and expense adjustments on page 32.
- (3) The Other Income (Loss) adjustment results from the Consolidated Funds which were eliminated in consolidation to arrive at Carlyle's total Other Income (Loss).
- (4) See the reconciliation for Distributable Earnings and Fee Related Earnings on page 29.

Reconciliation of GAAP to Total Segment Information, continued

(Dollars in millions)	Carlyle nsolidated		Reconciling Items ^l		l Reportable egments
	Three A	۸on	ths Ended March	31, 202	21
Performance revenues	\$ 1,786.1	\$	(1,617.7)	\$	168.4
Performance revenues related compensation expense	\$ 866.6	\$	(774.2)	\$	92.4
Net performance revenues	\$ 919.5	\$	(843.5)	\$	76.0
Principal investment income (loss)	\$ 179.1	\$	(149.1)	\$	30.0
	Three	Mon	ths Ended June 3	0, 202	1
Performance revenues	\$ 2,080.7	\$	(1,626.7)	\$	454.0
Performance revenues related compensation expense	\$ 994.0	\$	(777.4)	\$	216.6
Net performance revenues	\$ 1,086.7	\$	(849.3)	\$	237.4
Principal investment income (loss)	\$ 137.7	\$	(99.9)	\$	37.8
	Three Mo	nths	Ended Septembe	er 30, 2	2021
Performance revenues	\$ 974.5	\$	36.4	\$	1,010.9
Performance revenues related compensation expense	\$ 495.2	\$	(17.8)	\$	477.4
Net performance revenues	\$ 479.3	\$	54.2	\$	533.5
Principal investment income (loss)	\$ 160.4	\$	(89.1)	\$	71.3
	Three Mo	onth	s Ended Decembe	er 31, 2	021
Performance revenues	\$ 1,243.3	\$	62.0	\$	1,305.3
Performance revenues related compensation expense	\$ 605.2	\$	17.4	\$	622.6
Net performance revenues	\$ 638.1	\$	44.6	\$	682.7
Principal investment income (loss)	\$ 160.1	\$	(89.7)	\$	70.4
	Three A	Nont	ths Ended March	31, 202	2
Performance revenues	\$ 710.2	\$	(473.9)	\$	236.3
Performance revenues related compensation expense	\$ 370.7	\$	(252.4)	\$	118.3
Net performance revenues	\$ 339.5	\$	(221.5)	\$	118.0
Principal investment income (loss)	\$ 319.6	\$	(293.3)	\$	26.3

Carlyle nsolidated	R	econciling Items ⁱ	Total Reportable Segments					
Year	Ended	December 31,	2020					
\$ 1,635.9	\$	(1,049.8)	\$	586.1				
\$ 779.1	\$	(439.3)	\$	339.8				
\$ 856.8	\$	(610.5)	\$	246.3				
\$ (540.7)	\$	613.7	\$	73.0				
Year	Ended	d December 31,	2021					
\$ 6,084.6	\$	(3,146.0)	\$	2,938.6				
\$ 2,961.0	\$	(1,552.0)	\$	1,409.0				
\$ 3,123.6	\$	(1,594.0)	\$	1,529.6				
\$ 637.3	\$	(427.8)	\$	209.5				

See notes at end of document

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Reconciliation of GAAP to Total Segment Information, continued

Dollars in millions)		1Q'21		2Q'21		3Q'21	4Q'21		Q'22	1	FY'20	FY'21
EVENUE RECONCILING ITEMS												
Unrealized performance revenues	\$	1,621.8	\$	1,620.7	\$	(29.8) \$	(57.1)	\$	698.8	\$	1,031.0 \$	3,155.6
Unrealized principal investment income (loss)		131.3		78.8		70.4	71.3		23.7		(556.2)	351.8
Adjusted unrealized principal investment income (loss) from Fortitude		_				_	-		_		(104.4)	<u>-</u>
Adjustments related to expenses associated with NGP Management and its affiliates		(3.6))	(3.0)		(3.6)	(3.5)		(3.1)		(15.3)	(13.7
Tax expense (benefit) associated with certain foreign performance revenues)	0.3		0.1	(0.1)		(0.1)		0.5	0.2
Non-controlling interests and other adjustments to present certain costs on a net basis	45.			41.1		33.2	40.0		17.9		96.6	159.6
Elimination of revenues of Consolidated Funds		(31.1)		(12.7)		(16.7)	(14.2)	3.4	3.4		(33.9)	(74.7
otal Revenue Reconciling Items	\$	1,763.6	\$	1,725.2	\$	53.6 \$	36.4	\$	740.6	\$	418.3 \$	3,578.8
VPENSE RECONCILING ITEMS Unrealized performance revenues related compensation	\$	775.3	\$	776.8	\$	15.0 \$	(17.7)	\$	232.2	\$	432.3 \$	1,549.4
Equity-based compensation		34.9		50.3		44.3	43.4		40.7		116.6	172.9
Acquisition or disposition related charges (credits), including amortization of intangibles and impairment		19.0		11.3		24.4	(17.0)		29.1		38.1	37.7
Tax (expense) benefit associated with certain foreign performance revenues related compensation		(5.9))	(3.7)		(2.5)	(5.2)		(0.7)		(8.4)	(17.3
Non-controlling interests and other adjustments to present certain costs on a net basis		19.9		17.4		15.9	25.3		16.5		55.8	78.5
Debt extinguishment costs		-		=		-	10.2		-		-	10.2
Right-of-use asset impairment		_		26.8		_	-		-		_	26.8
Other, including severance and Conversion costs in 2020		2.0		2.0		3.2	7.0		4.6		8.0	14.2
Other, including severance and conversion costs in 2020						S 5						
Elimination of expenses of Consolidated Funds		(14.1))	(7.7)		(7.3)	(10.4)	_	(10.1)		(42.7)	(39.5

Reconciliation for Total Segment Information, continued

RECONCILIATION OF TOTAL INVESTMENTS ATTRIBUTABLE TO THE CARLYLE GROUP INC.

RECONCILIATION OF ACCRUED PERFORMANCE ALLOCATIONS

	ACCROED FER OR ARECCATIONS	
03/31/22	(Dollars in millions)	03/31/22
\$ 3,418.2	ACCRUED PERFORMANCE ALLOCATIONS, NET OF ACCRUED GIVEBACK OBLIGATIONS	\$ 8,464.4
(205.4)	Plus: Accrued performance allocations from NGP Carry Funds $\!^3$	254.2
(====)	Less: Net accrued performance allocations presented as fee related performance revenues	(65.3)
142.9	Less: Accrued performance allocation-related expense	(4,269.1)
(369.9)	Plus: Receivable for giveback obligations from current and former employees	9.9
(0000)	Less: Deferred taxes on certain foreign accrued performance allocations	(53.0)
(254.2)	Less: Net accrued performance allocations attributable to non-controlling interests in consolidated entities	1.0
2,731.6	NET ACCRUED PERFORMANCE REVENUES BEFORE TIMING DIFFERENCES	4,342.1
(387.3)	Less: Timing differences between the period when accrued performance allocations are realized and the period they are collected/distributed	(71.2)
\$ 2,344.3	NET ACCRUED PERFORMANCE REVENUES ATTRIBUTABLE TO THE CARLYLE GROUP INC.	\$ 4,270.9
	\$ 3,418.2 (205.4) 142.9 (369.9) (254.2) 2,731.6 (387.3)	\$ 3,418.2 (Dollars in millions) ACCRUED PERFORMANCE ALLOCATIONS, NET OF ACCRUED GIVEBACK OBLIGATIONS Plus: Accrued performance allocations from NGP Carry Funds³ Less: Net accrued performance allocations presented as fee related performance revenues Less: Accrued performance allocation-related expense Plus: Receivable for giveback obligations from current and former employees Less: Deferred taxes on certain foreign accrued performance allocations (254.2) Less: Net accrued performance allocations attributable to non-controlling interests in consolidated entities 2,731.6 NET ACCRUED PERFORMANCE REVENUES BEFORE TIMING DIFFERENCES (387.3) Less: Timing differences between the period when accrued performance allocations are realized and the period they are collected/distributed NET ACCRUED PERFORMANCE REVENUES ATTRIBUTABLE TO

⁽¹⁾ The Company has equity interests in NGP Management Company, L.L.C. ("NGP Management"), the general partners of certain carry funds advised by NGP, and principal investments in certain NGP funds. These equity interests are accounted for as investments under the equity method of accounting. Total investments attributable to The Carlyle Group Inc. excludes the strategic equity method investment in NGP Management and investments in the general partners of certain NGP earry funds.

(2) Of the \$40.5, inllicion in CLO borrowings outstanding as of March \$1, 2022, \$387.3 million are collateralized by investments attributable to The Carlyle Group Inc. The remaining \$17.8 million in CLO borrowings outstanding are collateralized by investments attributable to non-controlling interests.

⁽³⁾ Accrued performance allocations from NGP Carry Funds are recorded as an investment in the U.S. GAAP balance sheet.

GAAP Statement of Operations (Unaudited)

(Dollars in millions, except per share amounts)	1Q'21		2Q'21		3Q'21		4Q'21	1Q'22		FY'20		FY'21
REVENUES												
Fund management fees	\$ 381.0	\$	394.4	\$	407.5	\$	484.6	\$ 450.5	\$	1,486.0	\$	1,667.5
Incentive fees	9.5		10.4		13.1		15.8	14.0		37.0		48.8
Investment income												
Performance allocations	1,786.1		2,080.7		974.5		1,243.3	710.2		1,635.9		6,084.6
Principal investment income (loss)	179.1		137.7		160.4		160.1	319.6		(540.7)		637.3
Total investment income (loss)	1,965.2		2,218.4		1,134.9		1,403.4	1,029.8		1,095.2		6,721.9
Interest and other income	20.4		21.0		21.9		27.4	25.8		89.6		90.7
Interest and other income of Consolidated Funds	61.1		62.1		62.1		67.9	61.7		226.8		253.2
Total Revenues	2,437.2		2,706.3		1,639.5		1,999.1	1,581.8		2,934.6		8,782.1
EXPENSES												
Compensation and benefits												
Cash-based compensation and benefits	228.5		231.8		224.9		222.8	254.3		849.6		908.0
Equity-based compensation	32.4		47.2		42.4		41.1	39.7		105.0		163.1
Performance allocations and incentive fee related compensation	866.6		994.0		495.2		605.2	370.7		779.1		2,961.0
Total compensation and benefits	1,127.5		1,273.0		762.5		869.1	664.7		1,733.7		4,032.1
General, administrative and other expenses	91.7		109.1		99.6		131.3	106.3		349.3		431.7
Interest	23.0		25.5		27.9		36.9	27.8		94.0		113.3
Interest and other expenses of Consolidated Funds	42.4		46.5		44.6		45.0	42.8		163.5		178.5
Other non-operating expenses (income)	0.6		(3.1)		3.5		0.5	0.3		(7.2)		1.5
Total Expenses	1,285.2		1,451.0		938.1		1,082.8	841.9		2,333.3		4,757.1
Net investment gains (losses) of consolidated funds	12.3		(2.6)		(0.1)		(7.1)	2.8		(21.3)		2.5
Income (loss) before provision for income taxes	1,164.3		1,252.7		701.3		909.2	742.7	· ·	580.0		4,027.5
Provision (benefit) for income taxes	273.4		306.2		153.9		248.8	147.9		197.2		982.3
Net income (loss)	890.9		946.5		547.4		660.4	594.8		382.8		3,045.2
Net income (loss) attributable to non-controlling interests in consolidated entities	21.6		21.5		14.6		12.8	23.2		34.6		70.5
Net income (loss) attributable to The Carlyle Group Inc.	\$ 869.3	\$	925.0	\$	532.8	\$	647.6	\$ 571.6	\$	348.2	\$	2,974.7
Net income (loss) attributable to The Carlyle Group Inc. per common share												
Basic	\$ 2.45	\$	2.61	\$	1.50	\$	1.82	\$ 1.60	\$	0.99	\$	8.37
Diluted	\$ 2.41	\$	2.55	\$	1.46	\$	1.77	\$ 1.57	\$	0.97	\$	8.20
Weighted-average common shares (in millions)												
Basic	354.2		354.5		356.0		356.2	357.6		350.5		355.2
Diluted	360.5		362.2		364.7		365.0	363.0		358.4		362.6
Income before provision for income taxes margin	47.8	16	46.3	16	42.8 9	%	45.5 %	47.0 %		19.8 9	16	45.9 9

GAAP Balance Sheet (Unaudited)

	As of March 31, 2022									
(Dollars in millions)		olidated ting Entities		Consolidated Funds	1	Eliminations	Consolidated			
ASSETS										
Cash and cash equivalents	\$	1,290.2	\$		\$	- \$	1,290.2			
Cash and cash equivalents of Consolidated Funds		_		168.9		-	168.9			
Restricted cash		0.6				_	0.6			
Investments, including performance allocations of \$8,504.8 million		12,065.9				(142.9)	11,923.0			
Investments of Consolidated Funds		_		6,412.6		-	6,412.6			
Due from affiliates and other receivables, net		370.2		_		(5.4)	364.8			
Due from affiliates and other receivables of Consolidated Funds, net		_		141.5		-	141.5			
Fixed assets, net		145.2		_		-	145.2			
Lease right-of-use assets, net		350.8		_		-	350.8			
Deposits and other		100.4		0.9		-	101.3			
Intangible assets, net		820.1		-		-	820.1			
Deferred tax assets		17.4		_		_	17.4			
Total assets	\$	15,160.8	\$	6,723.9	\$	(148.3) \$	21,736.4			
LIABILITIES & EQUITY										
Debt obligations	\$	2,255.0	\$	_	\$	- \$	2,255.0			
Loans payable of Consolidated Funds		-		5,715.8		_	5,715.8			
Accounts payable, accrued expenses and other liabilities		365.4		_		_	365.4			
Accrued compensation and benefits		4,542.6		-		_	4,542.6			
Due to affiliates		332.9		-		_	332.9			
Deferred revenue		373.7		_		_	373.7			
Deferred tax liabilities		595.6		-		_	595.6			
Other liabilities of Consolidated Funds		_		636.1		_	636.1			
Lease liabilities		524.6		_		_	524.6			
Accrued giveback obligations		40.4		_		_	40.4			
Total liabilities	9 19	9,030.2		6,351.9		_	15,382.1			
Total equity		6,130.6		372.0		(148.3)	6,354.3			
Total liabilities and equity	\$	15,160.8	\$	6,723.9	\$	(148.3) \$	21,736.4			

Notes

Dividend Policy

In February 2022, our Board of Directors approved an increase in the common stock dividend to an annual rate of \$1.30 per share (\$0.325 per common share on a quarterly basis), commencing with the first quarter 2022 dividend to be paid in May 2022. Prior to the first quarter 2022 dividend, our dividend policy for our common stock was an annual rate of \$1.00 per share of common stock (\$0.25 per common share on a quarterly basis). The declaration and payment of any dividends to holders of our common stock are subject to the discretion of our Board of Directors, which may change our dividend policy at any time or from time to time, and the terms of our certificate of incorporation. There can be no assurance that dividends will be made as intended or at all or that any particular dividend policy will be maintained.

This press release contains financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America, These non-GAAP financial measures should be considered in addition to and not as a substitute for, or superior to, financial measures presented in accordance with U.S. GAAP. The reasons management believes that these non-GAAP financial measures provide useful information are set forth in our most recent Annual Report on Form IO-K filed with the SEC.

- Notes on Carlyle Consolidated GAAP Results (Page 5)
 (1) Income (loss) before provision for income taxes is the GAAP measure that is most directly comparable to Distributable Earnings, which management uses to measure the performance of the business. A full reconciliation is included starting on page 29.
 (2) Income (loss) before provision for taxes margin is equal to Income (loss) before provision for taxes, divided by Total revenues.
 (3) Net performance revenues are equal to Performance revenues less Performance revenues related compensation expense.

Note on Fee Related Earnings (Page 9) (1) FRE Margin is calculated as Fee Related Earnings, divided by Total Segment Fee Revenues.

Notes on Performance Revenues (Page IO)
(I) We generally earn performance revenues (or carried interest) from our carry funds representing a 20% allocation of profits generated on third-party capital, and on which the general partner receives a special residual allocation of income from limited partners, which we refer to as carried interest, in the event that specified investment returns are achieved by the fund. Disclosures referring to carry funds also include the impact of certain commitments that do not earn carried interest, but are either part of, or associated with our carry funds. The rate of carried interest, as well as the share of carried interest allocated to Carlyle, may vary across the carry fund platform. See "Non-GAAP Financial Measures" for more information. A

rate of carried interest, as well as the share of a carried interest allocated to Carlyin, may vary darbs after carry fund platents. See See Performance revenues are conciliation of accrued performance revenues as included on page 33.

(2) Includes the change in performance revenue accrual driven by positive or negative movements in portfolio valuation, incremental preferred return and fees, foreign exchange fluctuations and acquisition/divestiture activity. See "Non-GAAP Financial Measures" for more information. A reconciliation of performance revenues to net realized performance revenues is included on page 31.

(3) Total for Global Private Equity includes Legacy Energy funds. The impact of these funds is no longer significant to our results of operations.

Notes on Assets Under Management (Pages II-13)

(1) Total Assets Under Management refers to the assets we manage or advise, and reflects the sum of the unrealized Fair Value of Investments and Available Capital.
(2) Available Capital refers to the amount of capital commitments available to be called for investments, which may be reduced for equity invested that is funded via fund credit facility and expected to be called from investors at a later date, plus any additional assets/liabilities at the fund level other than active investments. Amounts previously called may be added back to available capital following certain distributions.

coust to available capital following certain astributions.

(3) Credit (Non-Carry Funds) includes our CLOs, business development companies and related managed accounts, the Carlyle Tactical Private Credit Fund, as well as securitization vehicles and various managed accounts in our Carlyle Aviation business. "Other" includes the NGP Predecessor funds and certain managed account vehicles.

(4) Fair Value of Investments generally reflects the unrealized carrying value of investments for all carry funds, related co-investment vehicles and separately managed accounts, the aggregate collateral balance of our CLOs and other securitization vehicles, and the gross asset value of our business development companies.

(5) The In-Carry Ratio represents the percentage of Fair Value in our Traditional Carry Funds (Global Private Equity and Global Credit), which is accruing performance revenue as of the quarter-end reporting date. This metric does not address the realization of performance revenue.

Notes, continued

Notes on Assets Under Management (Pages II-13) (continued)
(6) Reflects the percentage of Fair Value in our traditional carry funds attributable to investments originated in Q4 2017 or prior. Investments that include follow-on tranches are fully recognized based on the date of the initial investment activity.
(7) Fee-earning Assets Under Management refers to the assets we manage or advise from which we derive recurring fund management fees, and is calculated as the basis on which

(8) Pending Fee-earning Assets Under Management refers to commitments that have been raised, and will be come Fee-earning Assets Under Management upon the activation of recurring fund management fees on the commitments, or as the capital is invested, depending on the fee structure of the fund or vehicle.

Note on Key Metrics Activity (Page 14)

(I) Total for Global Private Equity includes Legacy Energy funds. The impact of these funds is no longer significant to our results of operations.

lote on Global Investment Solutions (Page 18)

(I) Includes Mezzanine funds.

Notes on Total AUM Roll Forward (Page 22)

(1) Inflows generally reflects the impact of gross fundraising during the period. For funds or vehicles denominated in foreign currencies, this reflects translation at the average quarterly (I) Inflows generally reflects the impact of gross fundraising during the period, For funds or vehicles denominated in foreign currencies, this reflects translation at the average quartery rate, while the separately reported Fundraising metric is translated at the spot rate for each individual closing. New CLO warehouse assets are recognized as an inflow to AUM, while corresponding fundraising will not be recognized until CLO issuance.

(2) Outflows includes distributions net of recallable or recycloable amounts in our carry funds, related co-investment vehicles, separately managed accounts and the NGP Predecessor Funds, gross redemptions in our open-ended funds, runoff of CLO collateral balances and the expiration of available capital.

(3) Market Activity & Other generally represents realized and unrealized gains (losses) on portfolio investments in our carry funds and related co-investment vehicles, the NGP Predecessor Funds and constructive meaning accounts and the NGP run business developments.

Predecessor Funds and separately managed accounts, as well as the net impact of fees, expenses and non-investment income, change in gross asset value for our business development

redecessor Funds and separately managed accounts, as well as the net impact of rees, expenses and non-investment income, change in gross asset value for our business development companies and other changes in AUM.

(4) Foreign Exchange represents the impact of foreign exchange rate fluctuations on the translation of our non-U.S. dollar denominated funds. Activity during the period is translated at the average rate for the period. Ending balances are translated at the spot rate as of the period end.

(5) The fair market values for our Global Investment Solutions carry funds are based on the latest available valuations of the underlying limited partnership interests (in most cases as of December 31, 2021) as provided by their general partners, plus the net cash flows since the latest valuation, up to March 31, 2022.

Notes on Fee-earning AUM Roll Forward (Page 22)
(6) Inflows represents limited partner capital raised by our carry funds or separately managed accounts for which management fees based on commitments were activated during the period, the fee-earning commitments invested in vehicles for which management fees are based on invested capital, the fee-earning collateral balance of new CLO issuances, as well as gross subscriptions in vehicles for which management fees are based on net asset value. Inflows exclude fundraising amounts during the period for which fees have not yet been activated, which are referenced as Pending Fee-earning AUM.
(7) Outflows represents the impact of realizations from vehicles with management fees based on remaining invested capital at cost or fair value, changes in basis for funds where the investment period, weighted-average investment period or commitment fee period has expired during the period, reductions for funds that are no longer calling for management fees, gross redemptions in open-ended funds, and runoff of CLO collateral balances. Realizations for funds earning management fees based on commitments during the period do not affect Fee-earning AUM.

(8) Market Activity & Other represents realized and unrealized gains (losses) on portfolio investments in our carry funds based on the lower of cost or fair value and net asset value, as

(a) Market Activity a Other represents realized and infeating agains (losses) on portrolio investments in our carry funds based on the lower of cost or fair value and net asset value, as well as activity of funds with fees based on gross asset value.

(9) Foreign Exchange represents the impact of foreign exchange rate fluctuations on the translation of our non-U.S. dollar denominated funds. Activity during the period is translated at the average rate for the period. Ending balances are translated at the sopt rate as of the period end.

(10) Energy III, Energy IV, and Renew II (Collectively, the "Legacy Energy Funds"), care managed with Riverstone Holdings LLC and its affiliates. Affiliates of both Carlyle and Riverstone act as investment advisers to each of the Legacy Energy Funds. Carlyle has a minority representation on the management committees of Energy IV and Renew II. Carlyle and Riverstone each hold half of the seats on the management committee of Energy III, but the investment period for this fund has expired and the remaining investments in such fund are being disposed of in the ordinary course of business.

Notes, continued

Notes on Fund Performance Tables (Pages 23-26)

- (I) Represents the original cost of investments since inception of the fund.
 (2) Represents all realized proceeds since inception of the fund.

- (2) Represents remaining of value, before management fees, expenses and carried interest, and may include remaining escrow values for realized investments.

 (4) Multiple of invested capital ("MOIC") represents total fair value, before management fees, expenses and carried interest, divided by cumulative invested capital.

 (5) An investment is considered realized when the investment fund has completely exited, and cases to own an interest in, the investment, in investment is considered partially realized when the investment is considered partially realized when the investment is considered partially realized when the investment fund has completely exited, and cases to own an interest in, the investment is considered partially realized when the total amount of proceeds received in respect of such investment, including dividends, interest or other distributions and/or return of capital, represents at least 85% of invested capital and such investment is not yet fully realized. Because part of our value creations drawing involves pursuing best exit alternatives, we believe information regarding Realized Partially Realized MOIC and Gross IRR, when considered together with the other investment performance metrics presented, provides investors with meaningful information regarding our investment performance by removing the impact of investments where significant realization activity has not yet occurred. Realized/Partially Realized MOIC and Gross IRR have limitations are measures of investment performance, and should not be considered in isolations. Such limitations include the fact that these measures do not include the performance of earlier stage and other investments that do not satisfy the criteria provided above. The exclusion of such investments will have a positive impact on Realized/Partially Realized MOIC and Gross IRR in respect of such investments are less than the aggregate MOIC and Gross IRR. Our measurements of Realized/Partially Realized MOIC and Gross IRR may not for the compare place to those of other compare place that the series respect of such investments are less than the aggregate MOIC and Gross IRR. Our measurements of Realized/Partially Realized MOIC and Gross IRR may not for the compare place to those of other compare place that the series respect of such investments are less than the aggregate MOIC and Gross IRR. Our measurements of Realized/Partially Realized MOIC and Gross IRR may not for the compare place to those of other compare place that the series are placed placed.
- Instances when the Mole and a cross like in respect of such investments are less than the aggregate Mole and Gross like. Our measurements of reduce 7-driving kealized Mole and Gross like may be comparable to those of other companies that use similarly titled measures.

 (6) Gross Internal Rate of Return ("Gross IRR") represents an annualized time-weighted return on Limited Partner invested capital, based on contributions, distributions and unrealized fair value as of the reporting date, before the impact of management fees, partnership expenses and carried interest. For fund vintages 2017 and after, Gross IRR includes the impact of interest expense related to the funding of investments on fund lines of credit. Gross IRR is calculated based on the timing of lintered Partner cash flows, which may differ to varying degrees from the timing of actual investment cash flows for the fund. Subtotal Gross IRR aggregations for multiple funds are calculated based on actual cash flow dates for each fund and
- room the timing of actual investment cost in low size is a subtotal erosis in Regigife global strains and represent a theoretical time-weighted return for a Limited Partner who invested sequentially in each fund.

 (7) Net Internal Rate of Return ("Net IRR") represents an annualized time-weighted return on Limited Partner invested capital, based on contributions, distributions and unrealized fair value as of the reporting date, after the impact of all management fees, partnership expenses and carried interest, including current accruals. Net IRR is calculated based on the timing of Limited Partner cash flows, which may differ to varying degrees from the timing of actual investment cash flows for the fund. Fund level IRRs are based on aggregate Limited Partner cash flows, and this blended return may differ from that of individual Limited Partners. As a result, certain funds may generate accrued performance revenues with a blended Net IRR that is below the preferred return hurdle for that fund. Subtotal Net IRR aggregations for multiple funds are calculated based on actual cash flow dates for each fund and represent a theoretical time-weighted return fund for that fund. Subtotal Net IRR aggregations for multiple funds are calculated based on actual cash flow dates for each fund and represent a theoretical time-weighted return for a Limited Partner who invested sequentially in each fund.

 (8) Represents the net accrued performance revenue balance/(giveback obligation) as of the current quarter end.

 (9) Represents all realized proceeds combined with remaining fair value, before management fees, expenses and carried interest.

 (10) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: CVP II, MENA, CCI, CSSAF I, CPF, CAP Growth II, CAP Growth II, and CBPF II.

- (II) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CPI, CPII, CAPPI, CAVPI, CAPPI, CAPP
- (13) For purposes of aggregation, funds that report in foreign currency have been converted to U.S. dollars at the reporting period spot rate
- (16) For Purposes or aggregation, funds not report in Toreing currency nave been converted to U.s. admires at the reporting beriod spot rate.

 (14) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: CRP I.

 (15) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CRP I.

 CRP II. CRP III. CRCP II. CAREP I. CAREP II. CEREP I. and CEREP II.

 (16) Aggregate includes the following Legacy Energy funds and related co-investments: Energy I. Energy III. Energy IV. Renew I. and Renew II.

 (17) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: NGP GAP, CPOCP, CRSEF, and NGP Minerals.

- (IB) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CIP.
 (19) Represents the original cost of investments since the inception of the fund. For CSP II and CSP III, reflects amounts net of investment level recallable proceeds which is adjusted to reflect recyclability of invested capital for the purpose of calculating the fund MOIC.

Notes, continued

(20) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: SASOF IV, SASOF V, CALF and CICF.

includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CSP I,

(22) Includes private equity and mezzanine primary fund investments, secondary fund investments and co-investments originated by the Alplnvest team. Excluded from the performance information shown are a) investments that were not originated by AlpInvest and b) LP co-investment vehicles advised by AlpInvest. As of March 31, 2022, these excluded investments represent \$3.0 billion of AUM at AlpInvest.

(24) To exclude the impact of FX, all foreign currency cash flows have been converted to the currency representation and interest and the committed to the relevant fundable to the relevant fundable to the relevant fundable to the currency representation of the capital committed to the relevant fundable to the relevant fundable to the relevant fundable to the capital committed to the relevant fundable to the relevant fundable to the relevant fundable to the capital committed to the relevant fundable to the relevant f

reporting period spot rate.

(25) Gross Internal Rate of Return ("Gross IRR") represents the annualized IRR for the period indicated on Limited Partner invested capital based on investment contributions, distributions

(26) Aggregate includes Menting funds, before management fees, expenses and carried interest at the Alphinest level.

(26) Aggregate includes Moin Fund VII - Fund Investments, Moin Fund VII - Fund Investments, Moin Fund X any state-focused investment mandates, and all other investors whose investments are not reflected in a Main Fund.

any state-focused investment mandates, and all other investors whose investments are not reflected in a Main Fund.

(27) As used herein, "Main Funds' are each comprised of (i) an anchor mandate(s) (ie., generally the largest accounts) within a strategy's investment program) and (ii) Alphryest's other advisory client mandates with investment periods that fall within the relevant investment periods under the mandate of the anchor mandate(s) (but do not overlap with more than one such investment period), Alphryest's commingled funds, Alphryest Secondaries Fund VI ("ASF VI"), ASF VII and Alphryest Co-Investment Fund VII ("ACF VII") are part of the Main Funds. Mezzanine Main Funds include mezzanine investments across all strategies (ie., Primary Funds, Secondaries, and Co-Investment Fund VII ("ACF VII") are part of the Main Funds. (28) Net Internal Rate of Return ("Net IRR") represents the annualized IRR for the period indicated on Limited Partner invested capital based on contributions, distributions and unrealized value after management fees, expenses and carried interest. Fund level IRRs are a based on aggrest Limited Partner cash flows, and this blended return may differ from that of individual Limited Partners. As a result, certain funds may generate accrued performance revenues with a blended Net IRR that is below the preferred return hurdle for that fund. (29) The fund stepdown date represents the contractual stepdown date under the respective fund agreements for funds on which the fee basis stepdown has not yet occurred. Funds without a listed Fee initiation Date and Stepdown Date have not yet initiated fees.

(30) All amounts shown represent total capital commitments as of March 31, 2022. Certain of our recent vintage funds are currently in fundraising and total capital commitments are subject to change. Committed by a CCOF II investor to a side vehicle.

subject to change. Committed Capital for CCOF II in our Global Credit segment excludes \$150 million in capital committed by a CCOF II investor to a side vehicle

Notes on Reconciliation for Distributable Earnings per Share (Page 28)
(1) Estimated current corporate, foreign, state and local taxes represents the total U.S. GAAP Provision (benefit) for income taxes adjusted to include only the current tax provision (penefit) applied to Net income (loss) attributable to The Carlyle Group Inc. This adjustment, used to calculate Distributable to arrings, Net attributable to common stockholders, reflects the benefit of deductions available to the Company on certain expense items that are excluded from the underlying calculation of Distributable Earnings, such as equity-based compensation expense, amortization of acquired intengible assets, and other charges (credits) related to corporate actions and non-recurring items. Management believes that using the estimated current tax provision (benefit) in this manner more accurately reflects earnings that are available to be distributed to common stockholders.

(2) Estimated DE effective tax rate is calculated as the estimated current corporate, foreign, state and local taxes divided by Distributable Earnings.

Notes on Reconciliation of GAAP to Total Segment Information (Page 31)

Notes on Reconclination of GAAP to lotal segment information (rage 31) (I) Adjustments to performance revenues and principal investment income (loss) relate to (i) unrealized performance allocations net of related compensation expense and unrealized principal investment income (loss) relate to (ii) unrealized performance allocations net of related compensation expense and unrealized principal investment income, which are excluded from the segment results, (iii) amounts attributable to non-controlling interests in consolidated entities, which were excluded from the segment results, (iv) the reclassification of NGP performance revenues, which are included in principal investment income in U.S. GAAP financial statements, (v) the reclassification of fee related performance revenues, which are included in fund level fee revenues in the segment results, and (vi) the reclassification of tax expenses associated with certain foreign performance revenues. Adjustments to principal investment in cnome (loss) also include the reclassification of earnings for the investments in NGP Management and its affiliates to the appropriate operating captions for the segment results, and the exclusion of charges associated with the investment in NGP Management and its affiliates that are excluded from the segment results.