(December 2017 Department of the Treasury

Report of Organizational Actions Affecting Basis of Securities

► See separate instructions.

OMB No. 1545-0123

Internal Revenue Service Reporting Issuer Part I 2 Issuer's employer identification number (EIN) Issuer's name THE CARLYLE GROUP INC. 45-2832612 3 Name of contact for additional information 4 Telephone No. of contact 5 Email address of contact **INVESTOR RELATIONS** (202) 729-5800 PUBLICINVESTOR@CARLYLE.COM 6 Number and street (or P.O. box if mail is not delivered to street address) of contact 7 City, town, or post office, state, and ZIP code of contact 1001 PENNSYLVANIA AVE., NW WASHINGTON, DC 20004 8 Date of action 9 Classification and description 11/17/2020 DISTRIBUTIONS TO COMMON STOCK SHAREHOLDERS 10 CUSIP number 11 Serial number(s) 12 Ticker symbol 13 Account number(s) CG N/A Organizational Action Attach additional statements if needed. See back of form for additional guestions. Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action ► SEE ATTACHMENT Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis ► SEE ATTACHMENT Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates ► SEE ATTACHMENT

Pa	rt II		Organizational Action (continued)				
17			applicable Internal Revenue Code section(s) and subsection(s) upon which the tax t	reatment	t is based ▶	SEE ATTACHMENT
18	Can	anv	resulting loss be recognized? ► SEE AT	TACHMENT			
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19	Prov	vide a	any other information necessary to implem	nent the adjustment, such as the reportab	ole tax ye	ar ▶ <u>SEE AT</u>	TACHMENT
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.						
Sigr							
Her	e s	Signature SS SLUM			Date ► 11/9/2020		
	P		our name ► SHANNON STAFFORD		Title ▶	MANAGING	DIRECTOR
Pai	d		Print/Type preparer's name	Preparer's signature	Date		Check if PTIN
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Senc	rorn	11 09	37 (including accompanying statements) to	ס. ב-partinent of the freasury, internal Re	evenue S	ervice, Ugde	II, UI 04ZUI-UU04

ATTACHMENT TO IRS FORM 8937 – PART II REPORT OF ORGANIZATIONAL ACTIONS AFFECTING BASIS OF SECURITIES

CONSULT YOUR TAX ADVISOR

The information contained herein is being provided pursuant to the requirements of Section 6045B of the Internal Revenue Code of 1986, as amended (the "Code"), and includes a general summary regarding the application of certain U.S. federal income tax laws and regulations relating to the effects of the distribution to be paid to Common Stock Shareholders of The Carlyle Group Inc. ("Carlyle") on November 17, 2020. The information below does not constitute tax advice and does not purport to be complete or to describe the tax consequences that may apply to the Common Stock Shareholders. The descriptions in questions 14-19 below are being provided pursuant to Section 6045B of the Code and as a convenience to shareholders and their tax advisors when establishing their specific tax position. Please consult your tax advisor regarding the applicability and effect of all U.S. federal, state, local and foreign tax laws.

14. Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action:

The Common Stock distribution of \$0.25 per share was declared by the board of directors of Carlyle on October 29, 2020 and is to be paid on November 17, 2020.

15. Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis:

Carlyle currently estimates that the Common Stock shareholder's tax basis will reduce by \$0.15 per share as a result of the above distribution and the remaining distribution \$0.10 per share will be treated as out of current earnings and profits (E&P), in application of Treas. Section 1.6042-3(c).

16. Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates:

Carlyle's distributions and the determination of the tax character are based on the most current estimates of E&P available. These estimates will be updated as additional information becomes available. According to Internal Revenue Code Sections 301(c) and 316(c), distributions are treated as a taxable dividend to the extent there is current and accumulated E&P. Distributions in excess of E&P are treated as nontaxable and are applied against and reduce the adjusted basis of the stock.

17. List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based:

18. Can any resulting loss be recognized?

Not applicable

19. Provide any other information necessary to implement the adjustment, such as the reportable tax year:

As noted above, the amount of return of capital disclosed in this filing is based on an estimate using the most current estimated earnings and profit available. As our financial information and updates to our E&P projections become available, we will re-evaluate our E&P projections and will report an updated Form 8937, as needed.