



CARLYLE

Carlyle Reports
First Quarter 2022
Financial Results

April 28, 2022

Carlyle Reports First Quarter 2022 Financial Results

NEW YORK AND WASHINGTON – April 28, 2022 – Global investment firm The Carlyle Group Inc. (NASDAQ: CG) today reported its unaudited results for the first quarter ended March 31, 2022.

Dividend

The Board of Directors has declared a quarterly dividend of \$0.325 per common share to holders of record at the close of business on May 10, 2022, payable on May 17, 2022.

Conference Call

Carlyle will host a conference call at 8:30 a.m. EDT on Thursday, April 28, 2022, to discuss its first quarter financial results. The call will be available via public webcast from the Shareholders section of Carlyle's website at www.carlyle.com and a replay will be available on our website soon after the call's completion.

About Carlyle

Carlyle (NASDAQ: CG) is a global investment firm with deep industry expertise that deploys private capital across three business segments: Global Private Equity, Global Credit and Global Investment Solutions. With \$325 billion of assets under management as of March 31, 2022, Carlyle's purpose is to invest wisely and create value on behalf of its investors, portfolio companies and the communities in which we live and invest. Carlyle employs nearly 1,900 people in 26 offices across five continents. Further information is available at www.carlyle.com. Follow Carlyle on Twitter @OneCarlyle.

“Our relentless focus on investment excellence served us well amidst the current market volatility, as our strong performance drove our accrued carry balance to a record. We are accelerating growth at Carlyle by diversifying our global platform, and that is paying off as underscored by the continued increase in fee related earnings this quarter.

As we continue to make progress against our strategic plan, we are confident that our momentum will drive long term value for our shareholders.”

KEWSONG LEE

Chief Executive Officer

Forward Looking Statement

THIS PRESS RELEASE MAY CONTAIN FORWARD-LOOKING statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements include, but are not limited to, statements related to our expectations regarding the performance of our business, our financial results, our liquidity and capital resources, contingencies, our dividend policy, our expected future dividend policy, the anticipated benefits from converting to a corporation and other non-historical statements. You can identify these forward-looking statements by the use of words such as “outlook,” “believes,” “expects,” “potential,” “continues,” “may,” “will,” “should,” “seeks,” “approximately,” “predicts,” “intends,” “plans,” “estimates,” “anticipates” or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks, uncertainties and assumptions. Accordingly, there are or will be important factors that could

cause actual outcomes or results to differ materially from those indicated in these statements including, but not limited to, those described under the section entitled “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2021 filed with the SEC on February 10, 2022, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC’s website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this release and in our filings with the SEC. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law.

This release does not constitute an offer for any Carlyle fund.

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First Quarter 2022 Financial Results

Carlyle First Quarter 2022 U.S. GAAP Results

Net income attributable to The Carlyle Group Inc. common stockholders was \$572 million for Q1 2022, or \$1.57 per share on a diluted basis

(Dollars in millions, except per share amounts)

	1Q'21	1Q'22
REVENUES		
Fund management fees	\$ 381.0	\$ 450.5
Incentive fees	9.5	14.0
Investment income (loss), including performance allocations	1,965.2	1,029.8
Revenue from consolidated entities	61.1	61.7
All other revenues	20.4	25.8
Total Revenues	2,437.2	1,581.8
EXPENSES		
Cash-based compensation and benefits	228.5	254.3
Equity-based compensation	32.4	39.7
Performance allocations and incentive fee related compensation	866.6	370.7
General, administrative and other expenses	91.7	106.3
Expenses from consolidated entities	42.4	42.8
Interest and other non-operating expenses (income)	23.6	28.1
Total Expenses	1,285.2	841.9
Net investment gains (losses) of consolidated funds	12.3	2.8
Income (loss) before provision for income taxes¹	1,164.3	742.7
Provision (benefit) for income taxes	273.4	147.9
Net income (loss)	890.9	594.8
Net income (loss) attributable to non-controlling interests in consolidated entities	21.6	23.2
Net income (loss) attributable to The Carlyle Group Inc. Common Stockholders	\$ 869.3	\$ 571.6
Net income (loss) attributable to The Carlyle Group Inc. per common share:		
Basic	\$ 2.45	\$ 1.60
Diluted	\$ 2.41	\$ 1.57
Supplemental information:		
Income (loss) before provision for taxes margin ²	47.8 %	47.0 %
Effective tax rate	23.5 %	19.9 %
Net performance revenues ³	\$ 919.5	\$ 339.5

- Fund management fees increased 18% from 1Q'21, reflecting the activation of fees on our latest vintage U.S. Buyout and U.S. real estate carry funds, as well as higher management fees across our Global Credit platform, partially offset by the impact of the sale of Metropolitan Real Estate ("MRE") in April 2021 and the impact of realizations in funds on which management fees are based on invested capital.
- Investment income (loss), including performance allocations, 1Q'22 reflects 5% appreciation in our carry portfolio, compared to 13% in 1Q'21.
- Provision for income taxes was lower in 1Q'22 compared to 1Q'21 due to lower income before provision for taxes and the greater impact of larger tax deductions resulting from the vesting of restricted stock units in 1Q'22.

Carlyle First Quarter 2022 Highlights

Financial Measures

- Distributable Earnings ("DE") of \$303 million for Q1 2022 on a pre-tax basis, or \$0.74 per common share on a post-tax basis.
- Fee Related Earnings ("FRE") of \$183 million for Q1 2022
- Realized Net Performance Revenues of \$118 million for Q1 2022
- Total Segment Net Accrued Performance Revenues of \$4.3 billion, up 10% from Q4 2021
- Declared a quarterly dividend of \$0.325 per common share, payable to shareholders of record as of May 10, 2022

Assets Under Management

- Total Assets Under Management: \$325 billion, up 25% year-over-year
- Fee-earning Assets Under Management: \$211 billion, up 22% year-over-year
- Pending Fee-earning AUM: \$14 billion, up 13% year-over-year
- Available Capital for investment: \$85 billion

Key Metrics

- Fundraising: \$9.2 billion in Q1 2022 and \$52.7 billion for the LTM
- Invested Capital (carry funds): \$10.9 billion in Q1 2022 and \$39.2 billion for the LTM
- Realized Proceeds (carry funds): \$6.4 billion in Q1 2022 and \$44.3 billion for the LTM
- Carry Fund Appreciation: 5% in Q1 2022 and 32% for the LTM

Corporate

- On April 1, 2022, we entered into a new strategic advisory services agreement with Fortitude Re, which increased our Total AUM and Fee-Earning AUM by an estimated \$50 billion on April 1

Carlyle First Quarter 2022 Total Segment Operating Results

(Dollars in millions, except per share amounts)

	1Q'21	1Q'22
SEGMENT REVENUES		
Fund management fees	\$ 382.8	\$ 454.2
Transaction and portfolio advisory fees, net and other	19.7	16.2
Fee related performance revenues ¹	9.4	44.5
Total segment fee revenues	411.9	514.9
Realized performance revenues	168.4	236.3
Realized principal investment income (loss)	30.0	26.3
Interest income	2.2	2.0
Total Segment Revenues	\$ 612.5	\$ 779.5
SEGMENT EXPENSES		
Compensation and benefits		
Cash-based compensation and benefits	\$ 212.2	\$ 245.8
Realized performance revenues related compensation	92.4	118.3
Total compensation and benefits ⁴	304.6	364.1
General, administrative and other expenses	61.6	76.3
Depreciation and amortization expense	9.1	9.5
Interest expense	22.3	26.8
Total Segment Expenses	\$ 397.6	\$ 476.7
Total Segment Revenues	\$ 612.5	\$ 779.5
Total Segment Expenses	397.6	476.7
(=) Distributable Earnings	\$ 214.9	\$ 302.8
(-) Realized Net Performance Revenues	76.0	118.0
(-) Realized Principal Investment Income (Loss)	30.0	26.3
(+) Net Interest	20.1	24.8
(=) Fee Related Earnings	\$ 129.0	\$ 183.3
After-tax Distributable Earnings, per common share ²	\$ 0.58	\$ 0.74
Dividend per common share ³	\$ 0.250	\$ 0.325

(1) Fee related performance revenues are the realized portion of performance revenues that are measured and received on a recurring basis, are not dependent on the disposition of investments, and which are not at risk of giveback. The related compensation expense is included in cash-based compensation and benefits. We began disclosing this as a separate line item in 2022. Previously, these amounts were included as a component of fund management fees. During the three months ended March 31, 2022, our Core Plus real estate fund, CPI, began to realize recurring fee related performance revenues. Realized net performance revenues for CPI were immaterial in prior periods.

(2) A reconciliation of Distributable Earnings to After-tax Distributable Earnings per common share is provided on page 28.

(3) Our dividend policy as a Corporation is to pay dividends in the amount of \$0.325 per share of common stock (\$1.30 annually) beginning with the first quarter 2022 dividend to be paid in May 2022. See Notes at the end of the document for our Dividend Policy.

(4) Total Segment compensation and benefits exclude equity-based compensation, detailed below and as shown on page 29. These amounts include equity-based compensation reflected in (i) principal investment income and (ii) general, administration and other expense in our U.S. GAAP statement of operations.

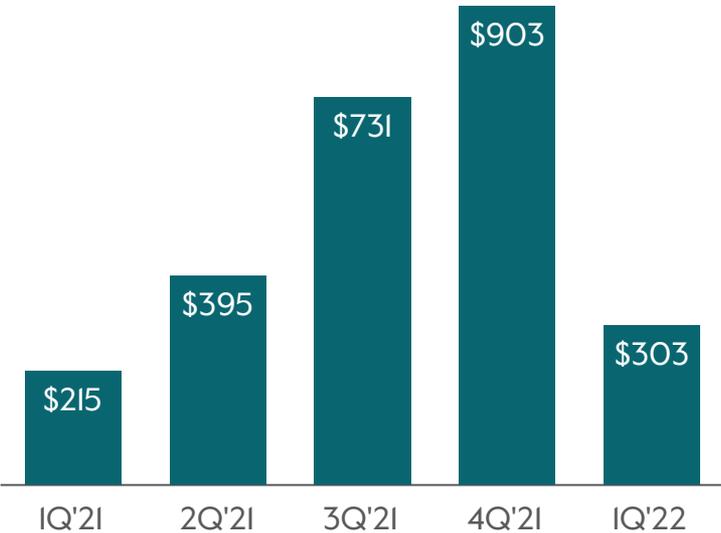
Equity-based compensation

\$ 34.9 \$ 40.7

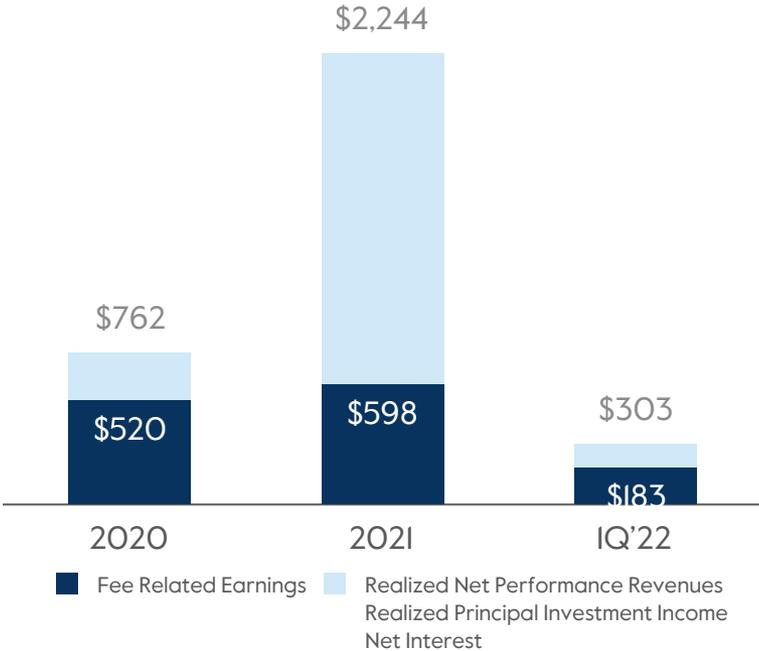
Distributable Earnings

- Distributable Earnings were \$303 million in Q1 2022
- Realized Net Performance Revenues were \$118 million in Q1 2022, with Q1 results driven by strong realization activity in Japan Buyout, as well as our U.S. Growth, U.S. Buyout, U.S. Real Estate and Credit Opportunities funds
- Realized Principal Investment Income was \$26 million in Q1 2022

Quarterly Distributable Earnings (\$mn)



Distributable Earnings (\$mn)



Fee Related Earnings

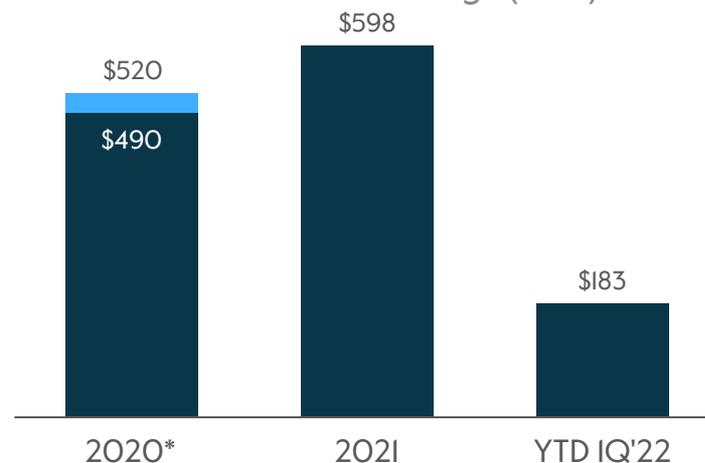
- Fee Related Earnings were \$183 million in Q1 2022, a 42% increase from \$129 million in Q1 2021
- Fee revenues were \$515 million in Q1 2022, a 25% increase from \$412 million in Q1 2021, primarily due to a 19% increase in fund management fees with significant increases across every segment. Fund management fees declined compared to Q4 2021 largely due to step downs in prior vintage U.S. Buyout and U.S. Real Estate strategies
- Fee related performance revenue, which includes recurring realized performance revenues that are not dependent on the disposition of investments and which have no risk of giveback, totaled \$45 million in Q1 2022, up from \$9 million in Q1 2021. The increase in FRE, net of related compensation expense, was \$18 million. The increase compared to the prior year was primarily driven by our Core Plus real estate strategy beginning to generate recurring fee related performance revenue
- Cash-based compensation & benefits were \$246 million in Q1 2022, a 16% increase from \$212 million in Q1 2021 driven by an increase in fee related performance revenue compensation (which is approximately 45% of the related revenues) and an increase in our number of employees
- General & administrative expenses were \$76 million in Q1 2022, an increase of 24% from Q1 2021, primarily driven by higher professional fees
- FRE margin was 36% in Q1 2022, up from 31% in Q1 2021

Quarterly Fee Related Earnings (\$mn)



	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22
FRE Margin¹	31%	34%	34%	34%	36%

Fee Related Earnings (\$mn)



	2020*	2021	YTD 1Q'22
FRE Margin¹	30%	33%	36%

* FY 2020 Fee Related Earnings were \$520 million, or \$490 million excluding the impact of \$30 million in one-time litigation cost recoveries. FRE Margin of 30% in FY 2020 excludes the impact of litigation cost recoveries.

Performance Revenues

- Net Accrued Performance Revenues¹ were a record \$4.3 billion as of Q1 2022, up 10% from Q4 2021 as portfolio appreciation outpaced the impact of realizations. Overall quarterly appreciation of 5% was highlighted by strength in our NGP and international energy funds, U.S. real estate, and U.S. and Europe buyout funds. NGP Fund XI and Fund XII, our global infrastructure fund and our Europe realty fund moved into accrued carry during Q1 2022
- Realized Net Performance Revenues were \$118 million in Q1 2022, and were driven by \$6 billion in realizations across a broad array of fund strategies, with the most significant impacts from our third Japan Buyout fund, second Equity Opportunities fund, sixth U.S. Buyout fund, our seventh and eighth U.S. Real Estate funds and our first Credit Opportunities fund

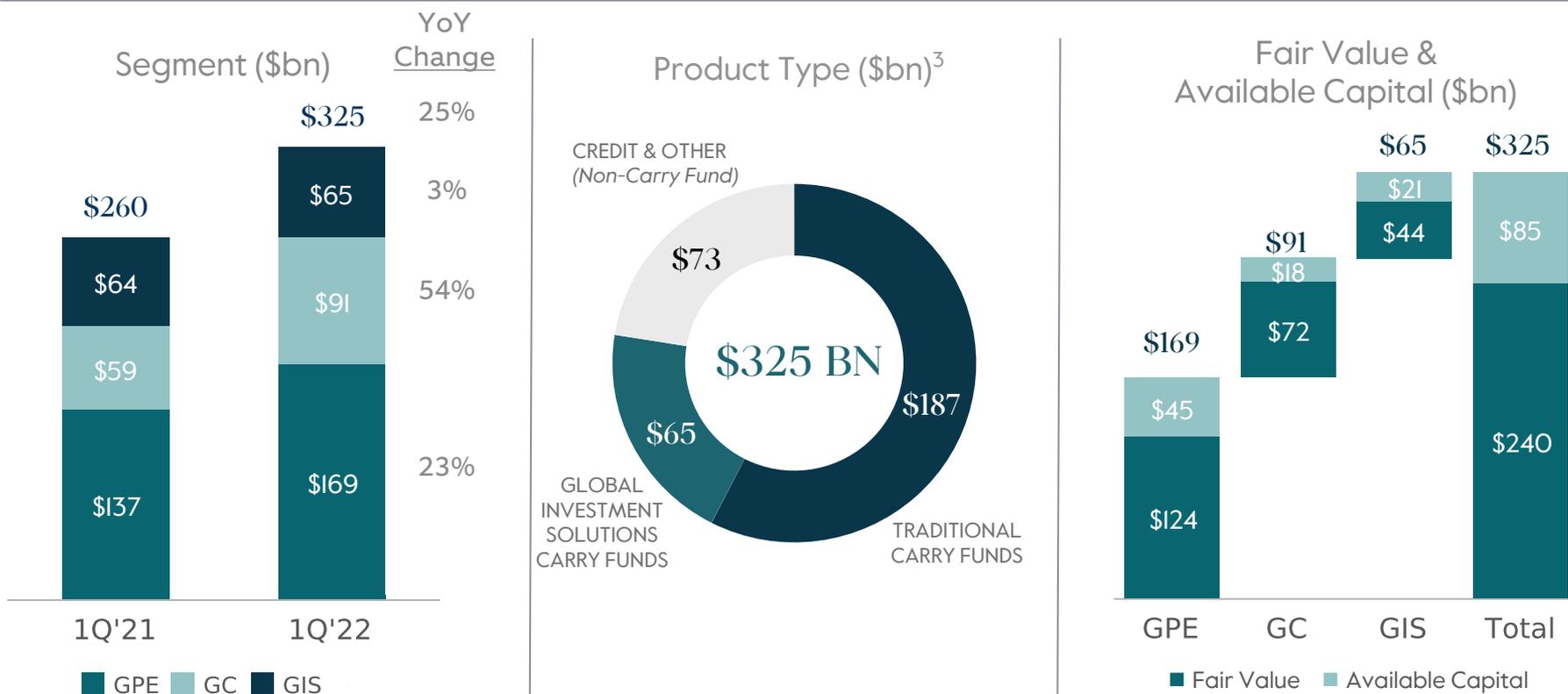
Net Accrued Performance Revenues (\$mn)



(\$mn)	Net Accrued Performance Revenues		Realized Net Performance Revenues
	4Q'21	1Q'22	1Q'22
Global Private Equity ³	\$ 3,414	\$ 3,794	\$ 109
Corporate Private Equity	2,980	3,037	96
Real Estate	298	309	13
Infrastructure & Natural Resources	140	452	—
Global Credit	161	135	7
Global Investment Solutions	319	342	2
Total	\$ 3,894	\$ 4,271	\$ 118

Total Assets Under Management

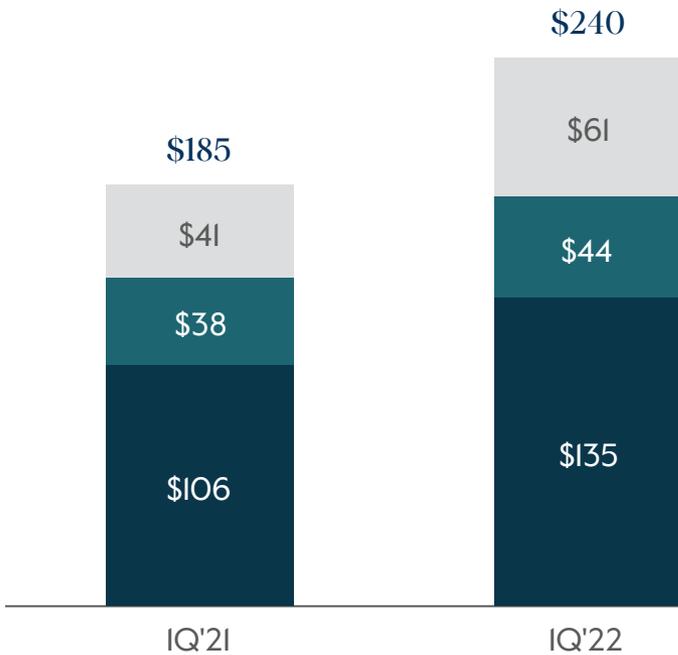
- Total Assets Under Management¹ rose to a record \$325 billion at March 31, 2022, an increase of 8% from the prior quarter and 25% from one year ago, with the quarterly increase attributable to \$15 billion of AUM acquired in the CBAM transaction, appreciation across our carry fund portfolio, and fundraising activity
- Available Capital² of \$85 billion at March 31, 2022 increased slightly from \$84 billion last quarter with new capital raised offsetting carry fund deployment



Fair Value of Investments

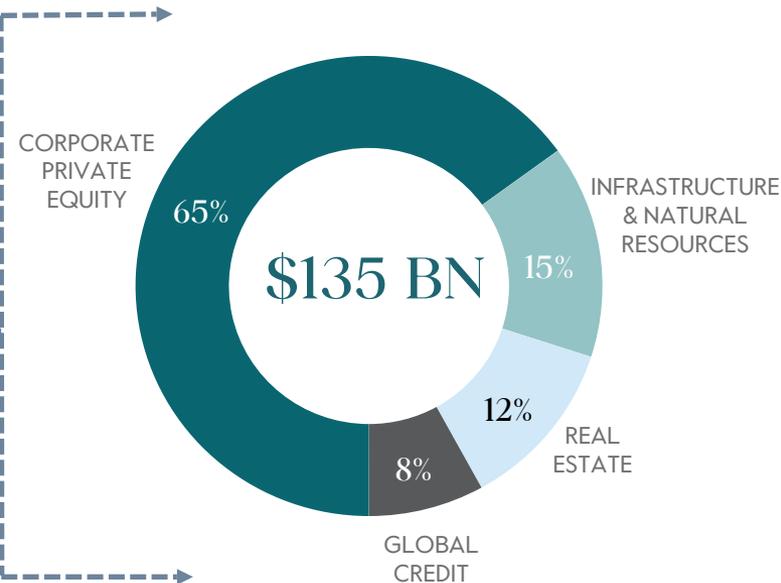
- Fair Value of Investments⁴ of \$240 billion at March 31, 2022 increased 11% from \$217 billion in the prior quarter, and is up 30% from one year ago.
- Fair value in traditional carry funds of \$135 billion increased 9% from Q4 2021 and is up 27% from one year ago. The in-carry ratio of 80% increased from 75% in Q4 2021 due to additional funds moving into a carry position, including NGP Fund XI and Fund XII, our first Europe Realty fund and our first Infrastructure fund
- Fair value of our public portfolio comprised 10% of the traditional carry fund value at March 31, 2022, down from 11% in the prior quarter and 19% from one year ago, generally reflecting ongoing sales and the depreciation in our public portfolio of 8% in the first quarter

Fair Value of Investments
By Product Type (\$bn)³



Credit & Other (Non-Carry Fund)
 Global Investment Solutions Carry Funds
 Traditional Carry Funds (GPE/GC)

Traditional Carry Funds



In-Carry Ratio⁵

80%

Publicly Traded

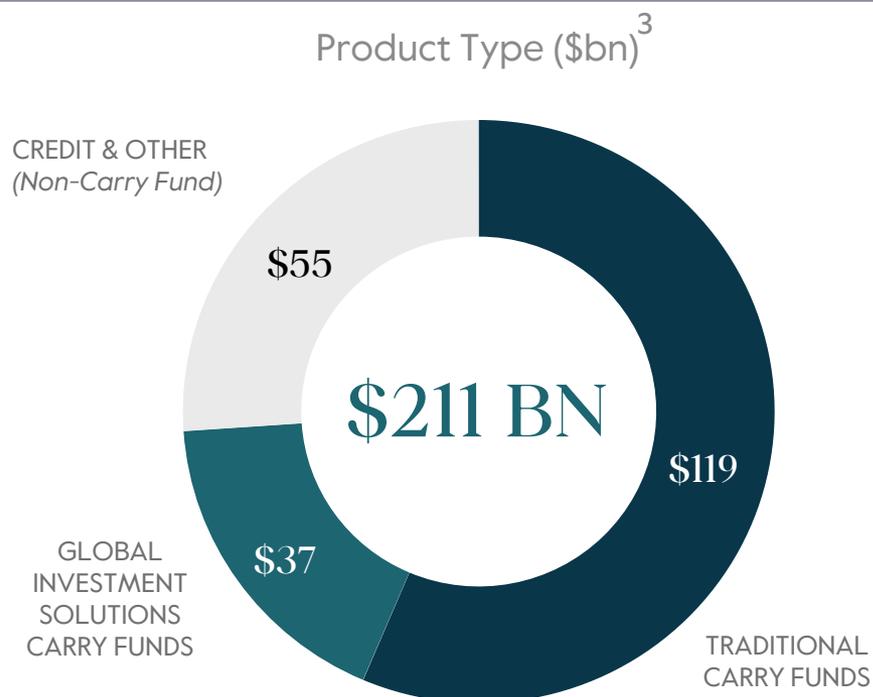
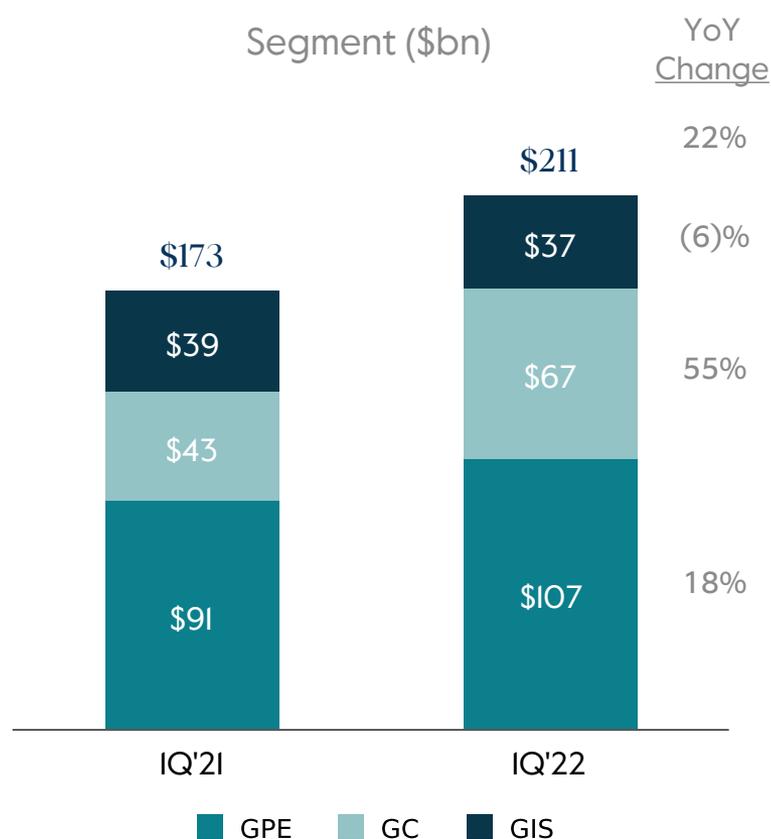
10%

Aged 4+ Years⁶

37%

Fee-earning Assets Under Management

- Fee-earning Assets Under Management⁷ rose to a record \$211 billion at March 31, 2022, increasing 9% from the prior quarter and 22% from one year ago. The increase from Q4 2021 was driven by Fee-earning AUM acquired as part of the CBAM acquisition and fundraising activity, including the first close on our fifth Europe technology fund
- Pending Fee-earning AUM⁸ of \$14 billion as of March 31, 2022 increased 13% from a year ago



Key Metrics Activity

- Fundraising was \$9.2 billion in Q1 2022, driven by the first closing in our fifth Europe technology fund and broad based Global Credit fundraising, including third party capital raised for our strategic investment in Fortitude and third party capital raised for our real estate credit fund. Fundraising of \$52.7 billion for the LTM increased 90%
- Invested Capital in carry funds was \$10.9 billion in Q1 2022, and was led by activity in our eighth U.S. Buyout fund, our fifth Europe Buyout fund, our second Credit Opportunities fund and our second long-dated Global Partners fund. Invested Capital of \$39.2 billion for the LTM increased 88%
- Realized Proceeds from carry funds was \$6.4 billion in Q1 2022, driven by realizations in our third Japan Buyout fund, our first Credit Opportunities fund, and our second Equity Opportunities fund. Realized Proceeds of \$44.3 billion for the LTM increased 93%

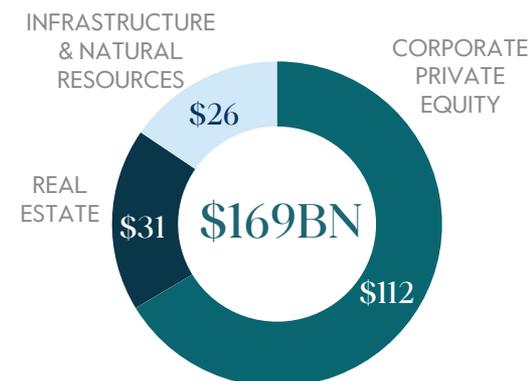
(\$bn)	FUNDRAISING		INVESTED CAPITAL <i>Carry Funds</i>		REALIZED PROCEEDS <i>Carry Funds</i>	
	1Q'22	LTM 1Q'22	1Q'22	LTM 1Q'22	1Q'22	LTM 1Q'22
Total	\$9.2	\$52.7	\$10.9	\$39.2	\$6.4	\$44.3
Global Private Equity ¹	\$3.0	\$28.8	\$6.6	\$24.2	\$2.5	\$28.4
Corporate Private Equity	\$2.6	\$18.3	\$4.7	\$17.6	\$1.6	\$19.8
Real Estate	\$0.2	\$10.0	\$1.3	\$4.2	\$0.4	\$5.0
Infrastructure & Natural Resources	\$0.2	\$0.6	\$0.7	\$2.4	\$0.4	\$3.3
Global Credit	\$4.9	\$18.6	\$1.6	\$6.0	\$1.3	\$3.0
Global Investment Solutions	\$1.3	\$5.2	\$2.6	\$8.9	\$2.6	\$12.9

Segment Highlights

Global Private Equity

- **Fee Related Earnings** of \$136 million in Q1 2022 increased from \$94 million in Q1 2021, primarily driven by the activation of fees on our latest vintage U.S. buyout and U.S. real estate carry funds as well as our U.S. growth fund, partially offset by higher cash-based compensation and benefits, which was primarily driven by an increase in compensation associated with fee related performance revenues
- **Fee related performance revenues** of \$31 million in Q1 2022 was driven by our Core Plus real estate strategy which began to realize recurring fee related performance revenue during the first quarter
- **Total AUM** of \$169 billion increased 4% since the prior quarter, as portfolio appreciation and fundraising for our latest vintage Europe technology fund offset the impact of investment realizations
- **Invested Capital** of \$6.6 billion in Q1 2022 and \$24.2 billion for the LTM. Notable Q1 2022 investments included Duravant (CP VIII), Autoform (CEP V/CGP II/CJP IV) and Altadia Group (CEP V/CIEP II)
- **Realized Proceeds** of \$2.5 billion in Q1 2022 and \$28.4 billion for the LTM. Notable Q1 2022 realization activity included Purposebuilt Brands (CEOF II), SENQICIA (CJP III) and Sunsho Pharmaceuticals (CJP III)
- **Realized Net Performance Revenues** of \$109 million in Q1 2022 were driven by realization activity in our third Japan Buyout fund, second Equity Opportunities fund, sixth U.S. Buyout fund, and our seventh and eighth U.S. Real Estate funds

TOTAL AUM



(Dollars in millions)

	1Q'21	1Q'22
Fund management fees	\$ 260.2	\$ 304.2
Transaction and portfolio advisory fees, net and other	10.6	6.1
Fee related performance revenues	—	30.6
Fee Revenues	\$ 270.8	\$ 340.9
Cash-based compensation and benefits	129.1	153.0
General, administration and other indirect expenses	41.4	45.5
Depreciation and amortization expense	6.1	6.3
Operating Expenses	\$ 176.6	\$ 204.8
(=) Fee Related Earnings	\$ 94.2	\$ 136.1
(+) Realized Performance Revenues	134.1	199.9
(-) Realized Performance Revenues Related Compensation	60.2	90.7
Realized Net Performance Revenues	73.9	109.2
(+) Realized Principal Investment Income (Loss)	23.7	14.2
(-) Net Interest	13.6	15.4
(=) Distributable Earnings	\$ 178.2	\$ 244.1

CARRY FUND APPRECIATION

Q1 2022 / LTM IQ'22

3% / 27%

CORPORATE PRIVATE EQUITY

10% / 45%

REAL ESTATE

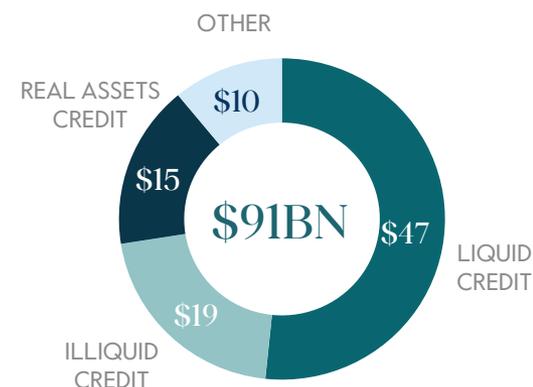
19% / 47%

INFRASTRUCTURE & NATURAL RESOURCES

Global Credit

- **Fee Related Earnings** of \$25 million in Q1 2022 increased 17% compared to Q1 2021, with a 33% increase in fund management fees partially offset by a 38% increase in operating expenses as we continue to build out new strategies in this segment. The impact from new strategic transactions had minimal financial impact in Q1 2022
- **Fee related performance revenues** includes fees from our business development companies and credit interval fund (CTAC), and totaled \$14 million in Q1 2022 compared to \$9 million in Q1 2021
- **Realized Net Performance Revenues** of \$7 million were driven by realization activity in our first credit opportunities fund, partially offset by realized giveback in our third distressed credit fund
- **Total AUM** of \$91 billion increased 54% year-over-year and 24% from 4Q 2021, with the increase in the quarter driven by the closing of the CBAM transaction, which increased AUM by approximately \$15 billion, and fundraising across the platform
- **Fundraising** of \$4.9 billion in Q1 2022 included \$2 billion in third party capital raised for the Fortitude transaction as well as CLO activity, managed accounts and CTAC
- **Invested Capital** from traditional carry funds was \$1.6 billion in Q1 2022 and \$6.0 billion for the LTM. Notable Q1 2022 investments included Caffe Nero (CCOF II/CSP IV) and iStar (CNLI/CCOF II). In addition, we issued \$0.5 billion of new CLOs and originated \$0.6 billion in our Direct Lending strategy in Q1 2022
- **Non-carry Fund Performance** included dividend yields of 9%-10% on our BDCs and 7% on CTAC. In our liquid credit strategy, our global CLO portfolio continues to have a default rate less than half that of the industry average

TOTAL AUM



(Dollars in millions)

	1Q'21	1Q'22
Fund management fees	\$ 70.6	\$ 93.7
Transaction and portfolio advisory fees, net and other	8.8	10.1
Fee related performance revenues	9.4	13.9
Fee Revenues	\$ 88.8	\$ 117.7
Cash-based compensation and benefits	53.7	67.2
General, administration and other indirect expenses	11.8	23.5
Depreciation and amortization expense	1.9	2.0
Operating Expenses	\$ 67.4	\$ 92.7
(=) Fee Related Earnings	\$ 21.4	\$ 25.0
(+) Realized Performance Revenues	0.1	13.7
(-) Realized Performance Revenues Related Compensation	—	6.7
Realized Net Performance Revenues	0.1	7.0
(+) Realized Principal Investment Income (Loss)	5.9	10.3
(-) Net Interest	4.3	6.7
(=) Distributable Earnings	\$ 23.1	\$ 35.6

CARRY FUND¹ APPRECIATION

0%
Q1 2022

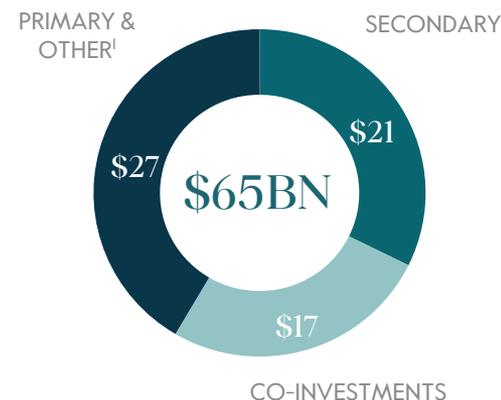
14%
LTM IQ'22

(1) Global Credit Carry Funds represent approximately 15% of the total Global Credit remaining fair value.

Global Investment Solutions

- **Fee Related Earnings** of \$22 million in Q1 2022 increased 66% from \$13 million in Q1 2021, primarily due to higher management fees from AlInvest's latest secondaries and coinvestment programs and lower compensation expense
- **Total AUM** of \$65 billion increased 3% year-over-year due to fundraising of \$5.2 billion as well as investment appreciation of 35%, partially offset by \$12.9 billion of realized proceeds and the sale of Metropolitan Real Estate in April 2021
- **Fundraising** of \$1.3 billion in Q1 2022 was driven by capital raised for various AlInvest SMAs
- **Invested Capital** of \$2.6 billion in Q1 2022 and \$8.9 billion for the LTM
- **Realized Proceeds** of \$2.6 billion in Q1 2022 and \$12.9 billion for the LTM
- **Realized Net Performance Revenues** of \$1.8 million in Q1 2022 were generally flat to Q1 2021
- **Net Accrued Performance Revenues** were \$342 million, a 7% increase from Q4 2021, and a 79% increase from a year ago, as funds in which Carlyle has significant performance revenue ownership continue to mature and perform well

TOTAL AUM



(Dollars in millions)

	1Q'21	1Q'22
Fund management fees	\$ 52.0	\$ 56.3
Transaction and portfolio advisory fees, net and other	0.3	—
Fee Revenues	\$ 52.3	\$ 56.3
Cash-based compensation and benefits	29.4	25.6
General, administration and other indirect expenses	8.4	7.3
Depreciation and amortization expense	1.1	1.2
Operating Expenses	\$ 38.9	\$ 34.1
(=) Fee Related Earnings	\$ 13.4	\$ 22.2
(+) Realized Performance Revenues	34.2	22.7
(-) Realized Performance Revenues Related Compensation	32.2	20.9
Realized Net Performance Revenues	2.0	1.8
(+) Realized Principal Investment Income (Loss)	0.4	1.8
(-) Net Interest	2.2	2.7
(=) Distributable Earnings	\$ 13.6	\$ 23.1

CARRY FUND APPRECIATION

4%

Q1 2022

35%

LTM IQ'22

Supplemental Details

Carlyle First Quarter 2022 Total Segment Results

(Dollars in millions, except per share amounts)

	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22
SEGMENT REVENUES					
Fund management fees	\$ 382.8	\$ 399.4	\$ 405.7	\$ 466.7	\$ 454.2
Transaction and portfolio advisory fees, net and other	19.7	15.6	23.2	38.5	16.2
Fee related performance revenues	9.4	10.4	11.2	12.2	44.5
Total segment fee revenues	411.9	425.4	440.1	517.4	514.9
Realized performance revenues	168.4	454.0	1,010.9	1,305.3	236.3
Realized principal investment income	30.0	37.8	71.3	70.4	26.3
Interest income	2.2	1.8	1.5	1.7	2.0
Total Segment Revenues	\$ 612.5	\$ 919.0	\$ 1,523.8	\$ 1,894.8	\$ 779.5
SEGMENT EXPENSES					
Compensation and benefits					
Cash-based compensation and benefits	\$ 212.2	\$ 217.4	\$ 218.0	\$ 243.9	\$ 245.8
Realized performance revenues related compensation	92.4	216.6	477.4	622.6	118.3
Total compensation and benefits ¹	304.6	434.0	695.4	866.5	364.1
General, administrative and other expenses	61.6	55.6	60.0	90.4	76.3
Depreciation and amortization expense	9.1	9.2	10.7	8.6	9.5
Interest expense	22.3	24.8	27.1	26.5	26.8
Total Segment Expenses	\$ 397.6	\$ 523.6	\$ 793.2	\$ 992.0	\$ 476.7
Total Segment Revenues	612.5	919.0	1,523.8	1,894.8	779.5
Total Segment Expenses	397.6	523.6	793.2	992.0	476.7
(=) Distributable Earnings	\$ 214.9	\$ 395.4	\$ 730.6	\$ 902.8	\$ 302.8
(-) Realized Net Performance Revenues	76.0	237.4	533.5	682.7	118.0
(-) Realized Principal Investment Income	30.0	37.8	71.3	70.4	26.3
(+) Net Interest	20.1	23.0	25.6	24.8	24.8
(=) Fee Related Earnings	\$ 129.0	\$ 143.2	\$ 151.4	\$ 174.5	\$ 183.3
After-tax Distributable Earnings, per common share	\$ 0.58	\$ 0.88	\$ 1.54	\$ 2.01	\$ 0.74
Dividend per common share	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.325

Note: Historical and quarterly results by segment available in Q1 2022 financial supplement on Carlyle's investor relations website.

(1) Total Segment compensation and benefits exclude equity-based compensation, detailed below and as shown on page 29. These amounts include equity-based compensation reflected in (i) principal investment income and (ii) general, administration and other expense in our U.S. GAAP statement of operations, and exclude amounts related to shares issued in conjunction with a previous acquisition.

Equity-based compensation	\$ 34.9	\$ 50.3	\$ 44.3	\$ 43.4	\$ 40.7
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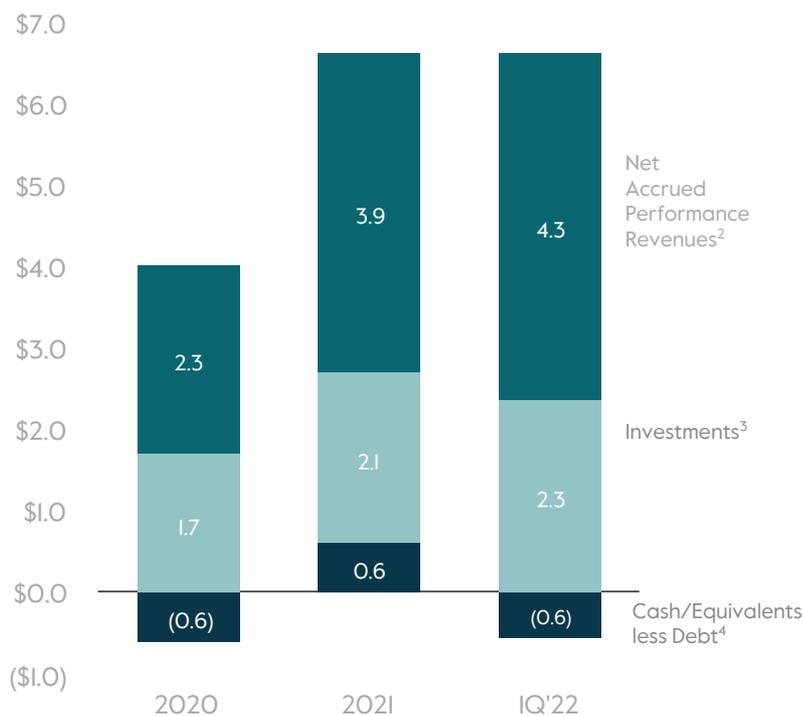
Total Segment Balance Sheet Highlights

- Balance sheet assets attributable to Carlyle shareholders, including cash and equivalents, net accrued performance revenue and investments, net of debt obligations, totaled \$6.1 billion at March 31, 2022
- Balance sheet cash totaled \$1.3 billion as of March 31, 2022, with no balance drawn on our \$775 million revolving line of credit

KEY BALANCE SHEET ITEMS ¹ (\$mn)	3/31/2022
Cash and Cash Equivalents	\$1,290.2
Net accrued performance revenues ² (net of related accrued compensation and accrued giveback)	\$4,270.9
Investments attributable to Carlyle shareholders ³	\$2,344.3
Debt obligations ⁴	\$1,852.8
Drawn revolving credit line (\$775 million remaining capacity)	\$0.0

- (1) Balance sheet amounts presented exclude the effect of U.S. GAAP consolidation eliminations on investments and accrued performance revenue, as well as cash and debt associated with Carlyle's consolidated funds.
- (2) Net accrued performance revenues as of March 31, 2022 are net of \$40 million in accrued giveback obligations and \$4.3 billion in accrued performance allocations and incentive fee compensation. See page 33 for a reconciliation to U.S. GAAP.
- (3) Investments exclude the equity investments by Carlyle in NGP Energy Capital Management and also exclude the portion of CLO investments attributable to Carlyle stockholders that were financed with debt. Refer to page 33 for a reconciliation to U.S. GAAP.
- (4) Excludes approximately \$402 million in carrying value of loans used to finance CLO investments and \$525 million of lease liabilities.

KEY BALANCE SHEET ITEMS (\$BN)



AUM and Fee-earning AUM Roll Forward

Total AUM Roll Forward (Unaudited)

(\$mn)	Three Months Ended March 31, 2022			
	Global Private Equity	Global Credit*	Global Investment Solutions ⁵	Total
Balance, Beginning of Period	\$ 162,117	\$ 73,384	\$ 65,456	\$ 300,957
Inflows ¹	3,101	19,331	1,317	23,749
Outflows (including realizations) ²	(2,367)	(1,462)	(2,728)	(6,557)
Market Activity & Other ³	6,968	(162)	2,534	9,340
Foreign Exchange ⁴	(733)	(277)	(1,313)	(2,323)
Balance, End of Period	\$ 169,086	\$ 90,814	\$ 65,266	\$ 325,166

Twelve Months Ended March 31, 2022			
Global Private Equity	Global Credit*	Global Investment Solutions ^{5**}	Total
\$ 137,451	\$ 58,837	\$ 63,556	\$ 259,844
28,903	33,066	5,248	67,217
(25,406)	(4,658)	(16,120)	(46,184)
29,642	4,149	15,484	49,275
(1,504)	(580)	(2,902)	(4,986)
\$ 169,086	\$ 90,814	\$ 65,266	\$ 325,166

Fee-earning AUM Roll Forward (Unaudited)

(\$mn)	Three Months Ended March 31, 2022			
	Global Private Equity ¹¹	Global Credit*	Global Investment Solutions	Total
Balance, Beginning of Period	\$ 104,252	\$ 51,718	\$ 37,449	\$ 193,419
Inflows ⁷	3,516	17,324	1,302	22,142
Outflows (including realizations) ⁸	(771)	(1,533)	(992)	(3,296)
Market Activity & Other ⁹	140	4	144	288
Foreign Exchange ¹⁰	(472)	(263)	(758)	(1,493)
Balance, End of Period***	\$ 106,665	\$ 67,250	\$ 37,145	\$ 211,060

Twelve Months Ended March 31, 2022			
Global Private Equity ¹¹	Global Credit*	Global Investment Solutions ^{**}	Total
\$ 90,559	\$ 43,286	\$ 39,287	\$ 173,132
27,468	27,659	5,255	60,382
(10,713)	(4,526)	(7,844)	(23,083)
333	1,383	1,924	3,640
(982)	(552)	(1,477)	(3,011)
\$ 106,665	\$ 67,250	\$ 37,145	\$ 211,060

*Inflows for Global Credit include \$15 billion and \$14 billion of Total AUM and Fee-Earning AUM, respectively, which were acquired in the CBAM transaction in March 2022.

**Outflows for Global Investment Solutions include the April 1, 2021 sale of Metropolitan Real Estate, which had Total AUM and Fee-Earning AUM of \$2.4 billion and \$2.3 billion, respectively, as of March 31, 2021.

***Fee-earning AUM balances as of March 31, 2022 exclude Pending Fee-earning AUM of \$14 billion.

Global Private Equity Fund Performance

(Reported in Local Currency, mn)

Fund (Fee Initiation Date / Stepdown Date)(29)	Committed Capital (30)	Cumulative Invested Capital(1)	Percent Invested	TOTAL INVESTMENTS As of March 31, 2022						REALIZED/PARTIALLY REALIZED INVESTMENTS(5) As of March 31, 2022			
				Realized Value(2)	Remaining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)	Net Accrued Carry/ (Giveback)(8)	Total Fair Value(9)	MOIC (4)	Gross IRR (6)(12)	
CORPORATE PRIVATE EQUITY													
CP VIII (Oct 2021 / Oct 2027)	\$ 11,452	\$ 4,200	37%	\$ —	\$ 4,305	1.0x	NM	NM	\$ —	n/a	n/a	n/a	
CP VII (May 2018 / Oct 2021)	\$ 18,510	\$ 16,665	90%	\$ 603	\$ 21,690	1.3x	20%	12%	\$ 425	\$ 607	1.7x	30%	
CP VI (May 2013 / May 2018)	\$ 13,000	\$ 13,108	101%	\$ 18,645	\$ 14,159	2.5x	22%	17%	\$ 1,027	\$ 21,870	2.9x	28%	
CP V (Jun 2007 / May 2013)	\$ 13,720	\$ 13,238	96%	\$ 27,108	\$ 1,518	2.2x	18%	14%	\$ 134	\$ 27,175	2.5x	24%	
CEP V (Oct 2018 / Sep 2024)	€ 6,416	€ 4,204	66%	€ 185	€ 5,160	1.3x	24%	11%	\$ 81	n/a	n/a	n/a	
CEP IV (Sep 2014 / Oct 2018)	€ 3,670	€ 3,758	102%	€ 3,521	€ 3,564	1.9x	18%	12%	\$ 325	€ 3,235	2.4x	28%	
CEP III (Jul 2007 / Dec 2012)	€ 5,295	€ 5,177	98%	€ 11,708	€ 53	2.3x	19%	14%	\$ 6	€ 11,643	2.3x	19%	
CEP II (Sep 2003 / Sep 2007)	€ 1,805	€ 2,048	113%	€ 4,152	€ 8	2.0x	36%	20%	\$ 1	€ 4,124	2.2x	43%	
CAP V (Jun 2018 / Jun 2024)	\$ 6,554	\$ 4,593	70%	\$ 1,052	\$ 5,177	1.4x	36%	18%	\$ 115	\$ 937	1.9x	150%	
CAP IV (Jul 2013 / Jun 2018)	\$ 3,880	\$ 4,044	104%	\$ 4,612	\$ 3,388	2.0x	18%	13%	\$ 285	\$ 5,020	3.2x	33%	
CAP III (Jun 2008 / Jul 2013)	\$ 2,552	\$ 2,543	100%	\$ 4,890	\$ 221	2.0x	17%	12%	\$ 23	\$ 4,890	2.0x	18%	
CJP IV (Oct 2020 / Oct 2026)	¥ 258,000	¥ 93,727	36%	¥ —	¥ 121,284	1.3x	NM	NM	\$ 11	n/a	n/a	n/a	
CJP III (Sep 2013 / Aug 2020)	¥ 119,505	¥ 91,192	76%	¥ 184,200	¥ 42,200	2.5x	23%	16%	\$ 21	¥ 182,265	3.9x	33%	
CGFSP III (Dec 2017 / Dec 2023)	\$ 1,005	\$ 878	87%	\$ 338	\$ 1,532	2.1x	48%	35%	\$ 89	\$ 704	5.6x	59%	
CGFSP II (Jun 2013 / Dec 2017)	\$ 1,000	\$ 943	94%	\$ 1,602	\$ 663	2.4x	26%	19%	\$ 52	\$ 1,600	2.3x	28%	
CP Growth (Oct 2021 / Oct 2027)	\$ 1,062	\$ 333	31%	\$ —	\$ 341	1.0x	NM	NM	\$ —	n/a	n/a	n/a	
CEOF II (Sep 2015 / Mar 2020)	\$ 2,400	\$ 2,249	94%	\$ 2,072	\$ 2,049	1.8x	20%	14%	\$ 138	\$ 2,300	3.7x	54%	
CEOF I (Sep 2011 / Nov 2015)	\$ 1,119	\$ 1,175	105%	\$ 1,522	\$ 292	1.5x	12%	8%	\$ 37	\$ 1,382	1.7x	20%	
CETP V (Mar 2022 / Jun 2028)	€ 1,633	€ —	0%	€ —	€ —	n/a	n/a	n/a	\$ —	€ —	n/a	n/a	
CETP IV (Jul 2019 / Jun 2022)	€ 1,350	€ 1,162	86%	€ —	€ 1,888	1.6x	55%	37%	\$ 67	n/a	n/a	n/a	
CETP III (Jul 2014 / Jul 2019)	€ 657	€ 602	92%	€ 1,181	€ 684	3.1x	44%	31%	\$ 51	€ 1,181	4.4x	51%	
CGP II (Dec 2020 / Jan 2025)	\$ 1,840	\$ 843	46%	\$ —	\$ 894	1.1x	NM	NM	\$ —	n/a	n/a	n/a	
CGP (Jan 2015 / Mar 2021)	\$ 3,588	\$ 3,050	85%	\$ 460	\$ 3,786	1.4x	8%	6%	\$ 62	\$ 535	3.6x	68%	
CAGP IV (Aug 2008 / Dec 2014)	\$ 1,041	\$ 954	92%	\$ 1,123	\$ 98	1.3x	6%	2%	\$ —	\$ 1,122	1.3x	7%	
CSABF (Dec 2009 / Dec 2016)	\$ 776	\$ 736	95%	\$ 485	\$ 500	1.3x	5%	2%	\$ —	\$ 763	1.6x	3%	
All Other Active Funds & Vehicles(10)		\$ 18,644	n/a	\$ 17,176	\$ 13,824	1.7x	13%	11%	\$ 78	\$ 17,724	2.2x	17%	
Fully Realized Funds & Vehicles(11)		\$ 24,669	n/a	\$ 61,552	\$ —	2.5x	28%	21%	\$ 9	\$ 61,552	2.5x	28%	
TOTAL CORPORATE PRIVATE EQUITY(13)		\$ 133,172	n/a	\$ 167,748	\$ 88,366	1.9x	26%	18%	\$ 3,037	\$ 172,046	2.5x	27%	

Global Private Equity Fund Performance, continued

(Reported in Local Currency, mn)

Fund (Fee Initiation Date / Stepdown Date)(29)	Committed Capital(30)	Cumulative Invested Capital(1)	Percent Invested	TOTAL INVESTMENTS As of March 31, 2022						REALIZED/PARTIALLY REALIZED INVESTMENTS(5) As of March 31, 2022			
				Realized Value(2)	Remaining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)	Net Accrued Carry/ (Giveback)(8)	Total Fair Value(12)	MOIC (4)	Gross IRR (6)(12)	
REAL ESTATE													
CRP IX (Oct 2021 / Oct 2026)	\$ 7,987	\$ 443	6%	\$ —	\$ 486	1.1x	NM	NM	\$ —	—	n/a	n/a	n/a
CRP VIII (Aug 2017 / Oct 2021)	\$ 5,505	\$ 4,491	82%	\$ 3,027	\$ 4,651	1.7x	56%	35%	\$ 201	—	\$ 3,098	1.9x	50%
CRP VII (Jun 2014 / Dec 2017)	\$ 4,162	\$ 3,755	90%	\$ 4,618	\$ 1,752	1.7x	19%	12%	\$ 80	—	\$ 4,585	1.8x	23%
CRP VI (Mar 2011 / Jun 2014)	\$ 2,340	\$ 2,157	92%	\$ 3,761	\$ 169	1.8x	27%	18%	\$ 6	—	\$ 3,594	2.0x	31%
CRP V (Nov 2006 / Mar 2011)	\$ 3,000	\$ 3,294	110%	\$ 6,110	\$ 13	1.9x	13%	9%	\$ 5	—	\$ 6,093	1.9x	13%
CRP IV (Jan 2005 / Nov 2006)	\$ 950	\$ 1,200	126%	\$ 1,964	\$ 2	1.6x	7%	4%	\$ —	—	\$ 1,966	1.6x	7%
CPI (May 2016 / n/a)	\$ 6,428	\$ 5,104	79%	\$ 1,449	\$ 5,956	1.5x	19%	18%	n/a*	—	\$ 969	1.7x	5%
CEREP III (Jun 2007 / May 2012)	€ 2,230	€ 2,053	92%	€ 2,474	€ 22	1.2x	4%	1%	\$ —	—	€ 2,447	1.2x	4%
All Other Active Funds & Vehicles(14)		\$ 3,614	n/a	\$ 3,100	\$ 2,557	1.6x	10%	8%	\$ 17	—	\$ 2,779	1.7x	11%
Fully Realized Funds & Vehicles(15)		\$ 5,102	n/a	\$ 6,815	\$ 2	1.3x	13%	6%	\$ —	—	\$ 6,818	1.3x	13%
TOTAL REAL ESTATE(13)		\$ 31,434	n/a	\$ 33,586	\$ 15,615	1.6x	13%	9%	\$ 309	—	\$ 32,612	1.6x	13%
INFRASTRUCTURE & NATURAL RESOURCES													
CIEP II (Apr 2019 / Apr 2025)	\$ 2,286	\$ 1,009	44%	\$ 364	\$ 1,092	1.4x	NM	NM	\$ 27	—	\$ 572	2.4x	NM
CIEP I (Sep 2013 / Jun 2019)	\$ 2,500	\$ 2,341	94%	\$ 1,290	\$ 2,932	1.8x	19%	11%	\$ 148	—	\$ 1,732	2.6x	25%
CPP II (Sep 2014 / Apr 2021)	\$ 1,527	\$ 1,504	99%	\$ 733	\$ 1,469	1.5x	13%	8%	\$ 17	—	\$ 365	4.1x	76%
CGIOF (Dec 2018 / Sep 2023)	\$ 2,201	\$ 1,590	72%	\$ 102	\$ 1,766	1.2x	24%	6%	\$ 5	—	\$ 42	1.8x	NM
NGP XII (Jul 2017 / Jul 2022)	\$ 4,278	\$ 2,611	61%	\$ 437	\$ 3,738	1.6x	19%	12%	\$ 110	—	n/a	n/a	n/a
NGP XI (Oct 2014 / Jul 2017)	\$ 5,325	\$ 4,979	93%	\$ 2,720	\$ 4,919	1.5x	11%	8%	\$ 127	—	\$ 3,868	1.7x	32%
NGP X (Jan 2012 / Dec 2014)	\$ 3,586	\$ 3,351	93%	\$ 3,197	\$ 454	1.1x	2%	Neg	\$ —	—	\$ 3,100	1.2x	5%
All Other Active Funds & Vehicles(17)		\$ 3,540	n/a	\$ 1,877	\$ 3,569	1.5x	16%	14%	\$ 18	—	\$ 2,089	2.4x	29%
Fully Realized Funds & Vehicles(18)		\$ 1,190	n/a	\$ 1,435	\$ 1	1.2x	3%	1%	\$ —	—	\$ 1,436	1.2x	3%
TOTAL INFRASTRUCTURE & NATURAL RESOURCES(13)		\$ 22,115	n/a	\$ 12,155	\$ 19,940	1.5x	11%	7%	\$ 452	—	\$ 13,205	1.7x	13%
Legacy Energy Funds(16)		\$ 16,741	n/a	\$ 23,945	\$ 243	1.4x	12%	6%	\$ (4)	—	\$ 23,592	1.5x	14%

*Net accrued fee related performance revenues for CPI of \$65 million are excluded from Net Accrued Performance Revenues. These amounts will be reflected as fee related performance revenues when realized, and included in Fund level fee revenues in our segment results.

See notes at end of document. Totals may not sum due to rounding.

Global Credit Fund Performance (Carry Funds Only)

(\$ mn)

Fund (Fee Initiation Date / Stepdown Date)(29)	Committed Capital(30)	Cumulative Invested Capital(19)	Percent Invested	TOTAL INVESTMENTS As of March 31, 2022						
				Realized Value(2)	Remaining Fair Value(3)	MOIC (4)	Gross IRR (6)(12)	Net IRR (7)(12)	Net Accrued Carry/(Giveback)(8)	
GLOBAL CREDIT CARRY FUNDS										
CSP IV (Apr 2016 / Dec 2020)	\$ 2,500	\$ 2,500	100%	\$ 1,085	\$ 2,033	1.2x	17%	8%	\$	10
CSP III (Dec 2011 / Aug 2015)	\$ 703	\$ 703	100%	\$ 919	\$ 59	1.4x	19%	9%	\$	—
CSP II (Dec 2007 / Jun 2011)	\$ 1,352	\$ 1,352	100%	\$ 2,431	\$ 64	1.8x	17%	11%	\$	7
CCOF II (Nov 2020 / Oct 2025)	\$ 4,425	\$ 2,507	57%	\$ 87	\$ 2,583	1.1x	24%	14%	\$	11
CCOF I (Nov 2017 / Sep 2022)	\$ 2,373	\$ 3,396	143%	\$ 1,908	\$ 2,343	1.3x	19%	14%	\$	56
CEMOF II (Dec 2015 / Jun 2019)	\$ 2,819	\$ 1,708	61%	\$ 1,010	\$ 1,100	1.2x	8%	3%	\$	—
CEMOF I (Dec 2010 / Dec 2015)	\$ 1,383	\$ 1,606	116%	\$ 936	\$ 170	0.7x	Neg	Neg	\$	—
CSC (Mar 2017/ n/a)	\$ 838	\$ 1,303	155%	\$ 1,423	\$ 241	1.3x	17%	13%	\$	34
SASOF III (Nov 2014 / n/a)	\$ 833	\$ 991	119%	\$ 1,189	\$ 95	1.3x	19%	11%	\$	11
All Other Active Funds & Vehicles(20)	\$	\$ 3,584	n/a	\$ 1,109	\$ 2,178	0.9x	NM	NM	\$	6
Fully Realized Funds & Vehicles(21)	\$	\$ 1,944	n/a	\$ 2,783	\$ 1	1.4x	13%	8%	\$	—
TOTAL GLOBAL CREDIT CARRY FUNDS	\$	\$ 21,594	n/a	\$ 14,880	\$ 10,867	1.2x	10%	5%	\$	135

Global Investment Solutions Fund Performance

(Reported in Local Currency, mn)

GLOBAL INVESTMENT SOLUTIONS(22)(23)(27)	Vintage Year	Fund Size	TOTAL INVESTMENTS As of March 31, 2022									
			Cumulative Invested Capital (1)(24)	Realized Value (24)	Remaining Fair Value(24)	Total Fair Value(9)(24)	MOIC(4)	Gross IRR (12)(25)	Net IRR (12)(28)	Net Accrued Carry/(Giveback)(8)*		
Main Fund VI - Fund Investments	2015	€ 1,106	€ 1,078	€ 961	€ 1,383	€ 2,344	2.2x	28%	27%	\$	4	
Main Fund V - Fund Investments	2012	€ 5,080	€ 5,732	€ 6,680	€ 6,140	€ 12,820	2.2x	21%	20%	\$	23	
Main Fund IV - Fund Investments	2009	€ 4,877	€ 5,685	€ 9,215	€ 3,254	€ 12,468	2.2x	19%	18%	\$	2	
Main Fund III - Fund Investments	2005	€ 11,500	€ 13,381	€ 21,141	€ 2,307	€ 23,448	1.8x	10%	10%	\$	—	
Main Fund II - Fund Investments	2003	€ 4,545	€ 4,983	€ 7,808	€ 257	€ 8,064	1.6x	10%	9%	\$	—	
Main Fund I - Fund Investments	2000	€ 5,175	€ 4,382	€ 7,203	€ 65	€ 7,268	1.7x	12%	11%	\$	—	
Main Fund VII - Secondary Investments	2020	\$ 8,513	\$ 3,610	\$ 646	\$ 3,812	\$ 4,458	1.2x	NM	NM	\$	33	
AlpInvest Secondaries Fund VII	2020	\$ 6,769	\$ 2,661	\$ 463	\$ 2,808	\$ 3,271	1.2x	NM	NM	\$	23	
Main Fund VI - Secondary Investments	2017	\$ 6,017	\$ 5,184	\$ 2,760	\$ 5,144	\$ 7,904	1.5x	18%	16%	\$	75	
AlpInvest Secondaries Fund VI	2017	\$ 3,333	\$ 2,899	\$ 1,477	\$ 2,905	\$ 4,382	1.5x	18%	15%	\$	49	
Main Fund V - Secondary Investments	2011	€ 4,273	€ 4,382	€ 6,734	€ 1,270	€ 8,004	1.8x	21%	20%	\$	30	
AlpInvest Secondaries Fund V	2012	\$ 756	\$ 650	\$ 863	\$ 248	\$ 1,112	1.7x	18%	14%	\$	16	
Main Fund IV - Secondary Investments	2010	€ 1,859	€ 2,003	€ 3,355	€ 114	€ 3,469	1.7x	19%	18%	\$	—	
Main Fund III - Secondary Investments	2006	€ 2,250	€ 2,438	€ 3,713	€ 39	€ 3,752	1.5x	11%	10%	\$	—	
Main Fund VIII - Co-Investments	2021	\$ 3,980	\$ 1,415	\$ —	\$ 1,502	\$ 1,502	1.1x	NM	NM	\$	1	
AlpInvest Co-Investment Fund VIII	2021	\$ 3,614	\$ 1,331	\$ —	\$ 1,414	\$ 1,415	1.1x	NM	NM	\$	1	
Main Fund VII - Co-Investments	2017	\$ 2,842	\$ 2,673	\$ 913	\$ 3,738	\$ 4,651	1.7x	23%	20%	\$	70	
AlpInvest Co-Investment Fund VII	2017	\$ 1,688	\$ 1,621	\$ 581	\$ 2,291	\$ 2,873	1.8x	24%	20%	\$	46	
Main Fund VI - Co-Investments	2014	€ 1,115	€ 986	€ 1,774	€ 794	€ 2,568	2.6x	27%	25%	\$	7	
Main Fund V - Co-Investments	2012	€ 1,124	€ 1,075	€ 2,603	€ 560	€ 3,163	2.9x	29%	27%	\$	5	
Main Fund IV - Co-Investments	2010	€ 1,475	€ 1,390	€ 3,404	€ 952	€ 4,356	3.1x	24%	23%	\$	—	
Main Fund III - Co-Investments	2006	€ 2,760	€ 2,891	€ 4,102	€ 211	€ 4,313	1.5x	6%	5%	\$	—	
Main Fund III - Mezzanine Investments	2006	€ 2,000	€ 2,054	€ 2,685	€ 126	€ 2,810	1.4x	10%	9%	\$	—	
Main Fund II - Mezzanine Investments	2004	€ 700	€ 781	€ 1,084	€ 8	€ 1,092	1.4x	8%	7%	\$	—	
All Other Active Funds & Vehicles (26)	Various		\$ 8,901	\$ 3,799	\$ 9,093	\$ 12,892	1.4x	13%	12%	\$	88	
Fully Realized Funds & Vehicles	Various		€ 3,259	€ 6,933	€ 11	€ 6,943	2.1x	33%	31%	\$	—	
TOTAL GLOBAL INVESTMENT SOLUTIONS (USD)(13)			\$ 84,400	\$ 107,190	\$ 42,674	\$ 149,864	1.8x	14%	13%	\$	338	

*Net accrued carry excludes \$4 million of net accrued carry as of March 31, 2022, which was retained as part of the sale of Metropolitan Real Estate on April 1, 2021.

Entries for AlpInvest Secondaries Fund VII, AlpInvest Secondaries Fund VI, AlpInvest Secondaries Fund V, AlpInvest Co-Investment Fund VIII and AlpInvest Co-Investments Fund VII reflect the commingled fund vehicle as a breakout of the Main Fund line above, which also includes related SMA vehicles. Figures and performance for these commingled fund breakouts are included in, and are not incremental to the Main Fund figures. Commingled funds are shown to the extent they meet the significant size thresholds for disclosing individual carry funds across our platform.

Reconciliations & Disclosures

Reconciliation for Distributable Earnings Per Share (Unaudited)

- Our estimated DE effective tax rate decreased to 11.6% in 1Q 2022 from 20.2% in 4Q 2021, reflecting the impact of tax deductions resulting from the vesting of restricted stock units in the first quarter

(Dollars in millions,
except per share data and where noted)

	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	QoQ	YoY
FEE RELATED EARNINGS	\$ 129.0	\$ 143.2	\$ 151.4	\$ 174.5	\$ 183.3	5%	42%
DISTRIBUTABLE EARNINGS	\$ 214.9	\$ 395.4	\$ 730.6	\$ 902.8	\$ 302.8	(66)%	41%
DISTRIBUTABLE EARNINGS, TAX AND PER SHARE INFORMATION							
Distributable Earnings	\$ 214.9	\$ 395.4	\$ 730.6	\$ 902.8	\$ 302.8		
Less: Estimated current corporate, foreign, state and local taxes ¹	9.8	82.2	183.1	182.4	35.2		
DISTRIBUTABLE EARNINGS, NET attributable to common stockholders	\$ 205.1	\$ 313.2	\$ 547.5	\$ 720.4	\$ 267.6		
Estimated DE effective tax rate ²	4.6 %	20.8 %	25.1 %	20.2 %	11.6 %		
DISTRIBUTABLE EARNINGS, NET per common share outstanding	\$ 0.58	\$ 0.88	\$ 1.54	\$ 2.01	\$ 0.74		
Dividend per common share*	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.325		
TOTAL OUTSTANDING SHARES (in millions)**	354.5	354.5	356.5	355.4	361.7		
Shares eligible for dividend (in millions)***	354.7	357.4	356.6	358.0	361.8		

* Our dividend policy as a Corporation is to pay quarterly dividends of \$0.325 per share of common stock, or \$1.30 annually (prior to the 1Q'22 dividend to be paid in May 2022, our policy was to pay quarterly dividends of \$0.25 per share of common stock, or \$1.00 annually). See Notes at the end of the document for our Dividend Policy.

** Shares outstanding as of March 31, 2022 reflect the issuance of 4.2 million shares during 1Q'22 in connection with the CBAM acquisition.

*** Shares eligible for dividend include 0.1 million net common shares that will be issued in May 2022 in connection with the vesting of restricted stock units, including shares we expect to be issued pursuant to a program under which, at our discretion, up to 20% of realized performance allocation related compensation over a threshold amount may be distributed in fully vested, newly issued shares. For purposes of this calculation, these common shares have been added to the common shares outstanding as of March 31, 2022 because they will participate in the dividend paid on common shares in May 2022.

Reconciliation of GAAP to Total Segment Information

<i>(Dollars in millions)</i>	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	FY'20	FY'21
INCOME (LOSS) BEFORE PROVISION FOR INCOME TAXES	\$ 1,164.3	\$ 1,252.7	\$ 701.3	\$ 909.2	\$ 742.7	\$ 580.0	\$ 4,027.5
Adjustments:							
Net unrealized performance revenues	(846.4)	(844.0)	44.8	39.4	(466.6)	(598.7)	(1,606.2)
Unrealized principal investment (income) loss ¹	(131.3)	(78.8)	(70.4)	(71.3)	(23.7)	556.2	(351.8)
Adjusted unrealized principal investment (income) loss from Fortitude	—	—	—	—	—	104.4	—
Equity-based compensation ²	34.9	50.3	44.3	43.4	40.7	116.6	172.9
Acquisition related charges, including amortization of intangibles and impairment	19.0	11.3	24.4	(17.0)	29.1	38.1	37.7
Tax (expense) benefit associated with certain foreign performance revenues	(6.0)	(3.4)	(2.4)	(5.3)	(0.8)	(7.9)	(17.1)
Net (income) loss attributable to non-controlling interests in consolidated entities	(21.6)	(21.5)	(14.6)	(12.8)	(23.2)	(34.6)	(70.5)
Debt extinguishment costs	—	—	—	10.2	—	—	10.2
Right-of-use asset impairment	—	26.8	—	—	—	—	26.8
Other adjustments, including severance and Conversion costs in 2020	2.0	2.0	3.2	7.0	4.6	8.0	14.2
DISTRIBUTABLE EARNINGS	\$ 214.9	\$ 395.4	\$ 730.6	\$ 902.8	\$ 302.8	\$ 762.1	\$ 2,243.7
Realized net performance revenues	76.0	237.4	533.5	682.7	118.0	246.3	1,529.6
Realized principal investment income	30.0	37.8	71.3	70.4	26.3	73.0	209.5
Net interest	20.1	23.0	25.6	24.8	24.8	76.9	93.5
FEE RELATED EARNINGS	\$ 129.0	\$ 143.2	\$ 151.4	\$ 174.5	\$ 183.3	\$ 519.7	\$ 598.1

(1) The U.S. GAAP results for FY'20 include a loss in principal investment income (loss) of \$(621) million related to the closing of the transaction in which a Carlyle-affiliated investment fund purchased additional interests in Fortitude from AIG. The loss was driven by the contribution of our existing 19.9% investment in Fortitude into the fund, and the subsequent accounting for our investment which is based on the net asset value of our limited partnership interest in the fund rather than a direct investment in Fortitude.

(2) Equity-based compensation includes amounts reflected in principal investment income and general, administrative and other expense in our U.S. GAAP statement of operations, as well as amounts related to shares issued in conjunction with a previous acquisition.

Reconciliation of GAAP to Total Segment Information, continued

<i>(Dollars in millions)</i>	Total Reportable Segments		Consolidated Funds		Reconciling Items		Carlyle Consolidated ¹	
Three Months Ended March 31, 2021								
Revenues	\$	612.5	\$	61.1	\$	1,763.6	\$	2,437.2 ²
Expenses	\$	397.6	\$	56.5	\$	831.1	\$	1,285.2 ²
Other income (loss)	\$	—	\$	12.3	\$	—	\$	12.3 ³
Distributable Earnings	\$	214.9	\$	16.9	\$	932.5	\$	1,164.3 ⁴
Three Months Ended June 30, 2021								
Revenues	\$	919.0	\$	62.1	\$	1,725.2	\$	2,706.3 ²
Expenses	\$	523.6	\$	54.2	\$	873.2	\$	1,451.0 ²
Other income (loss)	\$	—	\$	(2.6)	\$	—	\$	(2.6) ³
Distributable Earnings	\$	395.4	\$	5.3	\$	852.0	\$	1,252.7 ⁴
Three Months Ended September 30, 2021								
Revenues	\$	1,523.8	\$	62.1	\$	53.6	\$	1,639.5 ²
Expenses	\$	793.2	\$	51.9	\$	93.0	\$	938.1 ²
Other income (loss)	\$	—	\$	(0.1)	\$	—	\$	(0.1) ³
Distributable Earnings	\$	730.6	\$	10.1	\$	(39.4)	\$	701.3 ⁴
Three Months Ended December 31, 2021								
Revenues	\$	1,894.8	\$	67.9	\$	36.4	\$	1,999.1 ²
Expenses	\$	992.0	\$	55.2	\$	35.6	\$	1,082.8 ²
Other income (loss)	\$	—	\$	(7.1)	\$	—	\$	(7.1) ³
Distributable Earnings	\$	902.8	\$	5.6	\$	0.8	\$	909.2 ⁴
Three Months Ended March 31, 2022								
Revenues	\$	779.5	\$	61.7	\$	740.6	\$	1,581.8 ²
Expenses	\$	476.7	\$	52.9	\$	312.3	\$	841.9 ²
Other income (loss)	\$	—	\$	2.8	\$	—	\$	2.8 ³
Distributable Earnings	\$	302.8	\$	11.6	\$	428.3	\$	742.7 ⁴

		Total Reportable Segments		Consolidated Funds		Reconciling Items		Carlyle Consolidated ¹	
Year Ended December 31, 2020									
	\$	2,289.5	\$	226.8	\$	418.3	\$	2,934.6 ²	
	\$	1,527.4	\$	206.2	\$	599.7	\$	2,333.3 ²	
	\$	—	\$	(21.3)	\$	—	\$	(21.3) ³	
	\$	762.1	\$	(0.7)	\$	(181.4)	\$	580.0 ⁴	
Year Ended December 31, 2021									
	\$	4,950.1	\$	253.2	\$	3,578.8	\$	8,782.1 ²	
	\$	2,706.4	\$	217.8	\$	1,832.9	\$	4,757.1 ²	
	\$	—	\$	2.5	\$	—	\$	2.5 ³	
	\$	2,243.7	\$	37.9	\$	1,745.9	\$	4,027.5 ⁴	

(1) The Distributable Earnings in the Carlyle Consolidated column is income before provision for income taxes, which is the GAAP measure that is most directly comparable to Distributable Earnings.

(2) See detailed breakdown of revenue and expense adjustments on page 32.

(3) The Other Income (Loss) adjustment results from the Consolidated Funds which were eliminated in consolidation to arrive at Carlyle's total Other Income (Loss).

(4) See the reconciliation for Distributable Earnings and Fee Related Earnings on page 29.

Reconciliation of GAAP to Total Segment Information, continued

(Dollars in millions)

	Carlyle Consolidated	Reconciling Items ¹	Total Reportable Segments	Carlyle Consolidated	Reconciling Items ¹	Total Reportable Segments
	Three Months Ended March 31, 2021			Year Ended December 31, 2020		
Performance revenues	\$ 1,786.1	\$ (1,617.7)	\$ 168.4	\$ 1,635.9	\$ (1,049.8)	\$ 586.1
Performance revenues related compensation expense	\$ 866.6	\$ (774.2)	\$ 92.4	\$ 779.1	\$ (439.3)	\$ 339.8
Net performance revenues	\$ 919.5	\$ (843.5)	\$ 76.0	\$ 856.8	\$ (610.5)	\$ 246.3
Principal investment income (loss)	\$ 179.1	\$ (149.1)	\$ 30.0	\$ (540.7)	\$ 613.7	\$ 73.0
	Three Months Ended June 30, 2021			Year Ended December 31, 2021		
Performance revenues	\$ 2,080.7	\$ (1,626.7)	\$ 454.0	\$ 6,084.6	\$ (3,146.0)	\$ 2,938.6
Performance revenues related compensation expense	\$ 994.0	\$ (777.4)	\$ 216.6	\$ 2,961.0	\$ (1,552.0)	\$ 1,409.0
Net performance revenues	\$ 1,086.7	\$ (849.3)	\$ 237.4	\$ 3,123.6	\$ (1,594.0)	\$ 1,529.6
Principal investment income (loss)	\$ 137.7	\$ (99.9)	\$ 37.8	\$ 637.3	\$ (427.8)	\$ 209.5
	Three Months Ended September 30, 2021					
Performance revenues	\$ 974.5	\$ 36.4	\$ 1,010.9			
Performance revenues related compensation expense	\$ 495.2	\$ (17.8)	\$ 477.4			
Net performance revenues	\$ 479.3	\$ 54.2	\$ 533.5			
Principal investment income (loss)	\$ 160.4	\$ (89.1)	\$ 71.3			
	Three Months Ended December 31, 2021					
Performance revenues	\$ 1,243.3	\$ 62.0	\$ 1,305.3			
Performance revenues related compensation expense	\$ 605.2	\$ 17.4	\$ 622.6			
Net performance revenues	\$ 638.1	\$ 44.6	\$ 682.7			
Principal investment income (loss)	\$ 160.1	\$ (89.7)	\$ 70.4			
	Three Months Ended March 31, 2022					
Performance revenues	\$ 710.2	\$ (473.9)	\$ 236.3			
Performance revenues related compensation expense	\$ 370.7	\$ (252.4)	\$ 118.3			
Net performance revenues	\$ 339.5	\$ (221.5)	\$ 118.0			
Principal investment income (loss)	\$ 319.6	\$ (293.3)	\$ 26.3			

Reconciliation of GAAP to Total Segment Information, continued

(Dollars in millions)

	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	FY'20	FY'21
REVENUE RECONCILING ITEMS							
Unrealized performance revenues	\$ 1,621.8	\$ 1,620.7	\$ (29.8)	\$ (57.1)	\$ 698.8	\$ 1,031.0	\$ 3,155.6
Unrealized principal investment income (loss)	131.3	78.8	70.4	71.3	23.7	(556.2)	351.8
Adjusted unrealized principal investment income (loss) from Fortitude	—	—	—	—	—	(104.4)	—
Adjustments related to expenses associated with NGP Management and its affiliates	(3.6)	(3.0)	(3.6)	(3.5)	(3.1)	(15.3)	(13.7)
Tax expense (benefit) associated with certain foreign performance revenues	(0.1)	0.3	0.1	(0.1)	(0.1)	0.5	0.2
Non-controlling interests and other adjustments to present certain costs on a net basis	45.3	41.1	33.2	40.0	17.9	96.6	159.6
Elimination of revenues of Consolidated Funds	(31.1)	(12.7)	(16.7)	(14.2)	3.4	(33.9)	(74.7)
Total Revenue Reconciling Items	\$ 1,763.6	\$ 1,725.2	\$ 53.6	\$ 36.4	\$ 740.6	\$ 418.3	\$ 3,578.8
EXPENSE RECONCILING ITEMS							
Unrealized performance revenues related compensation	\$ 775.3	\$ 776.8	\$ 15.0	\$ (17.7)	\$ 232.2	\$ 432.3	\$ 1,549.4
Equity-based compensation	34.9	50.3	44.3	43.4	40.7	116.6	172.9
Acquisition or disposition related charges (credits), including amortization of intangibles and impairment	19.0	11.3	24.4	(17.0)	29.1	38.1	37.7
Tax (expense) benefit associated with certain foreign performance revenues related compensation	(5.9)	(3.7)	(2.5)	(5.2)	(0.7)	(8.4)	(17.3)
Non-controlling interests and other adjustments to present certain costs on a net basis	19.9	17.4	15.9	25.3	16.5	55.8	78.5
Debt extinguishment costs	—	—	—	10.2	—	—	10.2
Right-of-use asset impairment	—	26.8	—	—	—	—	26.8
Other, including severance and Conversion costs in 2020	2.0	2.0	3.2	7.0	4.6	8.0	14.2
Elimination of expenses of Consolidated Funds	(14.1)	(7.7)	(7.3)	(10.4)	(10.1)	(42.7)	(39.5)
Total Expense Reconciling Items	\$ 831.1	\$ 873.2	\$ 93.0	\$ 35.6	\$ 312.3	\$ 599.7	\$ 1,832.9

Reconciliation for Total Segment Information, continued

RECONCILIATION OF TOTAL INVESTMENTS ATTRIBUTABLE TO THE CARLYLE GROUP INC.

(Dollars in millions)

	03/31/22
INVESTMENTS, EXCLUDING PERFORMANCE ALLOCATIONS	\$ 3,418.2
Less: Amounts attributable to non-controlling interests in Consolidated Funds	(205.4)
Plus: Investments in Consolidated Funds, eliminated in consolidation	142.9
Less: Strategic equity method investments in NGP Management ¹	(369.9)
Less: Investment in NGP general partners - accrued performance allocations ¹	(254.2)
TOTAL INVESTMENTS ATTRIBUTABLE TO THE CARLYLE GROUP INC.	2,731.6
Less: CLO loans and other borrowings attributable to The Carlyle Group Inc. ²	(387.3)
TOTAL INVESTMENTS ATTRIBUTABLE TO THE CARLYLE GROUP INC., NET OF CLO LOANS AND OTHER BORROWINGS	\$ 2,344.3

RECONCILIATION OF ACCRUED PERFORMANCE ALLOCATIONS

(Dollars in millions)

	03/31/22
ACCRUED PERFORMANCE ALLOCATIONS, NET OF ACCRUED GIVEBACK OBLIGATIONS	\$ 8,464.4
Plus: Accrued performance allocations from NGP Carry Funds ³	254.2
Less: Net accrued performance allocations presented as fee related performance revenues	(65.3)
Less: Accrued performance allocation-related expense	(4,269.1)
Plus: Receivable for giveback obligations from current and former employees	9.9
Less: Deferred taxes on certain foreign accrued performance allocations	(53.0)
Less: Net accrued performance allocations attributable to non-controlling interests in consolidated entities	1.0
NET ACCRUED PERFORMANCE REVENUES BEFORE TIMING DIFFERENCES	4,342.1
Less: Timing differences between the period when accrued performance allocations are realized and the period they are collected/distributed	(71.2)
NET ACCRUED PERFORMANCE REVENUES ATTRIBUTABLE TO THE CARLYLE GROUP INC.	\$ 4,270.9

(1) The Company has equity interests in NGP Management Company, L.L.C. ("NGP Management"), the general partners of certain carry funds advised by NGP, and principal investments in certain NGP funds. These equity interests are accounted for as investments under the equity method of accounting. Total investments attributable to The Carlyle Group Inc. excludes the strategic equity method investment in NGP Management and investments in the general partners of certain NGP carry funds.

(2) Of the \$405.1 million in CLO borrowings outstanding as of March 31, 2022, \$387.3 million are collateralized by investments attributable to The Carlyle Group Inc. The remaining \$17.8 million in CLO borrowings outstanding are collateralized by investments attributable to non-controlling interests.

(3) Accrued performance allocations from NGP Carry Funds are recorded as an investment in the U.S. GAAP balance sheet.

GAAP Statement of Operations (Unaudited)

(Dollars in millions, except per share amounts)

	1Q'21	2Q'21	3Q'21	4Q'21	1Q'22	FY'20	FY'21
REVENUES							
Fund management fees	\$ 381.0	\$ 394.4	\$ 407.5	\$ 484.6	\$ 450.5	\$ 1,486.0	\$ 1,667.5
Incentive fees	9.5	10.4	13.1	15.8	14.0	37.0	48.8
Investment income							
Performance allocations	1,786.1	2,080.7	974.5	1,243.3	710.2	1,635.9	6,084.6
Principal investment income (loss)	179.1	137.7	160.4	160.1	319.6	(540.7)	637.3
Total investment income (loss)	1,965.2	2,218.4	1,134.9	1,403.4	1,029.8	1,095.2	6,721.9
Interest and other income	20.4	21.0	21.9	27.4	25.8	89.6	90.7
Interest and other income of Consolidated Funds	61.1	62.1	62.1	67.9	61.7	226.8	253.2
Total Revenues	2,437.2	2,706.3	1,639.5	1,999.1	1,581.8	2,934.6	8,782.1
EXPENSES							
Compensation and benefits							
Cash-based compensation and benefits	228.5	231.8	224.9	222.8	254.3	849.6	908.0
Equity-based compensation	32.4	47.2	42.4	41.1	39.7	105.0	163.1
Performance allocations and incentive fee related compensation	866.6	994.0	495.2	605.2	370.7	779.1	2,961.0
Total compensation and benefits	1,127.5	1,273.0	762.5	869.1	664.7	1,733.7	4,032.1
General, administrative and other expenses	91.7	109.1	99.6	131.3	106.3	349.3	431.7
Interest	23.0	25.5	27.9	36.9	27.8	94.0	113.3
Interest and other expenses of Consolidated Funds	42.4	46.5	44.6	45.0	42.8	163.5	178.5
Other non-operating expenses (income)	0.6	(3.1)	3.5	0.5	0.3	(7.2)	1.5
Total Expenses	1,285.2	1,451.0	938.1	1,082.8	841.9	2,333.3	4,757.1
Net investment gains (losses) of consolidated funds	12.3	(2.6)	(0.1)	(7.1)	2.8	(21.3)	2.5
Income (loss) before provision for income taxes	1,164.3	1,252.7	701.3	909.2	742.7	580.0	4,027.5
Provision (benefit) for income taxes	273.4	306.2	153.9	248.8	147.9	197.2	982.3
Net income (loss)	890.9	946.5	547.4	660.4	594.8	382.8	3,045.2
Net income (loss) attributable to non-controlling interests in consolidated entities	21.6	21.5	14.6	12.8	23.2	34.6	70.5
Net income (loss) attributable to The Carlyle Group Inc.	\$ 869.3	\$ 925.0	\$ 532.8	\$ 647.6	\$ 571.6	\$ 348.2	\$ 2,974.7
Net income (loss) attributable to The Carlyle Group Inc. per common share							
Basic	\$ 2.45	\$ 2.61	\$ 1.50	\$ 1.82	\$ 1.60	\$ 0.99	\$ 8.37
Diluted	\$ 2.41	\$ 2.55	\$ 1.46	\$ 1.77	\$ 1.57	\$ 0.97	\$ 8.20
Weighted-average common shares (in millions)							
Basic	354.2	354.5	356.0	356.2	357.6	350.5	355.2
Diluted	360.5	362.2	364.7	365.0	363.0	358.4	362.6
Income before provision for income taxes margin	47.8 %	46.3 %	42.8 %	45.5 %	47.0 %	19.8 %	45.9 %

GAAP Balance Sheet (Unaudited)

(Dollars in millions)

ASSETS

Cash and cash equivalents
Cash and cash equivalents of Consolidated Funds
Restricted cash
Investments, including performance allocations of \$8,504.8 million
Investments of Consolidated Funds
Due from affiliates and other receivables, net
Due from affiliates and other receivables of Consolidated Funds, net
Fixed assets, net
Lease right-of-use assets, net
Deposits and other
Intangible assets, net
Deferred tax assets
Total assets

LIABILITIES & EQUITY

Debt obligations
Loans payable of Consolidated Funds
Accounts payable, accrued expenses and other liabilities
Accrued compensation and benefits
Due to affiliates
Deferred revenue
Deferred tax liabilities
Other liabilities of Consolidated Funds
Lease liabilities
Accrued giveback obligations
Total liabilities
Total equity
Total liabilities and equity

As of March 31, 2022			
Consolidated Operating Entities	Consolidated Funds	Eliminations	Consolidated
\$ 1,290.2	\$ —	\$ —	\$ 1,290.2
—	168.9	—	168.9
0.6	—	—	0.6
12,065.9	—	(142.9)	11,923.0
—	6,412.6	—	6,412.6
370.2	—	(5.4)	364.8
—	141.5	—	141.5
145.2	—	—	145.2
350.8	—	—	350.8
100.4	0.9	—	101.3
820.1	—	—	820.1
17.4	—	—	17.4
\$ 15,160.8	\$ 6,723.9	\$ (148.3)	\$ 21,736.4
\$ 2,255.0	\$ —	\$ —	\$ 2,255.0
—	5,715.8	—	5,715.8
365.4	—	—	365.4
4,542.6	—	—	4,542.6
332.9	—	—	332.9
373.7	—	—	373.7
595.6	—	—	595.6
—	636.1	—	636.1
524.6	—	—	524.6
40.4	—	—	40.4
9,030.2	6,351.9	—	15,382.1
6,130.6	372.0	(148.3)	6,354.3
\$ 15,160.8	\$ 6,723.9	\$ (148.3)	\$ 21,736.4

Notes

Dividend Policy

In February 2022, our Board of Directors approved an increase in the common stock dividend to an annual rate of \$1.30 per share (\$0.325 per common share on a quarterly basis), commencing with the first quarter 2022 dividend to be paid in May 2022. Prior to the first quarter 2022 dividend, our dividend policy for our common stock was an annual rate of \$1.00 per share of common stock (\$0.25 per common share on a quarterly basis). The declaration and payment of any dividends to holders of our common stock are subject to the discretion of our Board of Directors, which may change our dividend policy at any time or from time to time, and the terms of our certificate of incorporation. There can be no assurance that dividends will be made as intended or at all or that any particular dividend policy will be maintained.

Non-GAAP Financial Measures

This press release contains financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America. These non-GAAP financial measures should be considered in addition to and not as a substitute for, or superior to, financial measures presented in accordance with U.S. GAAP. The reasons management believes that these non-GAAP financial measures provide useful information are set forth in our most recent Annual Report on Form 10-K filed with the SEC.

Notes on Carlyle Consolidated GAAP Results (Page 5)

(1) Income (loss) before provision for income taxes is the GAAP measure that is most directly comparable to Distributable Earnings, which management uses to measure the performance of the business. A full reconciliation is included starting on page 29.

(2) Income (loss) before provision for taxes margin is equal to Income (loss) before provision for taxes, divided by Total revenues.

(3) Net performance revenues are equal to Performance revenues less Performance revenues related compensation expense.

Note on Fee Related Earnings (Page 9)

(1) FRE Margin is calculated as Fee Related Earnings, divided by Total Segment Fee Revenues.

Notes on Performance Revenues (Page 10)

(1) We generally earn performance revenues (or carried interest) from our carry funds representing a 20% allocation of profits generated on third-party capital, and on which the general partner receives a special residual allocation of income from limited partners, which we refer to as carried interest, in the event that specified investment returns are achieved by the fund. Disclosures referring to carry funds also include the impact of certain commitments that do not earn carried interest, but are either part of, or associated with our carry funds. The rate of carried interest, as well as the share of carried interest allocated to Carlyle, may vary across the carry fund platform. See “Non-GAAP Financial Measures” for more information. A reconciliation of accrued performance allocations to total segment net accrued performance revenues is included on page 33.

(2) Includes the change in performance revenue accrual driven by positive or negative movements in portfolio valuation, incremental preferred return and fees, foreign exchange fluctuations and acquisition/divestiture activity. See “Non-GAAP Financial Measures” for more information. A reconciliation of performance revenues to net realized performance revenues is included on page 31.

(3) Total for Global Private Equity includes Legacy Energy funds. The impact of these funds is no longer significant to our results of operations.

Notes on Assets Under Management (Pages 11-13)

(1) Total Assets Under Management refers to the assets we manage or advise, and reflects the sum of the unrealized Fair Value of Investments and Available Capital.

(2) Available Capital refers to the amount of capital commitments available to be called for investments, which may be reduced for equity invested that is funded via fund credit facility and expected to be called from investors at a later date, plus any additional assets/liabilities at the fund level other than active investments. Amounts previously called may be added back to available capital following certain distributions.

(3) Credit (Non-Carry Funds) includes our CLOs, business development companies and related managed accounts, the Carlyle Tactical Private Credit Fund, as well as securitization vehicles and various managed accounts in our Carlyle Aviation business. “Other” includes the NGP Predecessor funds and certain managed account vehicles.

(4) Fair Value of Investments generally reflects the unrealized carrying value of investments for all carry funds, related co-investment vehicles and separately managed accounts, the aggregate collateral balance of our CLOs and other securitization vehicles, and the gross asset value of our business development companies.

(5) The In-Carry Ratio represents the percentage of Fair Value in our Traditional Carry Funds (Global Private Equity and Global Credit), which is accruing performance revenue as of the quarter-end reporting date. This metric does not address the realization of performance revenue.

Notes, continued

Notes on Assets Under Management (Pages 11-13) (continued)

- (6) Reflects the percentage of Fair Value in our traditional carry funds attributable to investments originated in Q4 2017 or prior. Investments that include follow-on tranches are fully recognized based on the date of the initial investment activity.
- (7) Fee-earning Assets Under Management refers to the assets we manage or advise from which we derive recurring fund management fees, and is calculated as the basis on which management fees would be called, if called on the effective reporting date.
- (8) Pending Fee-earning Assets Under Management refers to commitments that have been raised, and will become Fee-earning Assets Under Management upon the activation of recurring fund management fees on the commitments, or as the capital is invested, depending on the fee structure of the fund or vehicle.

Note on Key Metrics Activity (Page 14)

- (1) Total for Global Private Equity includes Legacy Energy funds. The impact of these funds is no longer significant to our results of operations.

Note on Global Investment Solutions (Page 18)

- (1) Includes Mezzanine funds.

Notes on Total AUM Roll Forward (Page 22)

- (1) Inflows generally reflects the impact of gross fundraising during the period. For funds or vehicles denominated in foreign currencies, this reflects translation at the average quarterly rate, while the separately reported Fundraising metric is translated at the spot rate for each individual closing. New CLO warehouse assets are recognized as an inflow to AUM, while corresponding fundraising will not be recognized until CLO issuance.
- (2) Outflows includes distributions net of recallable or recyclable amounts in our carry funds, related co-investment vehicles, separately managed accounts and the NGP Predecessor Funds, gross redemptions in our open-ended funds, runoff of CLO collateral balances and the expiration of available capital.
- (3) Market Activity & Other generally represents realized and unrealized gains (losses) on portfolio investments in our carry funds and related co-investment vehicles, the NGP Predecessor Funds and separately managed accounts, as well as the net impact of fees, expenses and non-investment income, change in gross asset value for our business development companies and other changes in AUM.
- (4) Foreign Exchange represents the impact of foreign exchange rate fluctuations on the translation of our non-U.S. dollar denominated funds. Activity during the period is translated at the average rate for the period. Ending balances are translated at the spot rate as of the period end.
- (5) The fair market values for our Global Investment Solutions carry funds are based on the latest available valuations of the underlying limited partnership interests (in most cases as of December 31, 2021) as provided by their general partners, plus the net cash flows since the latest valuation, up to March 31, 2022.

Notes on Fee-earning AUM Roll Forward (Page 22)

- (6) Inflows represents limited partner capital raised by our carry funds or separately managed accounts for which management fees based on commitments were activated during the period, the fee-earning commitments invested in vehicles for which management fees are based on invested capital, the fee-earning collateral balance of new CLO issuances, as well as gross subscriptions in vehicles for which management fees are based on net asset value. Inflows exclude fundraising amounts during the period for which fees have not yet been activated, which are referenced as Pending Fee-earning AUM.
- (7) Outflows represents the impact of realizations from vehicles with management fees based on remaining invested capital at cost or fair value, changes in basis for funds where the investment period, weighted-average investment period or commitment fee period has expired during the period, reductions for funds that are no longer calling for management fees, gross redemptions in open-ended funds, and runoff of CLO collateral balances. Realizations for funds earning management fees based on commitments during the period do not affect Fee-earning AUM.
- (8) Market Activity & Other represents realized and unrealized gains (losses) on portfolio investments in our carry funds based on the lower of cost or fair value and net asset value, as well as activity of funds with fees based on gross asset value.
- (9) Foreign Exchange represents the impact of foreign exchange rate fluctuations on the translation of our non-U.S. dollar denominated funds. Activity during the period is translated at the average rate for the period. Ending balances are translated at the spot rate as of the period end.
- (10) Energy III, Energy IV, and Renew II (collectively, the "Legacy Energy Funds"), are managed with Riverstone Holdings LLC and its affiliates. Affiliates of both Carlyle and Riverstone act as investment advisers to each of the Legacy Energy Funds. Carlyle has a minority representation on the management committees of Energy IV and Renew II. Carlyle and Riverstone each hold half of the seats on the management committee of Energy III, but the investment period for this fund has expired and the remaining investments in such fund are being disposed of in the ordinary course of business.

Notes, continued

Notes on Fund Performance Tables (Pages 23–26)

- (1) Represents the original cost of investments since inception of the fund.
- (2) Represents all realized proceeds since inception of the fund.
- (3) Represents remaining fair value, before management fees, expenses and carried interest, and may include remaining escrow values for realized investments.
- (4) Multiple of invested capital (“MOIC”) represents total fair value, before management fees, expenses and carried interest, divided by cumulative invested capital.
- (5) An investment is considered realized when the investment fund has completely exited, and ceases to own an interest in, the investment. An investment is considered partially realized when the total amount of proceeds received in respect of such investment, including dividends, interest or other distributions and/or return of capital, represents at least 85% of invested capital and such investment is not yet fully realized. Because part of our value creation strategy involves pursuing best exit alternatives, we believe information regarding Realized/Partially Realized MOIC and Gross IRR, when considered together with the other investment performance metrics presented, provides investors with meaningful information regarding our investment performance by removing the impact of investments where significant realization activity has not yet occurred. Realized/Partially Realized MOIC and Gross IRR have limitations as measures of investment performance, and should not be considered in isolation. Such limitations include the fact that these measures do not include the performance of earlier stage and other investments that do not satisfy the criteria provided above. The exclusion of such investments will have a positive impact on Realized/Partially Realized MOIC and Gross IRR in instances when the MOIC and Gross IRR in respect of such investments are less than the aggregate MOIC and Gross IRR. Our measurements of Realized/Partially Realized MOIC and Gross IRR may not be comparable to those of other companies that use similarly titled measures.
- (6) Gross Internal Rate of Return (“Gross IRR”) represents an annualized time-weighted return on Limited Partner invested capital, based on contributions, distributions and unrealized fair value as of the reporting date, before the impact of management fees, partnership expenses and carried interest. For fund vintages 2017 and after, Gross IRR includes the impact of interest expense related to the funding of investments on fund lines of credit. Gross IRR is calculated based on the timing of Limited Partner cash flows, which may differ to varying degrees from the timing of actual investment cash flows for the fund. Subtotal Gross IRR aggregations for multiple funds are calculated based on actual cash flow dates for each fund and represent a theoretical time-weighted return for a Limited Partner who invested sequentially in each fund.
- (7) Net Internal Rate of Return (“Net IRR”) represents an annualized time-weighted return on Limited Partner invested capital, based on contributions, distributions and unrealized fair value as of the reporting date, after the impact of all management fees, partnership expenses and carried interest, including current accruals. Net IRR is calculated based on the timing of Limited Partner cash flows, which may differ to varying degrees from the timing of actual investment cash flows for the fund. Fund level IRRs are based on aggregate Limited Partner cash flows, and this blended return may differ from that of individual Limited Partners. As a result, certain funds may generate accrued performance revenues with a blended Net IRR that is below the preferred return hurdle for that fund. Subtotal Net IRR aggregations for multiple funds are calculated based on actual cash flow dates for each fund and represent a theoretical time-weighted return for a Limited Partner who invested sequentially in each fund.
- (8) Represents the net accrued performance revenue balance/(giveback obligation) as of the current quarter end.
- (9) Represents all realized proceeds combined with remaining fair value, before management fees, expenses and carried interest.
- (10) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: CVP II, MENA, CCI, CSSAF I, CPF, CAP Growth I, CAP Growth II, and CBPF II.
- (11) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CP I, CP II, CP III, CP IV, CEP I, CAP I, CAP II, CBPF I, CJP I, CJP II, CMG, CVP I, CUSGF III, CGFSP I, CEVP I, CETP I, CETP II, CAVP I, CAVP II, CAGP III and Mexico.
- (12) For funds marked “NM,” IRR may be positive or negative, but is not considered meaningful because of the limited time since initial investment and early stage of capital deployment. For funds marked “Neg,” IRR is considered meaningful but is negative as of reporting period end.
- (13) For purposes of aggregation, funds that report in foreign currency have been converted to U.S. dollars at the reporting period spot rate.
- (14) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: CCR, CER I, and CER II.
- (15) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CRP I, CRP II, CRP III, CRCP I, CAREP I, CAREP II, CEREP I, and CEREP II.
- (16) Aggregate includes the following Legacy Energy funds and related co-investments: Energy I, Energy II, Energy III, Energy IV, Renew I, and Renew II.
- (17) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: NGP GAP, CPOCP, CRSEF, and NGP Minerals.
- (18) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CIP.
- (19) Represents the original cost of investments since the inception of the fund. For CSP II and CSP III, reflects amounts net of investment level recallable proceeds which is adjusted to reflect recyclability of invested capital for the purpose of calculating the fund MOIC.

Notes, continued

Notes on Fund Performance Tables (Pages 23-26)

(20) Aggregate includes the following funds, as well as all active co-investments, separately managed accounts (SMAs), and stand-alone investments arranged by us: SASOF IV, SASOF V, CALF and CICF.

(21) Aggregate includes the following funds, as well as related co-investments, separately managed accounts (SMAs), and certain other stand-alone investments arranged by us: CSP I, CMP I, CMP II, SASOF II and CASCOF.

(22) Includes private equity and mezzanine primary fund investments, secondary fund investments and co-investments originated by the AlInvest team. Excluded from the performance information shown are a) investments that were not originated by AlInvest and b) LP co-investment vehicles advised by AlInvest. As of March 31, 2022, these excluded investments represent \$3.0 billion of AUM at AlInvest.

(23) "Main Fund" entries represent a combination of a commingled fund and SMA vehicles which together comprise a "program" vintage. Indented lines shown for AlInvest Secondaries Funds VII, VI, V and AlInvest Co-Investment Funds VII and VIII reflect a breakout of the commingled fund, which is part of the larger program vintage.

(24) To exclude the impact of FX, all foreign currency cash flows have been converted to the currency representing a majority of the capital committed to the relevant fund at the reporting period spot rate.

(25) Gross Internal Rate of Return ("Gross IRR") represents the annualized IRR for the period indicated on Limited Partner invested capital based on investment contributions, distributions and unrealized value of the underlying funds, before management fees, expenses and carried interest at the AlInvest level.

(26) Aggregate includes Main Fund VII - Fund Investments, Main Fund VIII - Fund Investments, Main Fund IX - Fund Investments, Main Fund X - Fund Investments, Main Fund XI - Fund Investments, Main Fund XII - Fund Investments, Main Fund IV - Mezzanine Investments, Main Fund V - Mezzanine Investments, all 'clean technology' private equity investments, all strategic co-investment mandates that invest in co-investment opportunities arising out of an investor's own separate private equity relationships and invitations, all strategic capital mandates, any state-focused investment mandates, and all other investors whose investments are not reflected in a Main Fund.

(27) As used herein, 'Main Funds' are each comprised of (i) an anchor mandate(s) (i.e., generally the largest account(s) within a strategy's investment program) and (ii) AlInvest's other advisory client mandates with investment periods that fall within the relevant investment periods under the mandate of the anchor mandate(s) (but do not overlap with more than one such investment period). AlInvest's commingled funds, AlInvest Secondaries Fund VI ("ASF VI"), ASF VII and AlInvest Co-Investment Fund VII ("ACF VII") are part of the Main Funds.

Mezzanine Main Funds include mezzanine investments across all strategies (i.e., Primary Funds, Secondaries, and Co-Investments).

(28) Net Internal Rate of Return ("Net IRR") represents the annualized IRR for the period indicated on Limited Partner invested capital based on contributions, distributions and unrealized value after management fees, expenses and carried interest. Fund level IRRs are based on aggregate Limited Partner cash flows, and this blended return may differ from that of individual Limited Partners. As a result, certain funds may generate accrued performance revenues with a blended Net IRR that is below the preferred return hurdle for that fund.

(29) The fund stepdown date represents the contractual stepdown date under the respective fund agreements for funds on which the fee basis stepdown has not yet occurred. Funds without a listed Fee Initiation Date and Stepdown Date have not yet initiated fees.

(30) All amounts shown represent total capital commitments as of March 31, 2022. Certain of our recent vintage funds are currently in fundraising and total capital commitments are subject to change. Committed Capital for CCOF II in our Global Credit segment excludes \$150 million in capital committed by a CCOF II investor to a side vehicle.

Notes on Reconciliation for Distributable Earnings per Share (Page 28)

(1) Estimated current corporate, foreign, state and local taxes represents the total U.S. GAAP Provision (benefit) for income taxes adjusted to include only the current tax provision (benefit) applied to Net income (loss) attributable to The Carlyle Group Inc. This adjustment, used to calculate Distributable Earnings, Net attributable to common stockholders, reflects the benefit of deductions available to the Company on certain expense items that are excluded from the underlying calculation of Distributable Earnings, such as equity-based compensation expense, amortization of acquired intangible assets, and other charges (credits) related to corporate actions and non-recurring items. Management believes that using the estimated current tax provision (benefit) in this manner more accurately reflects earnings that are available to be distributed to common stockholders.

(2) Estimated DE effective tax rate is calculated as the estimated current corporate, foreign, state and local taxes divided by Distributable Earnings.

Notes on Reconciliation of GAAP to Total Segment Information (Page 31)

(1) Adjustments to performance revenues and principal investment income (loss) relate to (i) unrealized performance allocations net of related compensation expense and unrealized principal investment income, which are excluded from the segment results, (ii) amounts earned from the Consolidated Funds, which were eliminated in the U.S. GAAP consolidation but were included in the segment results, (iii) amounts attributable to non-controlling interests in consolidated entities, which were excluded from the segment results, (iv) the reclassification of NGP performance revenues, which are included in principal investment income in U.S. GAAP financial statements, (v) the reclassification of fee related performance revenues, which are included in fund level fee revenues in the segment results, and (vi) the reclassification of tax expenses associated with certain foreign performance revenues. Adjustments to principal investment income (loss) also include the reclassification of earnings for the investments in NGP Management and its affiliates to the appropriate operating captions for the segment results, and the exclusion of charges associated with the investment in NGP Management and its affiliates that are excluded from the segment results.